

Austria	Salon Industriale	Portugal	OF
Bahrain	Dial 700 Iran	Philippines	Peru
Belgium	OF 20 Israel	NESLAR Portugal	Peru
Cyprus	CG 20 Italy	LITEX Cuba	Peru
Denmark	FO 20 France	PER 20 Austria	Peru
Egypt	EG 20 Kuwait	PR 20 Germany	Peru
Finland	Fm 20 Lebanon	SGL 20 Spain	Peru
France	PP 20 Luxembourg	PL 20 Sweden	Peru
Greece	GR 20 Morocco	SL 20 Switzerland	Peru
Hong Kong	HKS 20 Malta	PSL 20 Turkey	Peru
Iceland	IS 20 Nigeria	SL 20 Turkey	Peru
India	IN 20 Norway	SL 20 Ukraine	Peru

No.30,940

EUROPE'S BUSINESS NEWSPAPER



FINANCIAL TIMES

Thursday September 7 1989

LOMBARD

Why Britain is less special

Page 17

Φ D 8523A

World News

Business Summary

Dutch ruling coalition set to hold on to majority

Dutch Prime Minister Ruud Lubbers' Christian Democratic-Liberals coalition Government looked set to hold on to its ruling majority for a third term having won 76 of Parliament's 150 seats with 72 per cent of the results in. Page 18

US quits Lebanon
US withdrew all its remaining American diplomatic staff from Lebanon and closed its embassy in Beirut amid fears that the building might be overrun by demonstrators. Page 18

Single air control
Association of European Airlines called on their governments to create a single air traffic control system to reduce congestion in Europe's skies. Page 18

Bush drug plan
President George Bush's \$7.8bn plan to combat drug abuse in the US won broad praise but Democratic critics in Congress said they want to spend more money to fight the drug war. Page 18

Hungary poll accord
Hungary's ruling Communist Party agreed with its opposition on ground rules for the country's first free elections in four decades.

Soviet strike losses
General strike in Soviet Azerbaijan is causing colossal losses and threatening chaos, the Republic's Communist party chief said. Page 2

Arafat warning
Palestine Liberation Organisation chief Yasir Arafat warned that Palestinians might resort to the use of arms for their uprising against Israeli rule of the occupied territories.

Kenya murder arrest
Somali tribesman was charged with the murder of conservationist George Adamson and two of his employees in a remote game reserve in north-eastern Kenya two weeks ago.

Bhutto army accord
Benazir Bhutto, Pakistan Prime Minister, formally ended a 12-year feud with the military who overthrew her father in 1977.

Pilot defects
Chinese military pilot defected to Taiwan in his MiG-19 fighter, the 14th airman to leave the Communist mainland in this way since 1960.

HONG KONG
Hong Kong and China Gas, local gas monopoly controlled by the Lee family's Henderson Land Development, reported a 24 per cent rise in half year net profits to HK\$278.8m (\$35.7m). Page 20

VARIETY
Toronto-based agricultural equipment manufacturer, reported a 10 per cent rise in second quarter earnings to \$20.1m. Page 20

UNITED AIR LINES
United Air Lines machinists union is "very sceptical" the carrier could survive the debt load which would be incurred in the \$6.8bn buy-out of UAL, its parent company. Page 20

FRENCH VAT
France is to cut its top rate of VAT by 3 percentage points to 25 per cent. Page 3

CAISSE DES DÉPÔTS ET CONSIGNATIONS
French state financial institution, received approval of its supervisory board to take a 6 per cent stake in Crédit Lyonnais, second largest nationalised bank. Page 21

MARKETS

STERLING

New York luncheon: \$1.5455
London: \$1.5225 (1.538)
DM 3.065 (3.025)
FF 10.3275 (10.225)
SF 2.645 (2.6425)
Y227.25 (228.25)
£ index 80.8 (80.7)

GOLD
New York: Comex Dec \$265.7
London: \$260 (352.25)
N SEA OIL (Argus)
Brent 15-day \$17.925 (+ 0.425) (Sept)

Chief price changes yesterday: Page 18

DOLLAR
New York luncheon: DM 1.575
London: FF 6.5625
SF 1.705
Y146.5
London: DM 1.575 (1.991)
FF 6.5625 (6.725)
SF 1.704 (1.718)
Y146.3 (147.05)
\$ index 72.3 (72.7)
Tokyo close: Y146.65
US LUNCHEON
RATES
Fed Funds 9.4%
3-m Treasury Bills: yield: 8.07%
Long Bond: yield: 8.12%

SELLING PRICE IN IRELAND SDP. IN MALTA 40c

Contractors may meet new Channel tunnel costs

The five British and five French construction companies contracted to design and build the Channel tunnel said they might be prepared partially to underwrite a share issue to raise extra funds for the project. Page 18

NICKEL prices on the LME continued to fall with three-month metal shedding \$400 a tonne to \$11,425 a tonne fol-

owing merchant selling of both cash and forward metal. Commodity page 49

POLLY PECK International, the UK-based trading group, is expected to announce today the purchase of the global fresh-fruit business of Del Monte, the foods company which is being sold by RJR Nabisco and is the world's largest supplier of fresh pineapples and ranks third in bananas.

ENTERPRISE OIL, British Gas, and Amerada Hess resolved a bitter dispute when they agreed to divide a \$461m package of UK North Sea oil assets, just before court hearings were set to begin. Page 19

FKI electrical group that ran into trouble with its merger with Babcock International two years ago, said it would not proceed with the sale of its North American operations. Page 19

NORTON OPAC, specialist print and packaging group embroiled in a three-way take-over battle, produced a final offer for De La Rue valuing the bank-note printer at about 257m (£1.05bn). Page 19

LUFTHANSA, West German national airline, launched a DM92m (\$490m) rights issue marking a further step in its privatisation through gradual reduction of the Government's shareholding. Page 19

DRESDENER BANK, West Germany's second largest bank, announced a DM1.2bn (£510m) rights issue, citing growth in business, rising profits and European strategy as the reason for the increase. Page 19

BRAMBLES Industries, international transport and waste management group, lifted earnings 35 per cent to £107.2m (\$128.7m). Page 20

HONG KONG AND CHINA GAS, local gas monopoly controlled by the Lee family's Henderson Land Development, reported a 24 per cent rise in half year net profits to HK\$278.8m (\$35.7m). Page 20

VARIETY, Toronto-based agricultural equipment manufacturer, reported a 10 per cent rise in second quarter earnings to \$20.1m. Page 20

UNITED AIR LINES machinists union is "very sceptical" the carrier could survive the debt load which would be incurred in the \$6.8bn buy-out of UAL, its parent company. Page 20

DREDSENER BANK, West Germany's second largest bank, announced a DM1.2bn (£510m) rights issue, citing growth in business, rising profits and European strategy as the reason for the increase. Page 19

BRAMBLES Industries, international transport and waste management group, lifted earnings 35 per cent to £107.2m (\$128.7m). Page 20

HONG KONG AND CHINA GAS, local gas monopoly controlled by the Lee family's Henderson Land Development, reported a 24 per cent rise in half year net profits to HK\$278.8m (\$35.7m). Page 20

VARIETY, Toronto-based agricultural equipment manufacturer, reported a 10 per cent rise in second quarter earnings to \$20.1m. Page 20

UNITED AIR LINES machinists union is "very sceptical" the carrier could survive the debt load which would be incurred in the \$6.8bn buy-out of UAL, its parent company. Page 20

FRENCH VAT
France is to cut its top rate of VAT by 3 percentage points to 25 per cent. Page 3

CAISSE DES DÉPÔTS ET CONSIGNATIONS
French state financial institution, received approval of its supervisory board to take a 6 per cent stake in Crédit Lyonnais, second largest nationalised bank. Page 21

DOLLAR
New York luncheon: DM 1.575
London: FF 6.5625
SF 1.705
Y146.5
London: DM 1.575 (1.991)
FF 6.5625 (6.725)
SF 1.704 (1.718)
Y146.3 (147.05)
\$ index 72.3 (72.7)
Tokyo close: Y146.65
US LUNCHEON
RATES
Fed Funds 9.4%
3-m Treasury Bills: yield: 8.07%
Long Bond: yield: 8.12%

SELLING PRICE IN IRELAND SDP. IN MALTA 40c

Thatcher urges greater Western support for Poland

By Philip Stephens, Political Editor, In London

MRS Margaret Thatcher, the British Prime Minister yesterday called on the West to provide more support for the new Solidarity-led Government in Poland and for the spread of democracy in eastern Europe generally.

Mrs Thatcher, who yesterday met Mr Janusz Onyszkiewicz, a Solidarity member of the Polish Parliament, said in a wide-ranging policy speech in London that she had written with suggestions to Western leaders.

Among her recommendations were food aid, removing restrictions on Polish imports,

encouraging foreign investment in the country and extending assistance with training programmes.

British officials said she was concerned to give momentum to measures agreed at the World Economic Summit in June.

Mrs Thatcher stressed that a longer-term agreement between Poland and the International Monetary Fund should be followed by financial assistance and the rescheduling of the country's large foreign debt.

She also offered strong sup-

port for Colombia's campaign against drug barons and for President Bush's efforts to force General Noriega of Panama to relinquish power.

On the domestic front, the British leader put environment issues at the top of her political agenda in the run-up to the country's next general election by outlining what she described as a daunting list of environmental concerns.

Nearly half of her address to the centenary conference of the Inter-Parliamentary Union, was devoted to the need for governments to meet the environmental problems now accepted as "among the greatest challenges which are facing mankind."

Mrs Thatcher said the first priority was to cut the emissions of gases which damaged the ozone layer and contributed to the greenhouse effect.

She also listed a lengthy set of priorities for regional and global action, from the need to prevent the destruction of tropical forests to action to tackle acid rain, end contamination of the seas and curb nitrate pollution.

Consequences if it did not reduce the emission of toxic gases and other substances, promote more efficient use of energy and act to control the rapid growth in its population.

Mrs Thatcher said governments in the developed and developing worlds had to get across four basic messages:

- the importance of establishing a sound scientific base for effective policies and remedies
- recognition that prosperity generated the wealth to tackle environmental problems but

Continued on Page 18

Colombia drugs war, Page 18

The world would face dire

UK studies market alternatives to Delors proposals

By Peter Norman
in London

THE UK TREASURY has been working on market-based alternatives to the Delors plan for European economic and monetary union ahead of this weekend's informal meeting of European Community finance ministers in Antibes, France.

Two principal ideas have been submitted for consideration by Mr Nigel Lawson, the Chancellor of the Exchequer. One is to make EC currencies legal tender throughout the Community. Underlying this is the concept of "competing currencies" by which the soundest EC currency would eventually become the dominant one in Europe. The other plan would be to link currencies to some form of gold or commodity standard.

The activity follows Prime Minister Margaret Thatcher's announcement after the Madrid EC summit in June that Britain would develop proposals in place of stages two and three of the Delors plan.

These envisage institutional progress towards economic and monetary union through the creation of a single European currency and central bank, and have been rejected by Britain as requiring an unacceptable loss of sovereignty.

It is understood that the two schemes under discussion in the Treasury have yet to be fully worked out. The Treasury also takes the view that much remains to be discussed about completing stage one of the Delors programme which gets underway next July.

This stage, to which Britain has agreed, envisages the abolition of exchange controls throughout the EC and Britain eventually joining the exchange rate mechanism of the European Monetary System.

It is therefore unclear whether Mr Lawson will want to volunteer information about the British alternatives to stages two and three of the Delors plan at the Antibes meeting of ministers and central bank governors.

Mr Lawson can expect to come under pressure to outline British thinking because France, which holds the rotating six-month presidency of the EC, is keen to press ahead with preparing an inter-governmental conference on stages two and three. The Treasury ideas could give him something to talk about with

Continued on Page 18

Italian bank chiefs to quit over unauthorised Iraqi export financing

By Alan Friedman in Milan

MR NERIO NESSI will resign today as chairman of Banca Nazionale del Lavoro (BNL), Italy's biggest state bank which has been shaken by an international scandal over unauthorised Iraqi export credits extended by the bank's Atlanta, Georgia branch.

The bank's director-general, Mr Giacomo Peide, will also hand in his resignation today to Mr Guido Cari, the Italian Treasury Minister.

The resignations of BNL's top two executives will be announced this afternoon at an extraordinary session of the bank's board of directors.

The two casualties in Italy's biggest banking scandal for years come 21 days after the bank first revealed it was at the centre of an international investigation relating to the unauthorised financing of more than \$1.5bn of exports to Iraq by US and European banks.

The bank raised the funds on the US interbank money market without reporting the loans to US banking authorities and without securing any authorisation from BNL's North American head office in New York. The head office had an individual client lending limit of just \$500,000.

The Atlanta district attorney's office is believed to be considering whether to issue criminal indictments against any current or former executives of BNL's Georgia branch and a team of US and Italian investigators is poring over the books at the Atlanta branch.

The scandal raises important questions about the adequacy of supervisory safeguards on the part of both the Federal Reserve and the Italian central bank.

It is not yet known whether BNL will face a substantial debt write-off as a result of the affair although its total exposure to Iraq is estimated by

companies should not be allowed to buy majority control of state-owned banks.

The naming of a successor to Mr Nesi could come today. Speculation has been running high in Rome that the new BNL chief could be a senior official of the Italian central bank in a move to reassure the markets and politicians. The BNL affair has quickly become a political controversy in the Italian Parliament, with numerous questions being tabled by MPs.

Revelations have been coming thick and fast about the bizarre extension of more than \$1.5bn of export credits by BNL's Atlanta branch.

The bank raised the funds on the US interbank money market without reporting the loans to US banking authorities and without securing any

EUROPEAN NEWS

Clouds around BNL affair begin to clear

Alan Friedman unravels events which have led to the chairman's decision to resign

INTERNATIONAL banking scandals generally take some time to ripen, and that has most certainly been the case with the more than \$1.5bn of unauthorised export credits extended by the Atlanta, Georgia, branch of Banca Nazionale del Lavoro (BNL), Italy's biggest state-owned commercial bank.

Today's expected announcement of the resignation of Mr Neri Nesi, BNL's chairman, comes 21 days after the Rome-based bank first revealed that it was at the centre of an international investigation relating to the unauthorised financing of exports to Iraq by US and European companies.

All began on the evening of August 17, in the heat of an Italian summer. With nearly all the government and business world shut down for the bank holiday of *Ferragosto*, BNL issued a distinctly anodyne press release announcing that "procedurally improper practices" had been discovered at its Atlanta branch.

The bank declined to go into details, revealing merely that the companies involved in the Iraqi exports were "very big US and European corporations, including Italian companies".

Full details of the BNL-Iraqi affair are still not known and a task force of US and Italian investigators is poring over the books at BNL's Atlanta branch on Peachtree St. Enough information is available, however, to provide a partial reconstruction, and what is apparent is that the scandal ranks as the biggest and most bizarre Italian imbroglio since

the collapse in 1982 of the Milan-based Banco Ambrosiano.

First news of improprieties in Atlanta came early in August in an FBI tip to the Federal Reserve. With most of BNL's top management on holiday, it fell to Mr Pier Domenico Gallo, a deputy director-general and a respected technocrat recruited only recently from Nuova Banco Ambrosiano, to co-ordinate the bank's own investigation.

By the second week of August the central bank had despatched inspectors to Atlanta; the Italians found themselves working alongside officials from the Fed, the FBI, the Atlanta district attorney's office and the Office of the Inspector General in Washington.

At the centre of the investigation has been Mr Chris Drougou, a 36-year-old French-American banker who has been suspended as manager of BNL's Atlanta branch.

Under his leadership the branch has issued, since 1987, some 2,500 separate letters of credit for a total of more than \$1.5bn to US and European exporters of industrial equipment and grain shipments to Iraq. The individual client lending limit at Atlanta was \$500,000.

The BNL Atlanta letters of credit, of which about \$1bn were counter-guaranteed by the Iraqi central bank, were not authorised by the New York office of BNL, whose top manager, Mr Luigi Sardelli, took early retirement a few days ago.

There has been no accusation of wrongdoing by Mr Sardelli or by Mr Francesco Misasi, who was head of

BNL's New York branch until the end of last year and who is a cousin of a Christian Democrat cabinet minister.

The export credits were not reported to the Georgia state banking authorities, nor did they appear on the loan books of BNL. They are said to have been processed and stored in a personal computer at the home of a BNL executive in Atlanta.

BNL's North American operations have had a total of more than \$700m of Iraqi export credits guaranteed by the Commodity Credit Corporation (CCC) in Washington. Among the outstanding issues is whether these guarantees will remain valid should the Atlanta loans prove to be in any way fraudulent.

Italian stock exchange regulators have meanwhile this week suspended the trading of BNL shares on the Milan bourse and many brokers in Milan are jittery about the effect the scandal may have on Italian bank stocks.

The BNL-Iraqi affair, which is still unravelling day by day, has for the time being produced far more numerous questions than answers. Among these are the following:

- Is it possible that the management of Italy's biggest bank was totally unaware of the extension of more than \$1.5bn of export credits to a high-risk nation such as Iraq? This issue is particularly salient in light of the fact that at least one publicly quoted Italian company has stated that its application to BNL in Italy for confirmation of a letter

of credit for an export to Iraq was referred to BNL's Atlanta branch.

- Will the CCC guarantees remain valid and will the counter-guarantees extended by the Iraqi central bank on \$1bn of the Atlanta loans hold up? Will BNL face loan write-offs as a result of the Iraqi affair?

- Why were both the Federal Reserve and the Bank of Italy unable to detect any improprieties over the past couple of years, given the sums of money involved and the fact that BNL's Atlanta branch raised funds on the US interbank money market?

- What are the names of the US and European companies that benefited from the BNL export credits?

Another nagging question is whether any of the EBL letters of credit concerned weapons-related equipment. BNL says no armaments were involved in the exports to Iraq. The Foreign Ministry in Rome says it cannot comment.

The BNL affair has quickly become a political controversy in the Italian Parliament, with numerous questions being tabled by MPs of various parties.

The scandal will certainly not end with today's expected resignation of Mr Nesi.

With dozens of investigators from US state and federal agencies and from Italy's central bank still swarming through the Atlanta branch of the Italian bank it looks as though the BNL affair is going to result in fresh revelations before Mr Nesi's successor can hope to get back to business as usual.

Genscher faces critical press in political memoirs

By David Marsh in Bonn

THE West German Foreign Minister, Mr Hans-Dietrich Genscher, has been criticised in separate memoirs by two of post-war Germany's most prominent politicians. Mr Willy Brandt and the late Mr Franz Josef Strauss.

Mr Brandt, who gives an account of his resignation as Chancellor in 1974 over a spy scandal, accuses Mr Genscher

- who was then Interior Minister - of concentrating his energies on remaining "undamaged" by the affair.

Mr Brandt was forced to step down in May 1974 after the discovery that a top official in the Chancellery, Mr Guenter Guillaume, was an East German spy. Mr Brandt takes aim at Mr Genscher - who had responsibility for the intelligence ser-

vices - by saying that both left and right had an interest in "protecting" Mr Genscher from the consequences of inadequate counter-espionage.

Mr Strauss, who died last October, takes Mr Genscher to task in his memoirs for having "systematically removed the contours" from West Germany's foreign policies. Commenting on the manoeuvrings

of Mr Genscher's liberal Free Democratic Party, Mr Strauss remarks disdainfully on the Foreign Minister's "agility" in sensing "opportunities and risks" on the political landscape.

Although the doubts placed on Mr Genscher's actions do not cover fundamentally new ground, they add up to veiled attacks on his reliability.

Because of his important role in East-West negotiations, and recurring allegations in some western capitals that he is steering Bonn down a risky course away from Nato, this is an area of sensitivity for him.

Mr Strauss's ambition to become Foreign Minister was thwarted by Mr Genscher after the last general election in 1987.

Nato to push for conventional forces progress at Vienna talks

By David Buchan in Brussels

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

•

<p

EUROPEAN NEWS

Greek coalition hits at Socialists over economy

By Karen Hope in Athens

LEADERS of Greece's coalition Government of Conservatives and Communists traded accusations of incompetence and mismanagement with the former Socialist Government into the early hours yesterday in a televised parliamentary debate on the country's deteriorating economy.

The discussion was billed as an effort to explain the problems the Socialists left behind when they were defeated in the June election. These included a record public sector deficit of about Dr 2,500bn (\$14.7bn) or 22 per cent of gross national product.

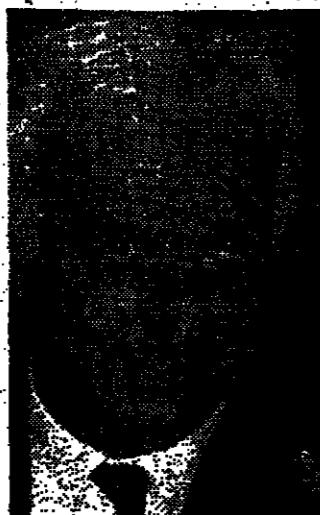
The barrage of statistics, however, was enough to confuse the most attentive viewer, with numbers bounced across the chamber like ping pong balls by Mr Tsanassis Tzannetakis, the Prime Minister, and senior economic ministers, past and present.

Mr Tzannetakis, a moderate from the conservative New Democracy party which dominates the coalition, said the Socialists had exploited the public sector during their eight years in power "for their own enjoyment, for taking care of their friends and for buying votes".

He mentioned deficits of Dr 350m at Olympic Airways, the state-owned airline, and Dr 120m at a chain of state-owned luxury hotels, both traditionally staffed by government supporters. He also claimed that more than 95,000 people were appointed to jobs in the civil service and state-owned companies in the six months before the election.

Mr Andreas Papandreou, the Socialist predecessor, acknowledged that deficits had swelled but defended his Government's high spending as essential "to help the underprivileged and build a welfare state we were proud to present to the Greek people".

The veteran Communist leader, Mr Harilaos Florakis, who heads the Left Alliance, a group of left-of-centre parties and the coalition's junior partner, seemed unmoved, telling the Socialists: "You inherited a scorched earth economy."



Tzannetakis: firing statistics

and you handed it back with the addition of a few thistles."

The unprecedented right-left

partnership was formed after the inconclusive

election as an interim adminis-

tration which would allow the

hung parliament to clean up a

series of financial scandals

which were blamed for the

Socialists' defeat at the polls.

Both Conservatives and

Communists stress that the

terms of their 90-day mandate

do not permit taking stringent

economic measures, but officials of both sides acknowledge

that the new Government will

probably be forced to adopt

sacrifice measures.

In the meantime, the Tzannetakis Government has frozen

spending on large-scale projects

while agreeing to pay this

month's index-linked wage

increase of 10 per cent, pron-

ounced by the Socialists.

Mr Constantine Mitsotakis,

the New Democracy leader,

wants to stick to the timetable

of holding elections early. In

November to take advantage of

his party's successful summer

of co-operation with the left.

Mr Papandreou, faced with

smouldering discontent in his

Pasok party, made overtures

to the left immediately after the

elections, suggesting that the

country's "democratic and pro-

gressive forces" should get

together to defeat the right.

Hungary's Communists polish their image

Judy Dempsey reports from Budapest on attempts by the country's ruling party to avoid the devastating electoral fate of its counterpart in Poland

HUNGARY'S ruling Communist party believes it can fare better than its Polish counterpart which was swept out of power earlier this year in the first relatively free elections since the Second World War.

This somewhat naive optimism is shared by both conservatives and reformers, now locked in a bitter struggle over their election manifesto. Elections could take place as early as December or the beginning of next year.

The optimism stems from two factors. First, Hungarian Communist officials say that, unlike in Poland, their own opposition is divided. True, in Hungary there is not just a Solidarity movement, nor is there a strong nationalist-based Roman Catholic Church.

Secondly, officials say that the record is not as bad as that of the Communists in Poland.

Indeed, there is increasing evidence of a hardline backlash, illustrated last week by a stormy closed session of the central committee.

Two debates dominated the agenda. The first was how far the party should go in making compromises at the round-table talks between the party and the opposition parties. These include, among other things, agreement on the vital question of how the elections should be organised.

In the second debate, the central committee threw out a radical proposal presented by Mr Imre Pozsgay, one of the premium members and the leading light behind the

certainly vote against the Communist party, rather than for any one party.

But before the elections take place, the country's Communists are preparing for what is regarded as a crucial party congress on October 6.

This will take place against a background of infighting about the party's future role in society, coupled with the fact that, over the past 18 months, nearly 100,000 people have left the party, many disillusioned with the slow pace of political reform.

Mr Karoly Grossi, the doyen, reluctant reformer who lost the party leadership earlier this year but who remains on the four-man party presidium, is expected to resign during the congress. But his resignation is unlikely to diminish the influence of the strong anti-reformist elements in the 113-member central committee.

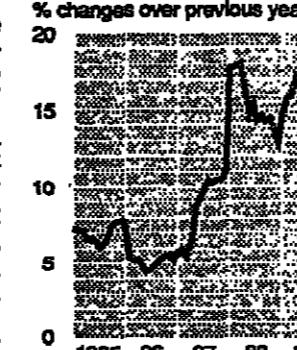
Indeed, there is increasing evidence of a hardline backlash, illustrated last week by a stormy closed session of the central committee.

Two debates dominated the agenda. The first was how far the party should go in making compromises at the round-table talks between the party and the opposition parties. These include, among other things, agreement on the vital question of how the elections should be organised.

In the second debate, the central committee threw out a radical proposal presented by Mr Imre Pozsgay, one of the premium members and the leading light behind the

Hungary Inflation

% changes over previous year



Reform Circles, the 1,000-strong movement of liberal party members who argue that the party should rid itself completely of its Stalinist structures.

Mr Pozsgay suggested that the party withdraw from factories, where more than 60 per cent of its branches are located. As is the case with all ruling Communist parties the workplace in the past has provided the bulk of its ideological and numerical support.

Mr Pozsgay clearly took a risk. He knew that once the party left the workplace, it would concede its traditional sphere of influence. In the event, a compromise was reached.

In the event that the party would have to pay for the rooms at the factory, all political groupings would be free to organise there and no party would be able to hold

meetings during work hours or interfere in management decisions. This is something which the Communists have repeatedly done over the past 40 years.

But there was another reason why Mr Pozsgay's proposal was rejected. The opposition groups are frantically organising branches around large residential complexes. It is there that the Communists are extremely weak.

If we were forced out of the factories, our power would be really weakened, said one party member. In future, it will be left up to the parties to voluntarily leave the factories.

Moreover, because the party is so worried that it will be decimated during the elections, it has agreed in principle to a new electoral law which still has to be accepted by the opposition.

Hungary's system will be based in part on proportional representation. The plan is that Parliament will have 350 seats, of which 150 deputies will be chosen by the 19 counties and Budapest. The first three parties will be elected.

On the constituency level, there will be 150 seats for the same. Those elected in the first round must gain an absolute majority - 51 per cent.

In the event that the party does not achieve this figure, there will be a second run-off. Those who win 15 per cent of the vote in the first round - this is a provisional figure - are eligible, and a relative majority this time will secure them a

seat in Parliament.

Such a procedure, however, could split the opposition vote since it would entail several parties contesting one seat.

Unlike the Polish system, it would not be a straight run-off between a Communist and an opposition candidate. Finally, in addition to the county and constituency deputies, there will be a national list.

The votes from among all those candidates who did not make it to Parliament will be distributed among this list, of which 50 seats will be chosen on the basis of proportional representation.

This is bound to have a number of important consequences for the party in that it will at least be guaranteed extra seats - but nowhere near the absolute majority. Given the most pessimistic scenario, however, the party could be completely wiped out if the voters refuse to give the Communists any votes at all in the first round.

The party's performance in the elections is likely to be influenced by the outcome of the congress. If the Reform Circles are successful in pushing through a radical programme whose main purpose is to make the party an attractive opposition party, it could gain about a quarter or a third of the seats in Parliament.

But Mr Pozsgay and his Reform Circles supporters know that time to revamp the image of the party is running out.

And dislike of it runs very deep among Hungarians.

France cuts top rate of VAT to 25%

By George Graham in Paris

FRANCE IS to cut its top rate of value-added tax by three percentage points to 25 per cent.

The VAT cut, which affects mainly cars and electronic equipment, will cost the French Government an estimated FF 500m (5583m) in lost tax revenues but forms part of a broader effort by France to harmonise its tax system with its European community partners.

Mr Pierre Bérégovoy, the Finance Minister, said yesterday that the cut in the top rate of VAT from 28 to 25 per cent would apply to cars from Friday September 8, while for consumer electronics, cameras and films, perfumes, jewellery and furs, the rate cut will take effect on September 15.

The VAT rate for tobacco, lotteries and betting will not be reduced until January 1 1990, and will be offset by an increase in specific duties on these items.

The VAT rate cuts will be included in the budget for 1990, due to be presented on September 20. Other measures under discussion include some FF 500m of cuts in the taxation of savings products, a cut in the rate of tax on reinvested company profits and an increase of FF 500m to FF 1bn in the wealth tax.

Some supporters of the Government, however, have been worried that the budget was not sufficiently socialist.

The top French VAT rate has already been reduced once, last year, from 33% per cent, while its standard rate is 18.6 per cent and its lower rate 5.5 per cent. The European Commission is working towards proposals for harmonising VAT in member countries, with the likelihood of a minimum standard rate of around 15 per cent and a zero rate for certain products.

There have been some fears that a VAT cut would stimulate imports of foreign cars, damaging France's already fragile trade balance, but the Finance Ministry plans to offset some of the effect by stopping tax privileges for car leases with purchase options.

Paris faces union battle over post office proposals

By George Graham in Paris

THE FRENCH Government faces a battle with the trade unions concerning proposals to overhaul the status of its postal and telecommunications services.

Mr Paul Quilès, Minister for Posts and Telecommunications (PTT), will meet union leaders tomorrow to discuss a report prepared by Mr Hubert Prévost, the former head of France's national planning agency. This suggests splitting the two services and converting them from departments of the minis-

try into self-standing legal entities.

The report has angered unions, which have accused the Government of trying to undermine the protected employment status of the 435,000 postal and telecommunications workers and of aiming at a backdoor privatisation.

Mr Quilès and Mr Michel Rocard, the Prime Minister, have hotly denied any intention to privatise either service. There will not be a penny of private capital in the PTT, at

any moment or in any form," Mr Quilès said.

They have failed to convince the unions, however, and the Communist CGT has said it will boycott the "pseudo-consultation" called by Mr Quilès this week.

The Prévost report criticises the administrative structure of France's postal and telecommunications services, rooted in a law dating from 1923, on the grounds that it inhibits their financial and strategic independence.

He proposes, however,

explicit guarantees that post

and telecoms employees should

continue to benefit from civil

service, employment, security

and pension rights.

The debate on the reform of

the postal and telecoms ser-

vices is opening at a time when several public sector departments, including education, nursing and tax collection, are facing mounting unrest from their employees.

At the same time, diver-

gences of opinion are opening up within the Socialist Govern-

ment on the role of the state in

the economy with Mr Lionel Jospin, the Education Minister and number two in the Govern-

ment, advocating a cautious

approach to the implementa-

tion of the Prévost report.

WHO IS IN EVERYTHING FROM A TO Z?

DAEWOO THAT'S WHO!

C.P.O. Box 2810, Seoul, Korea Fax.: (02) 753-9489

OVERSEAS NEWS

Kaifu backed for two-year term by party chief

By Ian Rodger in Tokyo

MR TOSHIKI KAIFU, who became Japan's Prime Minister less than a month ago, has won the backing of one of the ruling Liberal Democratic Party's three top men for a full two-year term of office.

"In essence we are in for a two-year term, and it has already begun," Mr Hiroshi Mitsuizuka, chairman of the LDP's policy research council, said at a meeting with foreign reporters in Tokyo yesterday.

Mr Mitsuizuka's comment is at odds with suggestions made in the past few days by other party leaders that Mr Kaifu, who has no substantial personal following within the LDP, should not be reappointed LDP president at the biennial party conference at the end of October. The party always puts forward its president for the prime minister's job.

Mr Kaifu would never have become prime minister if the party's more powerful leaders had not been discredited by a succession of scandals in the past year. He was also picked because the party wanted someone with a clean image who could win back public support. However, recent polls

Winter's end harries Krugersdorp's voters

By Patti Waldmeir in Krugersdorp, Transvaal

WHEN THE wind blows over Krugersdorp, as it did with a vengeance on election morning, the town disappears in a pall of dust from the local mine dump.

Assailed by grit and freezing temperatures, on what everyone hoped would be the last day of winter, the burghers of Krugersdorp turned out yesterday to do their democratic duty for South Africa.

The weather was much more than an idle topic of conversation outside the polling booths at the East Primary School. Indeed, between the Nationalist Party marquee and the Conservative Party tent, there was consensus on the issue: lousy weather favoured the Conservatives, and penalised the Nationalists.

The candidates, not surprisingly, had slightly differing views on why this was so. "Our people only like comfort. Our voters are committed to us," says Mr Clive Derby-Lewis, Conservative Party candidate for thin West Rand mining town 20 miles west of Johannesburg.

His opponent, the sitting MP and Deputy Minister of Law and Order, Leon Wessels, has a different explanation for the same truth: "You can always count on the extreme radicals to turn out and vote."



Mr F.W. de Klerk, the acting president casts his vote yesterday

Certainly, the views of Conservative stalwarts at the party marquee were nothing if not radical. Asked why he was vot-

ing for the CP, Mr Johan van der Merwe complained about the local black township of Munsieville, and integration of

commuter trains to Johannesburg.

"We don't want the blacks with us," he explains. "We have to travel together in the trains. It's not nice." Mr van der Merwe works for the railways, so he may have a particular interest in this issue. But other voters express the same distaste for integrated travel.

And in the vicinity of the Conservative tent, everyone complains about paying for water, light and electricity when black residents of Munsieville pay only a nominal charge. "Whites are sick and tired of carrying the burden of these people who make no contribution themselves," says Mr Derby-Lewis. "We're being swamped by blacks. Munsieville is a disgrace."

If elected, the Conservatives would move the township, where Archbishop Desmond Tutu once taught school, out of the Krugersdorp area altogether. The Nationalist party, which has spent millions of rands upgrading the township since the last election, would leave it where it is. "Munsieville is there to stay. We have to look after the people who live there," says the Nationalist leader, Mr Wessels.

Both candidates are confident they can win the election. In the last poll, in May 1987, Mr de Klerk's party won 51 per cent of the votes, while the Nationalists got 49 per cent. The outcome could have significant consequences for the political future of them all.

Egyptians confirm explosion in Iraq

By Victor Mallet in Baghdad and Tony Walker in Cairo

REPORTS THAT an explosion rocked a military industry complex near Baghdad in mid-August have been confirmed by Egyptian officials, but they were unwilling to provide details of casualties or the extent of damage.

In Baghdad, Western officials said reports of a large detonation at a defence manufacturing plant south of Baghdad had been circulating for the past two weeks, while others said several hundred people had been killed in the explosion and the ensuing fires. Unconfirmed accounts put the death toll in the thousands.

The Conservatives say this town, along with all the others in South Africa, is fed up with impoverishment and government corruption. The Nationalists are fed up with the CP's deluded view of a racially segregated past. South Africans will be watching closely to see which way the voters of Krugersdorp jump; the outcome could have significant consequences for the political future of them all.

It was not clear whether the blast involved military explosive fuel or chemicals for civilian industry. Reports that the explosion was linked to production of ballistic missiles remain unconfirmed.

An Egyptian spokesman denied claims that dozens of Egyptians had been killed in the detonation which is said to have taken place on the afternoon of August 17 at the al-Hilah industrial complex 40 miles south of Baghdad. A Western official in the Iraqi capital said some of his colleagues had reported hearing an explosion that day.

The Independent, a London daily, said an Iraqi version of a medium-range ballistic missile, code-named Condor-2, was being developed at al-Hilah in co-operation with Argentina and Egypt. But defence experts yesterday cast doubt as to whether the Condor-2 was being built at al-Hilah. They had understood that special plants for its construction had been developed south-west of Baghdad.

Iraq began early in the Gulf War to seek a more advanced missile capability. It received assistance from North Korean engineers in improving its Soviet-supplied Scud B missiles to bring Teheran within range. These modified missiles were used to effect against the Iranian capital late in the conflict. The Condor-2 project is also part of Iraq's attempts to add a further layer of "home-grown" sophistication to its arsenal of modern weapons.

Since it was revealed in late 1987 that Egypt, Argentina and Iraq were co-operating in the production of a medium range missile, Western governments' anxiety about the proliferation such technology have stepped up their efforts to block development of the Condor-2.

Western experts say the missile, which would have a range of about 750km, is still at a developmental stage. These experts believe it will be some time before it is ready for deployment. An official at Egypt's main military hospital at Maadi, a Cairo suburb, denied reports that horribly burned Egyptians had been admitted after the disaster at al-Hilah.

Angola and South Africa hold talks

Mr Pedro de Castro van Dunem, the Angolan Foreign Minister, and Mr Pik Botha, his South African counterpart, have held talks in Maputo, the Mozambican capital. Angolan yesterday, Reuter writes from Lusaka.

Angolan national radio, monitored in Lusaka, said the two had met for three hours on Monday and discussed questions of security and economic development in southern Africa.

Adamson charge

A Somali tribesman has been charged with the murder of Mr George Adamson, the conservationist, and two of his employees in a remote game reserve in northeastern Kenya two weeks ago, Reuter writes from Nairobi.

Ethiopia talks

The Ethiopian government and its rebel foes, under growing pressure to end Africa's longest civil war, meet in Atlanta, Georgia today in search of peace, Reuter reports. Both sides said in advance they would make every effort to ensure the success of the talks, arranged by Mr Jimmy Carter, the former US President, in his hometown of Atlanta.

Mr Sam Nujoma, president of South-West Africa People's Organisation for 23 of his 30 years in exile, will return to Namibia on September 14, a Swapo official said yesterday, Reuter writes from Windhoek.

Delhi tries to discredit fresh pay-off claims

By David Housego in New Delhi

THE INDIAN government yesterday tried to lay low renewed controversy over the purchase of new 155mm artillery had already taken 10 years and that further delays could be damaging particularly at a time of tensions with Pakistan.

The Ministry claimed that the Prime Minister had taken the lead in putting pressure on Bofors to disclose the identity of the recipients.

The key document in the government's case is a letter, also released yesterday, from Mr N.N. Vohra, now Secretary for Defence Production. Mr Vohra was quoted by General Sundarji as having said that the Prime Minister had criticised him for putting pressure on Bofors.

He was also said to have returned "disgusted" from a meeting at which the Prime Minister had ordered a relaxation of pressure on the Swedish group.

Mr Vohra, who was at the time an additional secretary and is believed to have been closely involved in the handling of the Bofors issue, said in the letter that the Prime Minister had never spoken to him about Bofors.

He described the views attributed to him as "without any basis whatsoever."

By Michael Holman

ECONOMIC sanctions against Pretoria have had mixed political effects, triggering a right-wing backlash against reform, as well encouraging less racist attitudes in some whites, a leading academic has told a UN hearing on the role of transnational corporations in South Africa and Namibia.

Ms Merle Lipton, a senior analyst at the Washington-based Investor Responsibility Research Centre, an independent research body, warned that the growth of black unemployment and erosion of white living standards could "increase the likelihood of black unrest and white backlash, with political results that

are difficult to predict."

Ms Lipton is the author of *Sanctions and South Africa*, published in London last year by the Economist Intelligence Unit.

A committee of eight Commonwealth foreign ministers recently recommended tougher economic measures against South Africa.

Ms Lipton's report to the hearings, which began in Geneva on Monday, is an update of her earlier study. She said South Africa, which is seeking the rescheduling of an \$8bn debt owed to commercial banks, "appears to be coping with its (external) debt problem, and with the

long-term restructuring of its economy," better than many other countries.

The worldwide shortage of long-term foreign capital "means that the lifting of sanctions will not, per se, guarantee the resumption of capital flows" to Pretoria.

"This reduces the potential leverage of capital sanctions, whether in the form of penalties or incentives."

Disinvestment had "not noticeably impeded the functioning of the South African economy," argued Ms Lipton.

The paper says: "In some cases, disinvestment has had adverse effects on black workers, leading to lay-offs, to man-

agement less sympathetic to black advancement and trade unions, and to less willingness to spend money on affirmative action programmes."

Sanctions have encouraged "a significant restructuring of the economy" says Ms Lipton.

"There has recently been an 8 per cent improvement in the productivity of capital and a 3 per cent improvement in the ratio of labour inputs to capital involved."

But slower growth in the 1980s has led to the reappearance of white unemployment, which virtually disappeared during the 1980s: "This has contributed to the right-wing backlash against reform."

Ms Lipton asked: "Will black unrest and white backlash provide propitious circumstances for the revival of reform and the nurturing of the negotiating mode? The answers to these questions are by no means obvious."

• The UN panel of experts conducting the hearings will recommend tougher international economic measures against South Africa. Measures

against South Africa, Mr Lipton said, will be taken on the afternoon of August 17 at the al-Hilah industrial complex 40 miles south of Baghdad. A Western official in the Iraqi capital said some of his colleagues had reported hearing an explosion that day.

The Independent, a London daily, said an Iraqi version of a medium-range ballistic missile,

code-named Condor-2, was being developed at al-Hilah in co-operation with Argentina and Egypt. But defence experts yesterday cast doubt as to whether the Condor-2 was being built at al-Hilah.

They had understood that special plants for its construction had been developed south-west of Baghdad.

Iraq began early in the Gulf War to seek a more advanced missile capability. It received assistance from North Korean engineers in improving its Soviet-supplied Scud B missiles to bring Teheran within range.

These modified missiles were used to effect against the Iranian capital late in the conflict.

The Condor-2 project is also part of Iraq's attempts to add a further layer of "home-grown" sophistication to its arsenal of modern weapons.

Since it was revealed in late 1987 that Egypt, Argentina and Iraq were co-operating in the production of a medium range missile,

Western governments' anxiety about the proliferation such technology have stepped up their efforts to block development of the Condor-2.

Western experts say the missile, which would have a range of about 750km, is still at a developmental stage. These experts believe it will be some time before it is ready for deployment.

Under the scheme, due to be introduced next January, speculators and those with unearned income and large landholdings would be taxed on windfall gains and if they failed to develop housing land.

Later, all financial transactions would be made under people's real names, rather

than the pseudonyms allowed at present and a modern tax system would be introduced. Corporation tax will also be revised. Large companies, affluent property owners and those with unearned income have reacted with shock to the proposals, provoking opposition in the ruling party to the Government's plan.

Hints the Government of President Roh Tae Woo might have to water down the proposals yesterday drew strong criticism from Mr Kim Dae Jung and Mr Kim Young Sam, the main opposition leaders.

Since it was revealed in late 1987 that Egypt, Argentina and Iraq were co-operating in the production of a medium range missile,

Western governments' anxiety about the proliferation such technology have stepped up their efforts to block development of the Condor-2.

Western experts say the missile, which would have a range of about 750km, is still at a developmental stage. These experts believe it will be some time before it is ready for deployment.

Under the scheme, due to be introduced next January, speculators and those with unearned income and large landholdings would be taxed on windfall gains and if they failed to develop housing land.

Later, all financial transactions would be made under people's real names, rather

Afghans launch new offensive

By Christina Lamb in Islamabad

AFGHAN rebels, told by the US that arms supplies will now be linked to performance, claim they have prevented a massive military convoy from reinforcing the southern town of Kandahar and that they have inflicted heavy damage on a large government airbase.

Western diplomats in Islamabad confirm reports that the rebels successfully ambushed the first Soviet military convoy to enter Herat since the withdrawal was completed, and paralysed half of the critical western airbase of Shindand.

The 1,000 vehicle convoy,

which was travelling from Herat to Kandahar, was attacked at Farah by an estimated 500 men commanded by Ismael Khan from the Jamiat, and seven tanks were destroyed.

Military activity has been stepped up over the last two weeks with a new attack on the garrison town of Khost and heavy rocketing of Kabul. On Saturday the mujahedin closed Kabul airport with their most accurate shelling to date aided by new US-supplied Egyptian long-range rockets fitted with clustershells.

Recent successes are a boost to rebel forces who otherwise seem more engaged in fighting each other than the regime.

Large numbers of casualties have been claimed in fighting between the Hezbi Islami and the Jamiat, the two largest parties, in the provinces of Helmand, Kumar, and Badakshan.

Korea tax plan under fire

By Maggie Ford in Seoul

A South Korean Government scheme to introduce a modernised tax and property system has received strong support from opposition leaders and the public, but is being opposed by the ruling Democratic Justice Party.

Under the scheme, due to be introduced next January, speculators and those with unearned income and large landholdings would be taxed on windfall gains and if they failed to develop housing land.

Large numbers of casualties have been claimed in fighting between the Hezbi Islami and the Jamiat, the two largest parties, in the provinces of Helmand, Kumar, and Badakshan.

Later, all financial transactions would be made under people's real names, rather

than the pseudonyms allowed at present and a modern tax system would be introduced. Corporation tax will also be revised.

Large companies, affluent property owners and those with unearned income have reacted with shock to the proposals, provoking opposition in the ruling party to the Government's plan.

Hints the Government of President Roh Tae Woo might have to water down the proposals yesterday drew strong criticism from Mr Kim Dae Jung and Mr Kim Young Sam, the main opposition leaders.

Since it was revealed in late 1987 that Egypt, Argentina and Iraq were co-operating in the production of a medium range missile,

Western governments' anxiety about the proliferation such technology have stepped up their efforts to block development of the Condor-2.

Western experts say the missile, which would have a range of about 750km, is still at a developmental stage. These experts believe it will be some time before it is ready for deployment.

Under the scheme, due to be introduced next January, speculators and those with unearned income and large landholdings would be taxed on windfall gains and if they failed to develop housing land.

Later, all financial transactions would be made under people's real names, rather

than the pseudonyms allowed at present and a modern tax system would be introduced. Corporation tax will also be revised.

Large companies, affluent property owners and those with unearned income have reacted with shock to the proposals, provoking opposition in the ruling party to the Government's plan.

Hints the Government of President Roh Tae Woo might have to water down the proposals yesterday drew strong criticism from Mr Kim Dae Jung and Mr Kim Young Sam, the main opposition leaders.

Since it was revealed in late 1987 that Egypt, Argentina and Iraq were co-operating in the production of a medium range missile,

Egyptian
confirm
explosion
in Iraq

Just some of the M&As that we've got off the drawing board.



Successful mergers and acquisitions take a steady nerve, an ability to spot opportunity and solid past experience.

Not to mention creative skills capable of devising new and innovative solutions, coupled with specific industry expertise, based on sound research.

Together with the ability to raise the finance for transactions, where needed, either directly from our own capital base, or through our abilities in the field of Distribution — Loan Syndication for example is a proven Chase strength.

And perhaps most importantly, an experienced

global network capable of drawing upon specialist M & A and Corporate Finance skills on a worldwide basis.

All qualities clearly demonstrated in our recent dealings for such European companies as A/S Carl Christensen and Brothers, Deutsche Telefonmarketing GmbH, Cote Desfossés and Holmes and Marchant.

Which explains why we're one of the top companies worldwide when it comes to instigating mergers and acquisitions. And why we've been the architects of so many successful deals.

Contact Robert Hinaman in London on 726 7191 for further information.

AMERICAN NEWS

Bush strategy for bringing the drugs problem under control

Lionel Barber examines the report that describes narcotics abuse as a social, medical and economic catastrophe

THE Bush administration's report outlining its national strategy to combat drug abuse in the US calls the problem a crisis of national character. It portrays a wrenching picture of drug addiction among Americans.

No long ago, drug use was widely thought of as harmless fun or isolated self-indulgence, the report says, but today it is seen, accurately, as a personal, social, medical and economic catastrophe.

Fear of drugs and attendant crime are at an all-time high. Rates of drug-related murders continue to rise. People convicted of drug offences now account for the single largest and fastest growing sector of the Federal prison population.

The threat which drugs - particularly crack cocaine - pose to American public health has never been greater, the report states. Perhaps one half of all AIDS deaths are drug-related. As many as 300,000 babies are born each year to mothers who use drugs. Moreover, as the middle classes show signs of turning away from crack cocaine, its use is becoming concentrated among the young inner-city poor.

Drug trafficking, distribution and sales in the US have become a vast, economically debilitating black market, the reports states. One US Chamber of Commerce estimate puts annual drug sales at \$10 billion - more than the total gross US agricultural income. But the report categorically

rejects the idea that decriminalisation would ease the crisis. Overseas, in South-East and West Asia, South and Central America and the Caribbean Basin, drug exporting networks and domestic drug use are causing serious social and economic disruptions, says the report. Drugs have become an important concern of US foreign policy.

Federal, state and local governments have repeatedly sought to concentrate dramatic responsive action against one or another point of the drug problem, first through law enforcement; later through a combination of education and treatment efforts; and most recently through heavy emphasis on customs checks.

"But no single tactic will now get us out of the deepening crisis of cocaine addiction," the report concludes, recommending national strategy requiring significant new resources: a request for budget authority in fiscal year 1990 totalling \$7.864bn, a \$2.2bn increase over the previous year, and the single largest dollar increase in history.

Criminal Justice Priorities: The administration will seek increased Federal aid to states and localities through matching funds to expand state and local criminal justice systems, including the courts, prisons, and prosecutors.

Effective street-level enforcement means dramatically increasing the number of drug offenders arrested, the report

DRUG RESOURCES FY1990. \$m
* AUTHORITY refers to spending that may take place outside the fiscal year
** OUTLAYS refer to actual expenditure

AUTHORITY	FY89 (Enacted)	Feb 9 Budget FY 90*	Feb 9 budget plus drug portion of crime bill**	DRUG STRATEGY Sept FY90	88-90 INCREASE %	\$
Corrections	734	864	1,601	1,601	118	857
International	220	300	350	350	350	350
State and local grants	150	150	155	350	350	200
Judiciary	208	242	250	250	20	41
Other law enforcement	2,779	3,018	3,058	3,112	12	334
Prevention/Education	943	1,041	1,041	1,176	25	233
Treatment	604	735	735	925	53	321
Total	5,689	6,386	7,147	7,884	38	2,185
CUTLAYS						
Corrections	602	734	1,021	1,021	70	419
International	234	269	328	328	40	94
State and local grants	110	126	128	149	35	39
Judiciary	188	218	225	225	20	37
Other law enforcement	2,476	2,846	2,974	2,927	18	451
Prevention/education	682	949	949	1,001	47	319
Treatment	524	645	645	705	35	181
Total	4,516	5,787	6,110	6,355	32	1,540

* Includes resources presented in the "Building a Better America" document issued in Feb 1989.

** Includes drug portion (30.8%) of the president's \$1.2bn Crime Initiative, announced in Feb 1989.

Source: National Drug Control Strategy

says. Expansion means more police and more prisons, but it also means enlarging the system as a whole. State and local officials must broaden their notions of what constitutes punishment, the report urges. "In many jurisdictions, the choice of criminal sanctions is between prison and nothing at all."

Dealers involved in large-scale trafficking need long prison sentences. For lesser, first-time offenders, military-style boot camps bring a sense of order and discipline. Casual

users who maintain a job and steady income should face stiff fines; other alternatives include drivers' licence suspension, eviction from public housing, or forfeiture of cars. Drug Treatment: Most of the nation's 5,000 drug treatment programmes fall under one of five categories: detoxification, usually in-patient; chemical dependency units, usually private in-patient; out-patient clinics which offer counselling; methadone maintenance programmes which treat heroin addicts with counselling and

prescription of methadone; and support groups such as Narcotics Anonymous.

The vast majority (85 per cent) are in out-patient programmes. Generally speaking, treatment for drug addiction can work. But for many, treatment works only partially or not at all. Cocaine addiction is especially difficult to treat; currently there are no treatment strategies comparable to heroin addiction. Moreover, only a very small percentage of heavy users are receiving treatment. The problem is partly a lack

Colombian approval is qualified

By Sarita Kendall in Bogota

THREE COLOMBIAN authorities have welcomed President George Bush's commitment to attack drug demand and distribution in the US, but the support promised for the Andean region falls far short of requirements. "It's about a tenth of what we need," said the commander of a police narcotics company in a coca-growing area of eastern Colombia.

Apart from helicopters requested earlier by the police, most of the equipment sent by the US for President Virgilio Barco's drug war has gone to the military, who do not have a strong record in this field.

The report also suggests intensive media campaigns, such as the anti-smoking campaign of the 1970s which helped to cut teenage smoking.

International Initiatives: The US is committed to stepping up pressure on the initial growers, producers and traffickers of illegal drugs. To that end, the additional military, economic and law enforcement aid is needed, boosting the total budget from \$250m to \$424m, including a \$265m package for the Andean countries, Peru, Bolivia and Colombia.

The crackdown will aim to disrupt the cocaine traffic, reduce the supply of heroin and marijuana and ban not only drugs but also the essential chemicals used in processing. European support will be enlisted to combat money laundering.

President Bush said he would allocate \$260m over the next year for military and judicial support in Colombia, Peru and Bolivia. But the drug war is expected to cost Colombia alone more than this, at a moment when export income is dropping by at least 20 per cent.

The question of possible death penalty for trafficking barons - Colombians have pointed out that recent decrees exclude the extradition of nationals if penalties are not similar to those approved by Colombian law, and there is no death penalty in Colombia.

Japan provides \$2bn loan for Mexico

By Richard Johns in Mexico City

TOKYO is extending fresh credit of \$0.05bn to Mexico, of which \$1.4bn will be devoted to supporting the rescheduling and reduction of the country's commercial bank debt, Mr Toshiaki Kaito, the Japanese Prime Minister, announced during his official visit which ended yesterday.

This majority portion of the loan would be available from the beginning of next year and the facility as a whole was for a three-year period, he explained.

On the eve of his departure, after what appears to have been a highly successful visit to Mexico City, Mr Kaito did not say how the remaining \$850m was to be utilised. But at a press conference he made it clear that no agreement had been reached on aid for anti-pollution programmes.

He also revealed that Japanese oil companies and power utilities had agreed to purchase 180,000 barrels a day of Mexican crude for a further five years. Current

10-year contract expires at the end of 1988. Japanese oil customers would make no prepayments under the new five-year supply agreement, Mr Seichi Kondo, a Japanese Foreign Ministry spokesman said.

He added that the Mexican Petroleum Import Company - a consortium of refiners, trading companies and banks formed in 1979 at the height of the oil crisis to conclude the expiring 10-year deal - would be dissolved.

Mexico had hoped for another 10-year arrangement but during a prolonged visit to Japan early in June Mr Francisco Rochas, director-general of the state oil corporation, Petróleos Mexicanos, failed to conclude one.

Japan's \$1.4bn contribution to the reduction of Mexico's public debt to the commercial banks is part of a co-financing, debt-enhancement operation involving the International Monetary Fund, and the

Inter-American Development Bank. It will provide Mexico with about \$7bn, which is required to purchase US Treasury zero-coupon bonds.

These will be used as collateral for the 30-year securities to be issued by the Government to the banks in exchange for old debt - whether they choose the option of a 35 per cent cut in principal or a reduction in interest rates to 6.25 per cent, under the outline accord reached on July 23 with its 15 leading creditors.

On the question of environmental improvement of the Valley of Mexico, the most contaminated area in the world rapidly approaching disaster proportions, Mr Kaito said that Mexico had submitted 15 different projects.

Initial discussions were held by officials in June and a Japanese technical mission would be visiting Mexico for more detailed discussion in next month.

IMF may ask Peru to quit

By Ivo Dawayne in Rio de Janeiro

PERU may be asked to withdraw from the International Monetary Fund if it does not respond to an expected plea to make payments on its debts to the Fund, Reuters reports from Washington.

Mr Michel Camdessus, its managing director, told President Alan Garcia's Government that the IMF board could approve a "declaration of non-compliance with obligations to the Fund" if Peru did not make payments on its \$750m debt.

In a letter, Mr Camdessus also said that if Peru still refused to pay, the ultimate step would be a "declaration of compulsory withdrawal" - a virtual expulsion from the IMF. Both steps would be unprecedented.

WORLD TRADE NEWS**Panamanian shipping escapes US sanctions**

THE SWORD of Damocles hanging over the Panamanian Ship Registry has apparently been removed until further notice, Tim Coone reports from Panama City.

Until yesterday, new US economic sanctions being considered against Panama included a possible ban on all ships flying the Panamanian flag from entering US ports. "It would have been an irreversible measure," said Dr Hugo Torrijos, the director-general of SECNAVES, the authority which oversees Panama's shipping registry.

"However our lawyers in Washington have been told by US State Department officials that they are recommending against such action being taken," said Dr Torrijos, who then joked with a friend over the telephone: "It seems I'm not looking for a new job yet."

Panama's ship registry recently achieved second place in the world's shipping league. At the end of last

month 12,149 ships were registered as flying the Panamanian flag, grossing 66.3m tons.

The registry brings a direct annual income of \$30m to the Panamanian Treasury and a further \$50m in fees charged by agencies, lawyers, and company representations in Panama for the purposes of registering ships of foreign-based companies.

US economic sanctions in force since last year have been designed to target government income and thereby weaken the Government controlled by General Manuel Antonio Noriega.

According to Dr Torrijos, 57 per cent of the registry tonnage is owned by Japanese companies, 10 per cent in Hong Kong and 9 per cent in the US.

All would be hit severely by having their ships banned from US ports - probably forcing them to change to another flag of convenience. For a US shipping company, the advantage of a

flag of convenience rather than flying the US flag is that its ships can be built abroad and therefore more cheaply and its crews can be foreign, thus lowering labour costs. Similar advantages exist for Japanese companies.

For SECNAVES a US ports ban would have meant the loss of a big part of its business as shippers deserted to competitive flag registries in Liberia, Greece, Cyprus, the Cayman Islands and elsewhere.

Commenting on the reprieve, Dr Torrijos said: "There is a sense that the problems between us are only temporary ones." A normalisation of relations between the US and Panama would not necessarily bring lost business back to Panama, he said, as other registries would fight to keep newly-won tonnage. This would have created an unnecessary economic burden on a new Government with which the US might wish to work. The argument has apparently

been successful, together with the concern that a ban might be viewed as "political meddling in an international industry", especially in Japan and Asia. There, trade frictions with the US are already disturbing bilateral political relations.

The US Government refuses to recognise the provisional government in Panama sworn into office last week. According to US officials, only the removal of Gen Noriega, who has been indicted in US courts on drug trafficking charges, from the head of the armed forces is likely to improve relations.

The US sanctions announced on Monday include a blacklist of 150 persons, mostly Panamanian government officials, with whom US government agencies are now prohibited from having commercial dealings. Dr Torrijos is on the list.

Further sanctions may still be imposed.

Medicine groups prescribe urgent treatment

Pakistan's pharmaceutical companies demand a price rise, writes Christina Lamb

THE pharmaceutical industry of Pakistan is facing its worst crisis, according to local and multi-national manufacturers. The refusal by the Government to allow price increases in the last three years has made one of the country's most profitable industries virtually loss-making.

Fifty pharmaceutical units out of 230 have closed while 50 others have finalised plans to do so. The rest are running at 60 per cent utilisation.

According to Mr Khalid Waheed, chairman of Pakistan Pharmaceutical Manufacturers Association, "the past five years of misguided policy, obdurate bureaucracy, over-regulation and destructive inaction has brought the industry to the point of imminent collapse".

The crisis is not only affecting local companies but the 32 multi-nationals operating in Pakistan which control more than 80 per cent of the market. Dr S.M. Habib, chairman of Wellcome Pakistan, the largest multi-national in Pakistan, and president of the Overseas Chamber of Commerce, describes the situation as "extremely grave".

Profits were down from 19.4 per cent in 1984 to 2.2 per cent last year and Dr Habib believes this year there could be a loss. Many multi-nationals such as Fisons are dropping expansion projects.

In 1988, out of 12 pharmaceuti-

cals companies listed on the Karachi stock exchange, Hoechst incurred Rs42m (f1.6m) losses, Sanofi Rs1m, Welcom Rs28m and Ciba Geigy Rs4m. Mr Mahmood Ali, managing director of Beecham's Pakistan, predicts losses of Rs75m for multi-nationals in 1989.

Mr Ali says that in the last year alone the cost of importing raw materials has gone up to Rs3.5bn from Rs2.9bn for the same quantity.

There are 2,000 drugs waiting to be registered and money and influence are dominant in securing price increases'

cial companies, to allow an increase in the price of pharmaceutical products while the cost of production has increased substantially.

Import duties levied on colourants and packaging are also blamed.

Almost all raw materials are imported and, since the Government last allowed price increases, the rupee has seen a devaluation of 70 per cent against the dollar and 180 per cent against the yen.

According to a document produced by the pharmaceutical companies, "costs of production have gone up 67 per

cent in the last three years while the prices of medicines have only been allowed an average 6.5 per cent increase. If the Government does not act, the outcome will be total chaos, shortage of drugs, floods of fake medicines and millions rendered jobless."

The Government's argument for rejecting the industry's demand for an immediate 15 per cent across-the-board increase and subsequent controls of pricing by the Government is that they were restoring this facility but two weeks later, under pressure from local companies, decided to cancel it.

The government reasoning is that to encourage manufacture of raw materials in Pakistan imports should be made more expensive. Glaxo is the only multi-national producing raw materials though Welcom is constructing a plant, but Khalid Waheed, chairman of Fisons, Pakistan's biggest local company, argues: "Basic raw materials are taken from the petrochemical industry which does not exist in Pakistan, and the size of our market means a big plant would be uneconomical."

Both

Colombia
approval
qualified

US. C.
A. S.
S. A.
S. A.
S. A.

US. C.
A. S.
S. A.
S. A.
S. A.

US. C.
A. S.
S. A.
S. A.
S. A.

US. C.
A. S.
S. A.
S. A.
S. A.

price
w

remain
ver
S tab

No matter what you're up to, the office or planning room will certainly have to make some changes. Strong industrial and state-of-the-art elements will be around for a long time to come. It's made clear by EIMU 1989, where the most advanced companies from all over the world are gathered.

Companies who share a common vision of innovation and a desire to change the competitive landscape will be there to show how it's done.

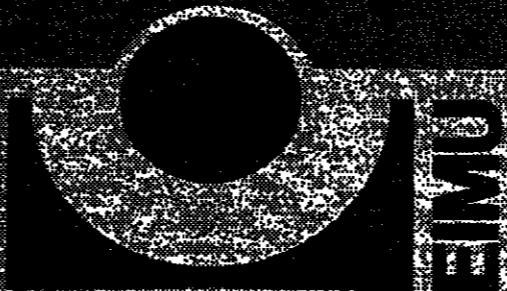
The prevalent trends have already crossed the threshold. In the 1990s, office automation has merged with the new ecological approach. In fact, work can no longer be limited to the office. It must go along with the new economy. European companies are creating new models based on safety and ergonomics.

But that's not all. This year EIMU will be a more stimulating and diverse exhibit that views the office as the center of life, in addition to being the site of production and work. The most topical issues concerned with the quality of office life will be addressed.

For the experts: highly sophisticated, specialized exhibits, prizewinners of the Office Design Competition chosen by an international jury.

A day at EIMU will help you discover the best side of the office: the Forum Office Design international jury will select the products exhibited with an eye towards displaying the most innovative trends in industrial design.

So, if you've decided you've got to see the whole picture, come to EIMU 1989.



BIENNIAL INTERNATIONAL OFFICE FURNITURE EXHIBITION

16-19 September 1989 - Via della Vittoria 20-23 - MILAN - Tel. 02/49.38.361 - Telex 334394 - Telefax 02/48.13.580
Organized by SMAU - Italian Furniture Exhibition and SMAU



UK NEWS

Government threatens to shelve UK water flotation

By Richard Evans

THIS GOVERNMENT has told water company chairmen that it is prepared to abort the flotation of the industry in November if they fail to give full and unified backing to the privatisation proposals.

In an extraordinary behind the scenes confrontation this week, Mr Patrick Brown, head of the Environment Department's Water Command, told the 10 water company chairmen that an agreement to act in concert on the flotation had not been honoured.

He warned them to stop promoting their companies separately and to stop briefing the media individually and independently or risk the abandonment of the current privatisation proposals. The assumption within the industry, however, is that the planned flotation will go ahead as planned in late November.

But industry leaders have been taken aback by the vehemence of the warnings against acting individually, and the sensitivity of ministers, civil servants and advisers on the

success of the flotation.

Mr Brown told the chairman that the Department had decided to float all 10 companies together at the behest of the chairmen, and one condition that had been agreed was that given a single flotation, there would be no promotion of one company over another.

Mr Brown insisted the Government was not necessarily so committed that it could not pull out even after the flotation advertising campaign had started. It would not lose face as it had established the National Rivers Authority, and the new water companies could be owned by the Department until the time to float them was right.

The Government yesterday launched a national campaign to sell shares in the water industry to the public with the slogan "You could be an Owner". It forms part of a national marketing exercise in the run-up to the flotation, scheduled for November, writes Andrew Hill.

A share information office

and national television advertising also marked the marketing of the £5bn to £7bn flotation. J. Henry Schroder Wagstaff, financial adviser on the separate but simultaneous flotation of the 10 English and Welsh businesses, confirmed that all would be sold at a common price. But there will be differences in yields provided by shares in the different businesses.

Overseas offerings also seem likely to form part of the flotation. Schroders yesterday said it was "actively investigating" the possibility in Continental Europe, Japan, Canada, as well as the US, which it had earlier been thought might be excluded. The offer will also be open to people who are not customers of the businesses, principally those living in Scotland and Ireland.

Institutional investors will be able to purchase shares in a package after the sub-underwriting has been completed, in addition to being eligible for shares in the individual businesses.

New car registrations increase to record high for single month

By Kevin Done, Motor Industry Correspondent

NEW CAR registrations in Britain increased 4.78 per cent in August to 500,112, the highest figure in a single month in the UK car market.

The big jump in interest rates and general slowdown in the UK economy have still to have any marked effect on UK car sales and car registrations are now certain to reach a record level for the fifth successive year beyond the 2.21m achieved last year.

For the first eight months, car registrations were 6.85 per cent higher than a year ago at 1,747,608, according to figures released yesterday by the Society

of Motor Manufacturers and Traders (SMMT).

August is the most important car sales month in the UK and alone accounts for more than a fifth of total annual British car sales, as car buyers time their purchases to coincide with the change of registration number prefix.

Imports accounted for more than six of every 10 cars bought last month, with a market share of 60.18 per cent compared with 61.02 a year ago. Private purchases in August pushed up the market share of imported cars.

In the first eight months of

the year imports captured 56.91 per cent, compared with 56.58 per cent last year.

Vauxhall, the UK subsidiary of General Motors, was one of main winners last month, increasing its market share to 13.9 per cent from 12.08 per cent a year ago. Rover, the British Aerospace subsidiary, has suffered a further decline in its fortunes with its market share in August dropping to 12.97 per cent from 14.77 per cent, while Ford consolidated its position in August as the dominant UK market leader increasing its share to 27.03 per cent.

Canadians take slice in pizza market

By Ian Hamilton Fazey, Northern Correspondent

A £10m FACTORY is to be built in the north-west, creating 200 jobs, to sell pizza cases in Britain, West Germany and France. This will follow the acquisition, announced yesterday, of Halls European Foods of Chorley, Lancashire, by the Canadian-based Pasquale Cus-tom Food.

It is the first food company acquisition in Europe by Pasquale's parent, the J. Labatt group, which is better known for lager than pizzas. The price of the acquisition has not been disclosed.

Both companies specialise in "own label" manufacturing with Halls' pizzas are more likely to be labelled "Asda" than anything else. Pasquale's are sold under many different names from 7,000 supermarket delicatessens and 10,000 fast food counters in Canada and the US.

Mr John Sanford, Pasquale's president, summed up an image problem faced by both companies. "We are the largest manufacturer and distributor of fresh pizza ingredients in the world but no one has heard of us," he said.

Mr Denis Halls and his wife Valerie caught Pasquale's eye because their understanding of the developing market niche for fresh, custom-made pizzas had seen their company's turnover grow from nothing to an unspecified "tens of millions of pounds" in just over two years. The price of the deal is to remain secret. Mr Halls says that Germany is about two years behind Britain in development of the fresh pizza market, with France slightly further back. The US is two years ahead.

Democrat leaders back European monetary union

By Philip Stephens, Political Editor

THIS SOCIAL and Liberal Democrats yesterday put a commitment to European Monetary Union and a radical reshaping of British industry's board structures at the centre of the party's economic policy.

In a consultation document which the party leadership expects to be translated into party policy after discussion at next week's conference in Brighton, the Democrats said that first priority was full British membership of the European Monetary System.

Mr Dick Taverne, the chairman of the party's working group on the economy, said

that such a move should be the precursor to acceptance of the proposals of Mr Jacques Delors

for eventual monetary union.

The party's Green Paper on the economy suggests that Britain should aim to go further than Mr Delors has suggested with European-wide regional and structural policies.

Mr Alan Beith, the party's Treasury spokesman added that the aim, which would include the eventual siting in London of a single European central bank, was to "provide a secure framework within a fully united Europe for British industry in Europe".

Brittan examines power sell-off

By Maurice Samuelson

SIR LEON BRITAN, the European Community Commissioner for Competition, is studying whether the plans to privatise Britain's electricity industry are compatible with EC rules on competition.

However, officials in Brussels and London yesterday played down suggestions that the probe would set back the privatisation by several months and a claim by Mr Tony Blair, Labour's energy spokesman, that the EC move "potentially could scupper the whole sale."

The Commission's involvement was revealed yesterday by the Council for the Protection of Rural England, which released a letter from Sir

Leon's department promising an investigation into the way nuclear power would be subsidised after privatisation by a levy on power generated by fossil fuels.

Mrs Fiona Reynolds, the council's assistant director, said the Commission's investigation would begin only when it was notified of the Government's plans. It would then take four to six months, possibly longer, causing delay and uncertainty which could have serious implications for the Government's privatisation programme.

In Brussels, officials appeared reluctant to intervene in what they saw as an internal British political argument.

England and Wales - are due to take place next May.

This timetable is under pressure, however, because of lack of agreement between the distributors and the generators.

Last night, the Department of Energy said its talks with the European Commission had been proceeding for months and it was "confident" that the Electricity Act, passed by parliament in July, would prove compatible with the UK's obligations to the Community and the sale of the industry would not be delayed.

In Brussels, officials

In Brief Immingham dockers agree not to strike

By Jimmy Burne

DOCKERS at the joint port of Immingham and Grimsby, one of Britain's largest ports, have signed what is thought to be the first no-strike deal in the industry.

A specific no-strike clause has been included in a pay and conditions package covering 80 dockers who work at the port's main terminal operated by British Steel and British Coal.

It states: "Management and unions accept that there will no lock-out, strike, or other industrial action contrary to the terms of this agreement."

Radiactive leak

BRITISH Nuclear Fuels, the UK reprocessing company, confirmed yesterday additional low level radioactive liquid had been discharged into the Irish Sea at its Sellafield, Cumbria, nuclear reprocessing plant as a result of an instrument fault.

Extra monitoring of local beaches is being carried out following the incident on Tuesday when a fault occurred on a discharge tank. "There was no risk to anyone or the environment," said a BNFL spokesman. But Mr Philip Cade, nuclear campaigner for Greenpeace, the environmental organisation, said radioactive waste had been "pumped into the Irish Sea for nearly four decades."

Shipyard investment

THIS Northern Bank, Northern Ireland's largest clearing bank, announced yesterday it was increasing its investment in the buy out of Harland and Wolff, the Belfast shipbuilder, by 50 per cent to £150,000.

The disclosure led to speculation that shares bought by employees might not total the £2.35m required to ensure the buy out proceeds.

Grade warning

MRI Michael Grade, chief executive of Channel 4, yesterday delivered his strongest warning yet on the threat posed by television sponsorship to editorial independence.

It came as it was revealed that London Weekend Television, the company where Mr Grade was once director of programmes, is looking for around £1m in sponsorship money for the South Bank Show.

British pair guilty

FORMER lovers who tried to defraud Bristol, the UK oil company, of £23m were jailed for five years each at the High Court, Aberdeen, Scotland.

The jury found company director Mr Royston Allen, 36, guilty of attempted fraud. Former Bristol cashier Mrs Alison Anders, 31, pleaded guilty.

Opencast decision

NSM, one of Britain's biggest private opencast mining companies, has welcomed the Government decision to relax the restrictions on coal mining in sites licensed to private operators by British Coal.

Mr John Wakeham, Energy Secretary, has told the industry that he intends to raise the volumes from 25,000 tonnes to 250,000 tonnes per licence.

Eviction plan

LENDING institutions using residential property as security for loans may be forced to bear cuts in their income under proposals being considered by the Labour Party designed to halt the rise in evictions following areas in mortgage payments.

Race bias appeal

PUBLIC agencies must address "inherently discriminatory assumptions" if health and welfare provisions for Britain's ethnic minority communities are to improve, Mr Michael Day, chairman of the Commission for Racial Equality, said.

Electrical pressure

COMMERCIAL pressure after privatisation of the electricity supply industry will be for small generating units, the Town and Country Planning Association told the Hinkley Point C Inquiry in Somerset yesterday.

Message understood

THE message of well-known television advertisements such as the series of ads for British Telecom can be understood by viewers even when played fast forward on a video, researchers have found.

Mail Inquiry

THE POST Office's letters monopoly should be investigated by the Monopolies and Mergers Commission because it is failing to deliver the post on time, according to Which?, the magazine of the Consumers' Association.

Unions seek 1992 entente cordiale

Organised labour aims to overcome frontiers, writes Jimmy Burns

IT was the warm welcome extended at last year's TUC congress to Mr Jacques Delors, president of the European Commission, which symbolised a turning point in the British trade unions' traditionally hostile approach to Europe.

Mr Delors' commitment to securing balanced economic development throughout the Community and a social dimension based on a charter of statutory basic social rights became a convenient rallying cry for the union movement after a decade of Thatcherism.

The British unions' sense of purpose has been further boosted in recent months by the results of the European elections and the publication of the Commission's draft Social Charter.

Mr David Lea, the TUC assistant general secretary with responsibility for Europe, said: "Politics have gone very well and we have been able to prove we mean business."

But, as Mr Lea is the first to admit, that is far from being sufficient to ensure that 1992 is a social as well as an economic success. "We don't want to be romantic. There is a need to explain some hard facts about 1992," he says.

European trade unions'



David Lea: 'means business'

sense of unity of purpose is struggling in the face of different national trade union cultures, increasing competition and the economic restructuring of the 1992 programme.

Among continental European trade unions, it is the giant West German metalworkers' union, IG Metall, which has been most forceful in backing the idea of transnational works councils in response to the greater mobility of capital after 1992.

Unions at Airbus Industrie

Code on industrial action to be amended

By Charles Leadbeater, Labour Editor

THE Government has dropped the most controversial clause in its planned code on ballots over industrial action and significantly amended a further clause which recommended postal ballots before strikes.

The code, to be published next week, has been amended after a consultation exercise earlier this year. Unions will not be required by law to follow the code. But any breach of its provisions could be used against a union by an employer seeking an injunction to prevent industrial action.

Union leaders criticised the draft code for significantly tightening up the law on pre-

strike ballots.

However, the most controversial proposal, that there should be at least a 70 per cent turnout in a ballot before a union called industrial action, has been dropped. The draft code had said that even ballots which won a majority for strike action might not accurately reflect the views of all the workers involved, if a minority of them voted in a low turnout poll.

The final version of the code will say that unions should carefully consider whether to call a strike if there is a low turnout in the ballot.

A proposal that there should be postal ballots before

have already announced the formation of a transnational works council, and there is growing co-operation between IG Metall and Britain's AEU engineering union in developing common strategies on issues such as a shorter working week.

But union co-operation could be undermined by business competition. IG Metall members are among the best paid in Europe but the threat of companies moving to southern Europe where wage costs are lower may force them to accept pay cuts or lose jobs.

The dilemma is already facing southern European workers. Mr Jose-Maria Zusia, an executive member of Spain's socialist trade union, Union General de Trabajadores (UGT), believes the process by which social issues are being swept aside by an influx of foreign investment is already happening in his country.

He calls it the "prologue to 1992" and warns that unless trade unions adopt a common approach, the single market could represent "collective suicide" for organised labour.

The UGT says it is as interested in 1992 as the TUC. But faced with a social security budget 10 per cent below the European average, and 25 per

cent of the workforce working on short-term contracts, the union believes it has no time to waste urging change in Spain.

"It is an unfortunate fact but we are very taken up with our own internal problems at the moment," says Mr Zusia.

For the UGT, the ease with which competitive pressure can pitch one worker against the other was only too clearly illustrated by last year's strike at Ford UK. While British workers were on strike in protest of a three-year pay and conditions offer, their Spanish brothers in Valencia voluntarily agreed to work overtime.

In common with his French and Italian colleagues, Mr Zusia believes in a centralised trade union authority capable of collectively negotiating terms and conditions for all European workers.

By contrast, British and West German unions believe that because of the big differences in national bargaining systems, international pay bargaining is not feasible.

European unions generally agree on the bottom line: a European framework law governing industrial relations, including a reduction of working hours, health and safety, parental leave and childcare, and vocational training.

sions are that the vote should be conducted in accordance with employment laws, employers should be given prior notice, and unions should ensure proper procedures for voting and counting.

The code's publication will fuel debate within the union movement over the Labour Party's approach to industrial relations law.

• The Trades Union Congress' conference meeting in Blackpool voted for a motion opposing privatisation, but accepting the Labour Party's revised policy of a flexible approach to public ownership of utilities which

Ordial
Lenny Ban

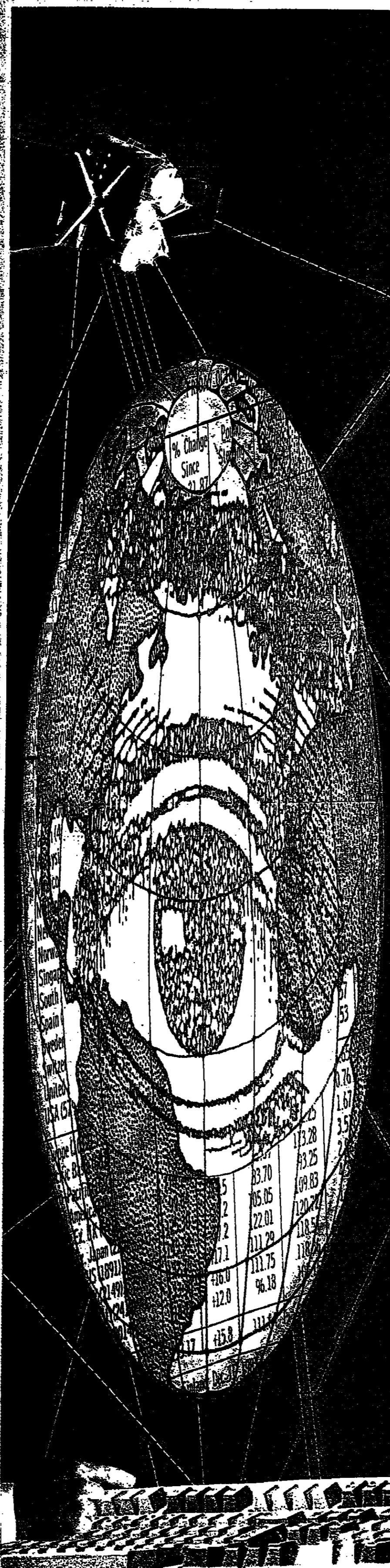
mende

decrease
exported
in women
directors

refor

"ALTHOUGH
WE DEAL
ON 24
STOCK EXCHANGES,
TO US
THERE IS ONLY
ONE MARKET"

DAVID BAND
CHIEF EXECUTIVE
ON
THE GLOBAL EQUITIES MARKET



A few years ago we talked of multi-national companies with reverential awe.

It seemed then that only the very largest organisations could genuinely transcend national borders.

Today, however, even relatively small companies are expanding around Europe in readiness for 1992. While the number of European companies investing in North America has mushroomed to unprecedented levels.

Just as these businesses are expanding out of the narrow confines of their home market, so too must the investment world.

It is no longer sufficient for investment banks to offer issuer or investor clients advice purely on their domestic capital market.

These days, after all, investors are focusing more and more on global sector trends. Not just at an individual country's investment potential.

That's why, at BZW, we have one of the world's largest teams of economic, fixed income and equity analysts.

They provide the cross-border intelligence on 21 countries and 2000 companies which backs up our ability to value and place securities, and support an after market in those securities, throughout the world.

Whether it's bonds, swaps, other hybrid instruments or equities, we can now produce the right international investment package for any client, anywhere in the world.

Indeed, we now have the resources to help industry and business treat the world as one market.

Just as we treat it as one investment market.

To find out how David Band's view of the investment market could help your business, send your business card to him at the address below. Or telephone us in London on 623-2102.



BARCLAYS de ZOOTE WEDD

THE INVESTMENT BANKING ARM OF THE BARCLAYS GROUP
Barclays de Zoete Wedd, Ebbgate House, 2 Swan Lane, London EC4R 3TS.

TECHNOLOGY

From glittering prizes to product lines

Clive Cookson explains why Cambridge researchers are setting up a factory

Cambridge University is going into pharmaceutical production. It will announce today that it is setting up a pilot plant to make genetically engineered blood proteins.

The first products will be antibodies, aimed at white blood cells. They could be used to treat a wide variety of diseases, from leukaemia to rheumatoid arthritis.

Pilot production plants are normally operated by pharmaceutical companies. But Cambridge medical researchers want their own — both to speed up clinical trials of products and to strengthen their negotiating position when it comes to commercialisation.

The pilot plant will be

located in the Regional Blood Transfusion Unit at Addenbrooke's Hospital, the main centre for clinical research at Cambridge. The funding (at least \$1m over five years) is expected to come from British industry, the National Health Service, Medical Research Council, Kay Kendall Trust and the university's haematology department.

Production is likely to start next year with Campath-1H, a hybrid "monoclonal antibody" made by genetic engineering. It contains the active portion of a rat antibody, which binds strongly to lymphocytes (a type of white blood cell). The rest of the antibody is human, so as to avoid provoking a damaging immune response

from the patient — a hazard of using conventional monoclonal or mouse antibodies.

A group of Cambridge medical researchers, led by Dr Herman Waldmann and Dr Greg Winter, first produced Campath-1H at the end of 1987. But until now, lacking the special clean-room facilities available to pharmaceuticals companies, they have not been able to make enough pure Campath-1H to carry out a convincing clinical trial. The pilot production plant is intended to overcome this frustration.

The laboratory-scale cell culture in the pathology department at Addenbrooke's, where Waldmann and colleagues make Campath-1H, has been plagued by contamination with

micro-organisms. Even so, they have produced enough antibody to treat four patients — with promising results.

Two patients had disorders of the immune system (rheumatoid arthritis and vasculitis). The antibody reduced the number of lymphocytes circulating in their blood more than 100-fold. Since the lymphocytes were responsible for the patients' auto-immune reactions, this relieved their symptoms; but there were still enough white cells left to sustain their normal immune functions.

The other two patients suffered from lymphoma, a cancer of the white cells similar to leukaemia. Campath-1H, injected daily into their bloodstream for about a month, removed all the lymphoma cells and brought remission from symptoms. The patients did not have to endure the side effects, such as nausea and hair loss, which accompany standard chemotherapy and radiotherapy.

Of course any news of cancer treatment "breakthroughs" has to be hedged around with caution, to avoid arousing premature hopes in desperate patients.

Dr Robin Carroll, a New Zealander who moved to Cambridge as professor of haematology in 1986, has played a key role in the international effort to understand and modify the structure of serpins.

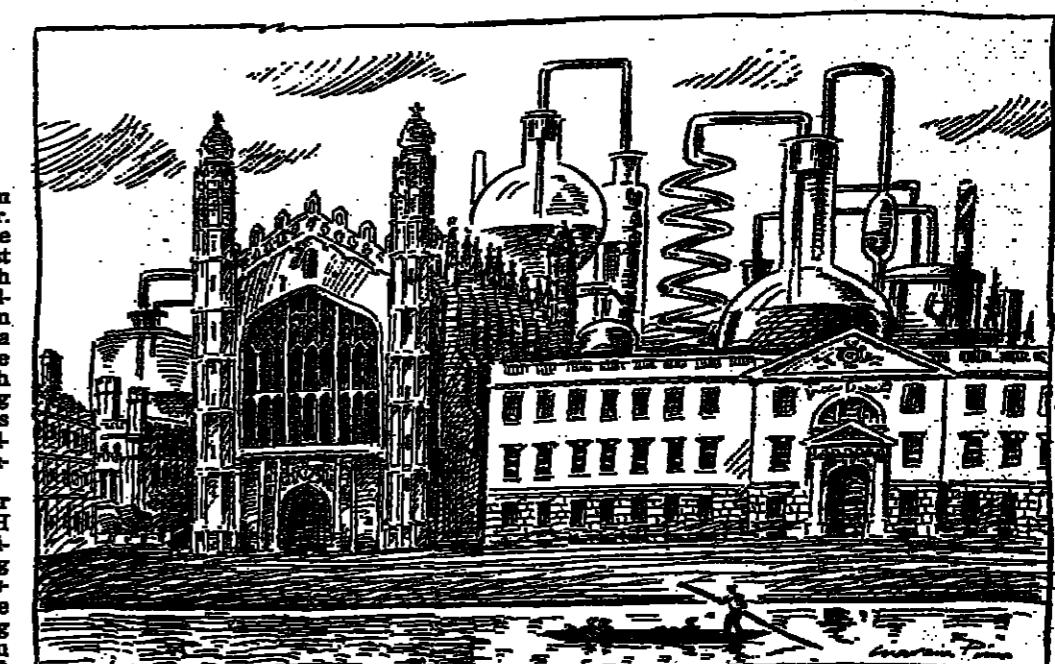
encourage people to call them "magic bullets" against cancer.

The difference between the Cambridge approach and most others is that the latter attach a poisonous or radioactive molecule to the antibody; when the antibody attaches to a cell, the toxin kills it. The Imperial Cancer Research Fund, for example, is carrying out a trial with antibodies linked to ricin (one of the deadliest poisons known) on lymphoma patients.

Waldmann, on the other hand, says that Campath-1H can do the job without chemical attachments, by mobilising the body's own immune system to destroy the cell. "Once you start doing something chemical to an antibody, you may end up with side effects."

The pilot plant at Cambridge is expected to concentrate first on making enough Campath-1H and similarly engineered antibodies to carry out full-scale clinical trials. Later the plant is expected to turn to the production of a group of proteins known as "serpins", which control several important processes in the blood.

Dr Robin Carroll, a New Zealander who moved to Cambridge as professor of haematology in 1986, has played a key role in the international effort to understand and modify the structure of serpins.



DESPITE the excellence of Cambridge medical research, the university has recently lagged behind Oxford in pulling in funds from drug companies. But three new endowments by the pharmaceuticals industry for professorial chairs at Cambridge, announced this week, will close the gap.

• Glaxo is contributing £1.1m over five years for a professorship and small research unit in molecular parasitology. The aim is to find new ways of controlling and treating the diseases spread by parasitic worms, which kill millions of people a year in the Third World.

The unit will provide a focus for research in Cambridge on schistosomiasis, leishmaniasis, African sleeping sickness and river blindness.

• Serono Diagnostics (USA subsidiary of the

Swiss-American Ares-Serono group) is providing about \$1m to endow a chair and research group in molecular endocrinology. The endocrine system is the body's internal control mechanism and operates through glands secreting hormones into the bloodstream.

The Cambridge unit is likely to work on quick and painless tests for endocrine disorders such as diabetes and thyroid disease.

• Bayer UK is endowing a chair in neurogenetics, with £500,000. The new professor will work on treatments for subarachnoid haemorrhage (caused by blood vessels bursting in the brain), which kills about 3,000 people a year in Britain.

Drugs called calcium antagonists are expected to save many of them in the future.

Serpins are a closely related family of "inhibitor" proteins.

One of the best understood is anti-thrombin, which inhibits blood clotting. A clinical trial is starting at Addenbrooke's, with support from the British Heart Foundation, to discover whether doses of anti-thrombin can prevent the catastrophic coagulation of the blood which can cause death from severe shock after a serious accident or major surgery.

The Addenbrooke's trial is using natural anti-thrombin extracted from human blood

plasma. Carroll expects to follow this quickly with a genetically engineered serpin which is expected to have a far more powerful anti-clotting effect.

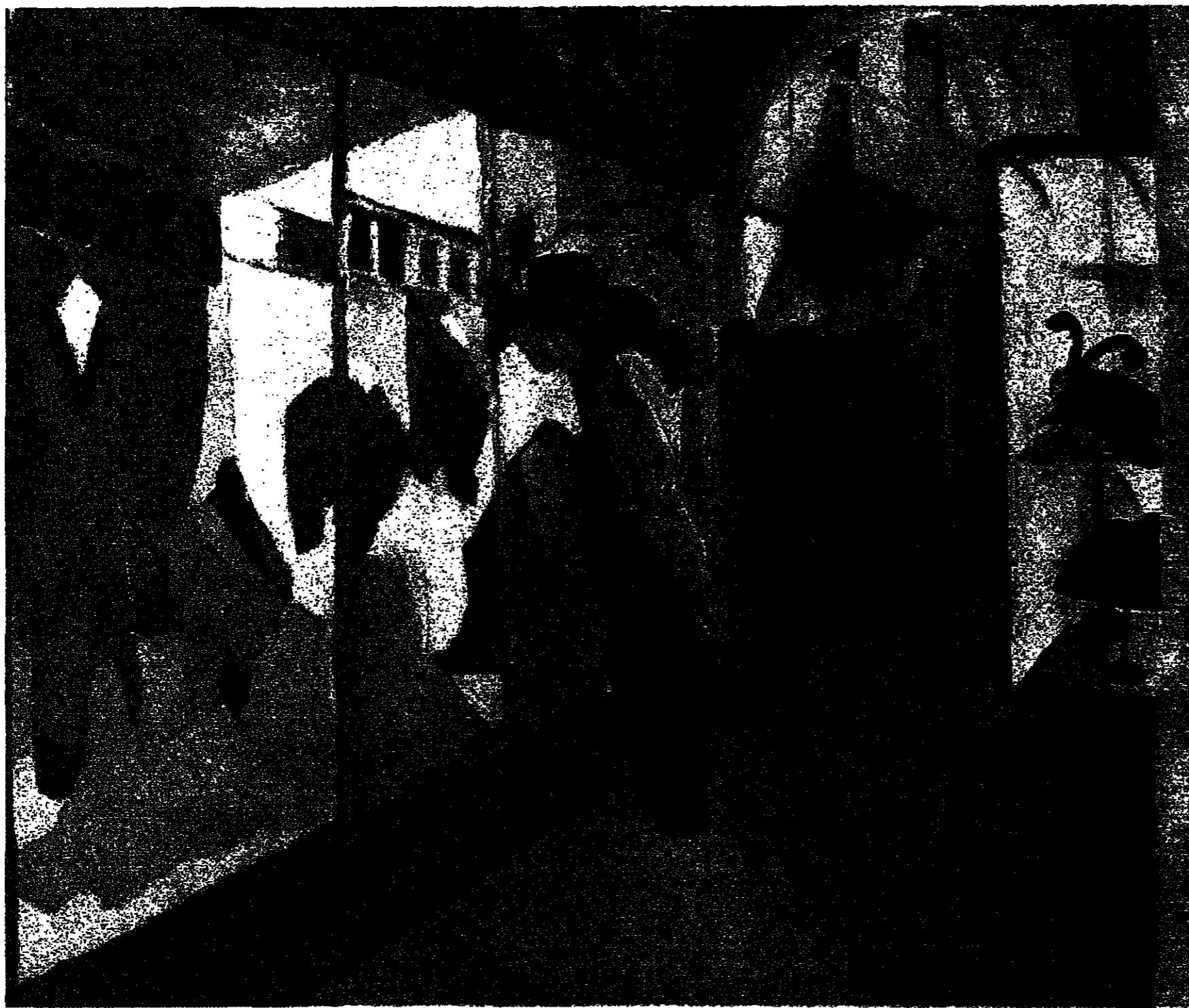
The new anti-thrombin will be made first by genetically engineered yeast cells in a pilot plant run by Delta Biotechnology, a subsidiary of Bass breweries in Nottingham. But Carroll intends eventually to make serpins in human cell cultures at the Cambridge plant.

Although micro-organisms such as yeast and bacteria will

churn out genetically engineered proteins efficiently, they do not add the side chains of sugar molecules, known as oligosaccharides, which are attached to most proteins in the human body. Most medical researchers prefer to use human cell cultures to create these chains.

Besides antibodies and serpins, the Cambridge production plant will make a variety of novel blood components, designed by protein engineers to carry out particular clinical tasks.

Software AG has the solution ...



MACKE, AUGUST, Modegeschäft, 1913. Photo: Westfälisches Landesmuseum für Kunst und Kulturgeschichte, Münster

Business needs to take advantage of changing market needs.

Directions in hardware technology have a habit of changing with every product release, trade fair or DTP cover story. That's one reason why your organisation should profit from the benefits of powerful, portable system software technology designed to take advantage of change. Without jeopardising investments in already acquired applications or hardware.

ISA - The open Integrated Software Architecture - from Software AG is just what you need to be your best. The comprehensive products it supports are portable. Even across hardware systems (IBM, DEC, Siemens and WANG).

They're open. Ready to adopt new ideas and technologies, without disrupting performance. They're fully integrated. And they're powerful, capable of providing the fast, effective solu-

tions required in today's high-volume, multi-computer environments.

With ISA, all you need to integrate 4th generation applications, true end-user computing, relational-oriented data management, a universal office system and the transparent distribution of data and processes is at your command.

And, with more than 80 offices in over 55 countries, Software AG not only provides outstanding products. It provides outstanding service. Call or write today for the best solution to all your information management needs.

software ag
Programming Business Success

For the address and telephone number of your nearest Software AG office contact: Software AG, Uhlandstrasse 12, D-6100 Darmstadt, West Germany, phone: (0 61 51) 50 40; telex: 4197104.

Bucket system to speed up search

CD-ROMs (compact disk read-only memories) can store huge amounts of textual information for use on personal computers. But searching through the text to extract the item you want is time-consuming. It can take up to 10 minutes to search a 600 Mbyte disk — large enough to contain more than 50 copies of the Bible.

To speed up the process, Nimbus Information Systems, part of the Nimbus Record company, has developed a way of storing the data which depends on mathematical algorithms.

Each word is given a value. For example, the letter A is valued at one, B at two and so on, and the letters are added together to give a word value. The locations of words of a similar value are then grouped together on the disk in a "bucket".

When the user types in the key word for the search, the software calculates which bucket contains that word, and then sifts through the words held there. (With a more traditional search, the computer would have to start at the beginning of the database and search through to the end.)

Nimbus will either produce the disks in-house, or sell the package to publishers for them to program the disks themselves.

Meanwhile services using CD-Roms are springing up rapidly.

• The British Library in London has introduced a service for small businesses interested in bio-medicine, the database for which is held on CD-Rom. The search is free of charge — printing out the data is extra. The library already has CD-Rom databases on science, medicine and agriculture.

• The House of Lords is evaluating a system for putting its library on to CD-Rom.

WORTH WATCHING

Edited by
Della Bradshaw

Find their way into the dairy. A system under development in the UK will mean that farm workers no longer need to be on hand to milk the dairy herd — the cows will turn up to be milked on their own.

The system is based on the idea that cows like to be milked several times a day — instead of the traditional twice. So the engineering research institute of the Agricultural and Food Research Council (AFRC), in Swindon, has developed a system which allows the cows to be milked as frequently as they like — round the clock.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

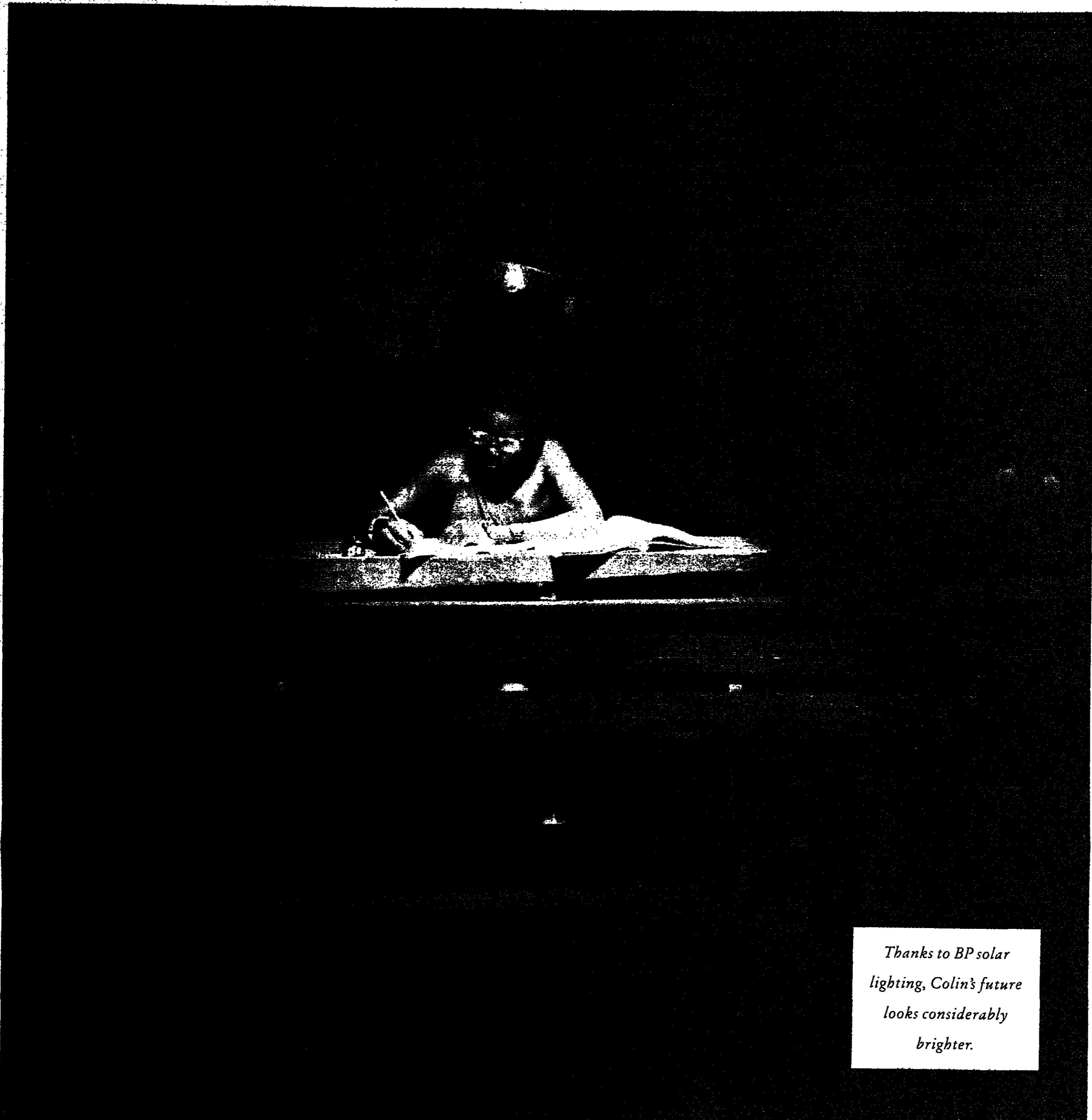
The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a radio signal sent out from a "personalised" transmitter attached to its ear or neck. When the animal enters the pen, artificial intelligence in the computer software instructs the pen to adjust to the size of the individual cow to prevent it moving.

The cow turns up at the gate of the pen, where it is recognised by a



Thanks to BP solar
lighting, Colin's future
looks considerably
brighter.

Colin can read by sunlight even after the sun has gone down.

Colin lives in a remote African village.

He has no light to study by at home, so after a full day of classes he remains at school to finish his homework.

You may wonder where he gets the energy.

Actually it comes in the form of electricity generated by solar modules.

BP began distributing solar technology in Africa in 1981.

Since then we've supplied solar-powered

vaccine refrigerators and water pumps to clinics, and lighting systems to schools throughout the continent.

Solar technology may never eclipse conventional power sources. But it already promises the children of Africa a brighter future.

Supplying solar power to remote parts of the world is one of the things BP is doing today, for all our tomorrows.



For all our tomorrows.

MANAGEMENT: Marketing and Advertising

Television commercials

Haircare creates a parting of the ways

Deborah Hargreaves describes how Helene Curtis tailors its promotion to national characteristics

The way women care for their hair strongly reflects their national character.

This concept lies at the heart of Helene Curtis's marketing campaign as the Chicago-based hair care products company makes a strong push overseas. "Women in the UK do not want to look as if they've just stepped off the set of Dallas," explains Colin Morgan, president of the company's international division. "They prefer a more natural look."

Trial showings of the company's US advertisements depicting a young woman with a mass of shiny blond hair in a sequined evening gown were not well received in the UK market.

The company eventually ran a raunchy, humorous campaign to launch its Finesse range of shampoo and hair conditioner; it was voted one of the best new product launches of last year by Supermarket, a UK trade magazine.

The reaction of US and UK consumers to Roger, the boyfriend of the English model in the UK advertisement, highlights the cultural gap. A genial, artistic looking type with round glasses, Roger was loved in the UK and universally hated in the US, where the model meets a

smooth-haired yuppie in a dinner jacket.

With a small budget - the UK campaign cost \$6m - Helene Curtis is an anomaly in the personal care products industry where product launches can cost anything up to \$70m. The company retains its roots as a family-run business in Chicago and says its lean management structure allows innovations to move quicker to the market.

"Hair care is one of the most competitive businesses in the world," says Morgan; "everyone is selling beautiful hair." In order to compete in this aggressive sector, the company, with sales of some \$300m in the last financial year, has developed an extremely focused approach to its target markets.

Since its inception in 1922, Helene Curtis has been selling products overseas through licensing arrangements, but in the past five years the emphasis has been far more on international growth.

The last three years have seen international sales more than double to comprise over 20 per cent of the company's overall revenue and the international division continues to grow faster than the rest of the company in Japan and is now marketed in the US as a shampoo for permed hair.

The core of Helene Curtis' market-

Morgan says the company's strategy is to build on the success of its existing US products. However, he believes it would be naive to expect to develop a worldwide brand that would cross all frontiers. With hair care so deeply rooted in national culture, the company is forced to modify its leading brands using its marketing efforts to stress an appeal to particular national tastes.

Nowhere has national character played such an important role in the company's advertising than in Japan, which is now its second largest market. The Japanese have difficulty pronouncing "Finesse", and when the company tested its "squeaky clean" US campaign, the potential customers were terrified. Japanese women live in fear of over-washing their hair," explains Morgan, "and that is why a traditional US campaign could not work there."

At the same time, many Japanese women believe their hair is either damaged or susceptible to damage by air pollution. For this reason, Helene Curtis developed a gentle form of Finesse especially for damaged hair. This was a huge success in Japan and is now marketed in the US as a shampoo for permed hair.

The core of Helene Curtis' market-

ing drive for Finesse is that its silicone formula will clean hair a little or a lot depending on how long it is left before being rinsed. In Japan, the company put a strong emphasis on the fact that leaving the shampoo on your hair for only a short time, would not strip the protective oil from it.

It is the subtle changes in national taste that will dominate the company's approach to Europe as it moves towards 1992, Morgan stresses. As Helene Curtis looks to establish a presence in European markets in the run-up to 1992, it has conducted widespread research into women's attitudes to hair.

"At a very basic level, you will see a big difference in hair types in Europe, from fine Nordic hair to thicker, darker Mediterranean," says Morgan. Women's hair washing habits also grow out of native hair-dressing traditions. Middle class women in Spain, for example, will rarely wash their hair themselves and will spend much more time at a salon than their British counterparts.

At the same time, the company has to pay careful attention to the ingredients in its shampoo ingredients. West Germany's green lobby disapproves of the use of PVC pack-



No Dallas styled hair for the UK's Finesse commercial

aging, so it cannot use it there. Even product size is important in countries such as Sweden where supermarket shelves are narrower than in the UK.

The company is keen to pitch Finesse as a premium product and its price plays an important part in the product's image. However, prices will have to be standardised within Europe after 1992, if cross-border

exporting from lower-priced countries is to be avoided.

After the success of its UK launch, Helene Curtis is preparing to make a major push into Europe with advertising, paving the way. "While we change our advertisements to suit cultural differences, the underlying theme is the same... that is, we cater for the changing needs of your hair," says Morgan.

Design's leading players

By Alice Rennison

IN THE past year or so the design industry has been strong, going to keep abreast of international acquisitions and associations as the large companies in the UK and the US have raced to create global groups.

As the dust settles on many of these deals the structure of the \$25m international design industry is becoming clear. This week's edition of Design Week, the UK trade magazine has identified the leading players in global design.

WPP, the giant marketing group headed by Martin Sorrell, has become the biggest single force in the design world - with 368 employees and turnover of \$2.5m - after a string of acquisitions in the US and the UK. There is still no sign of WPP calling a halt to its expansion. Only a few months ago it added Oleye Poetry Bell, the London packaging design specialists, to its UK design interests.

Similarly Fitch-BS, the UK design group with a workforce of 550 and turnover of \$2.2m, is said to be searching for a suitable acquisition in Asia to add to Richardson-Smith, the US product design specialist it acquired last year.

This swirl of corporate activity creates the impression of a dynamic industry. Yet the development of the global design groups has been far from easy, as the experience of the other members of Design Week's worldwide "top five" illustrates.

Michael Peters, the UK company that is the second biggest player in international design, with 720 staff and sales of \$2m, is only just getting to grips with the problems of its recent US acquisition, Hamblett Terrell, the retail design specialist. Yet, undeterred, Peters recently bought Dally, one of the brightest graphic design companies in the US.

Addison, the London-based consultancy with a workforce of 300 and turnover of \$1m, is beginning a new era as an independent entity after a management buy-out.

As for Lantier - the pioneer of the international design industry with a staff of 400 and turnover of \$30m from offices in 22 countries - after a year of corporate crisis, it is now rumoured to be up for sale.

David Churchill

HOTEL MERIDIEN**PRESIDENT BANGKOK****The perfect location**

At the centre of bustling city life in exciting Bangkok, Le Meridien President.

A luxurious international hotel with impeccable Asian service.

Experience the charm of Thai hospitality in the perfect location.

Le
MERIDIEN
PRESIDENT
BANGKOK

TRAVEL COMPANION OF AIR FRANCE

Information and Reservations: in London (01) 439 12 44,
in Paris (1) 42 56 01 01, in Frankfurt (69) 23 91 11.

Le Meridien President

135/26 Ceylon Road - Bangkok 10500 - Thailand

Tel: (66-2) 253 04 44 - Telex: 26874

When Thomson Holidays launched its summer 1990 holiday programme last week it made it clear that it had no intention - unlike in previous years - of offering any discount deals on its holidays.

Yet at the same time Thomson - Britain's largest package tour operator - announced that consumers could get up to £100 off any of its brochure holidays by using Air Miles vouchers as payment.

"Of course that is a discount," agreed Charles Newbold, Thomson's managing director, when quizzed by journalists bemused by the idea of a discount that was not a discount. "The difference is that we are not paying for it."

The Air Miles scheme is a method of sales promotion which has so far been taken up by 100 or so retailers. It is the retailers who pay between 6p and 8p per voucher to Air Miles Promotions (51 per cent owned by British Airways) in the hope of encouraging customer loyalty at their stores.

Yet the benefit for Thomson

is that many budget-conscious consumers will be encouraged to book a Thomson holiday. So far, consumers have generally only been able to redeem their Air Miles for scheduled British Airways flights. Thomson's decision to accept the vouchers represents a much-needed boost for the scheme since it was launched about a year ago by widening the options available to collectors.

Although it is quite likely that consumers will be discouraged by the large number of vouchers needed for many overseas flights, there is no doubt that Air Miles vouchers have become the biggest continuous consumer promotion in the UK since the hey-day of Green Shield stamps in the 1960s and early 1970s.

According to Air Miles, some 3.5m Britons are collecting the vouchers from over 15,000 retail outlets, but this is insignificant compared with the numbers who collected Green Shield stamps. More

than 700m vouchers have been bought by retailers, with a further 600m miles made available through consumer promotions such as the joint Cadbury/Woolworth promotion.

Trade estimates suggest that over £3m and £5m was spent last year on sales promotions in the UK; the £2m difference is accounted for by the inclusion in the larger figure of trade discounts given by large retailers to their suppliers with National Westminster Bank, for example, giving away £1m Air Miles for every £10 spent on their card.

The growth in popularity of sales promotion as a marketing weapon has only recently begun to be recognised. David Moore, joint managing director of sales promotions specialist CBH & Partners, points out that the industry has only recently developed more innovative approaches. "In the early 1980s, there was an absence of new techniques and ideas," he says.

The reasons for sales promotion's new-found popularity

are twofold: on one level it is far cheaper in comparison with the rapidly escalating costs of television and Press advertising. Second has been its increasing acceptance by sectors such as banks and building societies, in addition to its traditional base of fast-moving consumer goods companies. Access card holders with National Westminster Bank, for example, get one free Air Mile for every £10 spent on their card.

The growth in popularity of sales promotion, moreover, has led most large advertising agencies into the sector, buying up small sales promotion companies to complement their existing marketing services. Belonging to more established groups has undoubtedly helped increase the professionalism of the acquired companies, but with over 1,300 members of the Institute of Sales Promotion, the industry remains highly fragmented.

Not surprisingly, therefore, the industry has attracted the "cowboy" operators which move into any fast-growing sector. About one in every ten of the complaints upheld by the Advertising Standards Authority last year concerned sales promotions. Moreover, the ASA's regular monitoring into sales promotions found that out of 780 promotions monitored last year 107 broke the industry's code of sales promotion practice.

Kevin Holland, head of consumer affairs at Reader's Digest and chairman of the ASA's sales promotion sub-committee, believes that a higher degree of professionalism is required. "Many of those responsible for errors in promotions are on the whole, well-intentioned," he says. "Unfortunately, they have not fully grasped the complicated practical details involved in running a sales promotion." Some years ago, for instance, John Player's Spot Cash pro-

CONTRACTS & TENDERS

REPUBLIQUE DU ZAIRE DEPARTEMENT DU COMMERCE EXTERIEUR

SOCIETE NATIONALE DE TRADING SONATRAD

APPEL D'OFFRES INTERNATIONAL N° DCO/DCA/T.100/89 POUR LA FOURNITURE DU MATERIEL SUIVANT: POUR L'ONATRA

- Lot n° 1 : 8 télescopiques pour liaison point à point

- Lot n° 2 : réseaux radio microonde et postage

1. OBJET

La Société Nationale de Trading SONATRAD met en adjudication publique la fourniture en deux lots distincts de 8 télescopiques et d'un réseau radio microonde destiné à la bonne marche du prêt entre le crédit LDA, 1.180 ZR. Ce vise à financer le poste de marché à se proposer d'utiliser une partie du montant de ce prêt pour effectuer les paiements prévus au titre du marché pour lequel le présent appel d'offres est lancé.

2. DESCRIPTION DES FOURNITURES.

Le présent appel d'offre porte sur la fourniture en deux lots comme précisés en point 1.

Ce lot est indivisible.

Le soumissionnaire est tenu de fournir pour chaque lot, l'estimation du lot. Il peut soumissionner pour tout ou pour l'ensemble.

3. RETRAIT DU DOSSIER D'APPEL D'OFFRES.

Le dossier complet d'appel d'offre peut être obtenu contre remise d'un chèque barré d'un montant de 70.000 Zaires ou 7.000 Francs Belges, à partir du 21 juillet 1989, aux adresses suivantes:

1. SOCIETE NATIONALE DE TRADING "SONATRAD" Building C.C.I.Z. - 22e Niveau B.P. 15.711 - Kinshasa/1.

Téléphone : 30.592-30.598-32.304 - Téléx: 21.634 République du Zaïre

2. SOCIETE NATIONALE DE TRADING - "SONATRAD"

Agence de Bruxelles 15 rue de la Loi, Boite 052, 1040 Bruxelles

Téléphone : 26.444 - Téléfax: 02/230.47.62

Téléphone : 22.53.71 - 22.52.49 Royaume de Belgique

3. SOCIETE NATIONALE DE TRADING - "SONATRAD"

Agence de Lubumbashi 225, avenue Mgr. L. 1573 Lubumbashi

Téléphone : 22.03.71 - 22.52.49 République du Zaïre

4. PARTICIPATION :

La participation à la concurrence est ouverte à égalité de conditions à tous les fournisseurs ressortissants de pays membres de la BIRG y compris la Sierra, Taiwan, et Chine.

5. REMISE ET OUVERTURE DES OFFRES:

Les offres seront remises sous double enveloppe cachetée, par envoi postal recommandé ou par porteur contre accusé de réception à:

SOCIETE NATIONALE DE TRADING "SONATRAD" Building C.C.I.Z. - 22e Niveau B.P., 15.711 - Kinshasa/1

Téléphone : 30.592 - 30.598 - 32.304

Téléx : 21.634 République du Zaïre

Avant le 20 octobre 1989 à 10 heures locales, date et heure auxquelles il sera procédé à l'ouverture des offres en la salle de réunion du 22e niveau, Building C.C.I.Z.

LEGAL NOTICES

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

SALE BY TENDER

The Ghana Armed Forces has for sale by tender TWO Skyvan Aircraft series 3 and Plessey Radar AR-1 with spares. The tenders and tenders can be inspected at the Aerial Services, Tamale, Ghana, West Africa between 0800 hours and working days from 11th September, 1989.

Each tender should be in original (convertible) currency. The Ghana Armed Forces is not bound to accept the highest or any tender.

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

PERSONAL

The Royal United Kingdom Benevolent Association (RUKBA) is helping more and more elderly and infirm people in need to remain financially secure in their own homes. It also helps those who are registered charity pensioners. RUKBA is a registered charity. Please send the Williams, Ratahona, RUKBA, Freepost, London, SE1 9HT. If you would like to make a donation or to ask for more information about how to give by covenant or legacy.

We, G. J. Hughes and C. W. Nield, Abingdon Court, 6 Minibus Street, Manchester, M1 3ED were appointed joint administrative receivers of Statplus Plastic Limited.

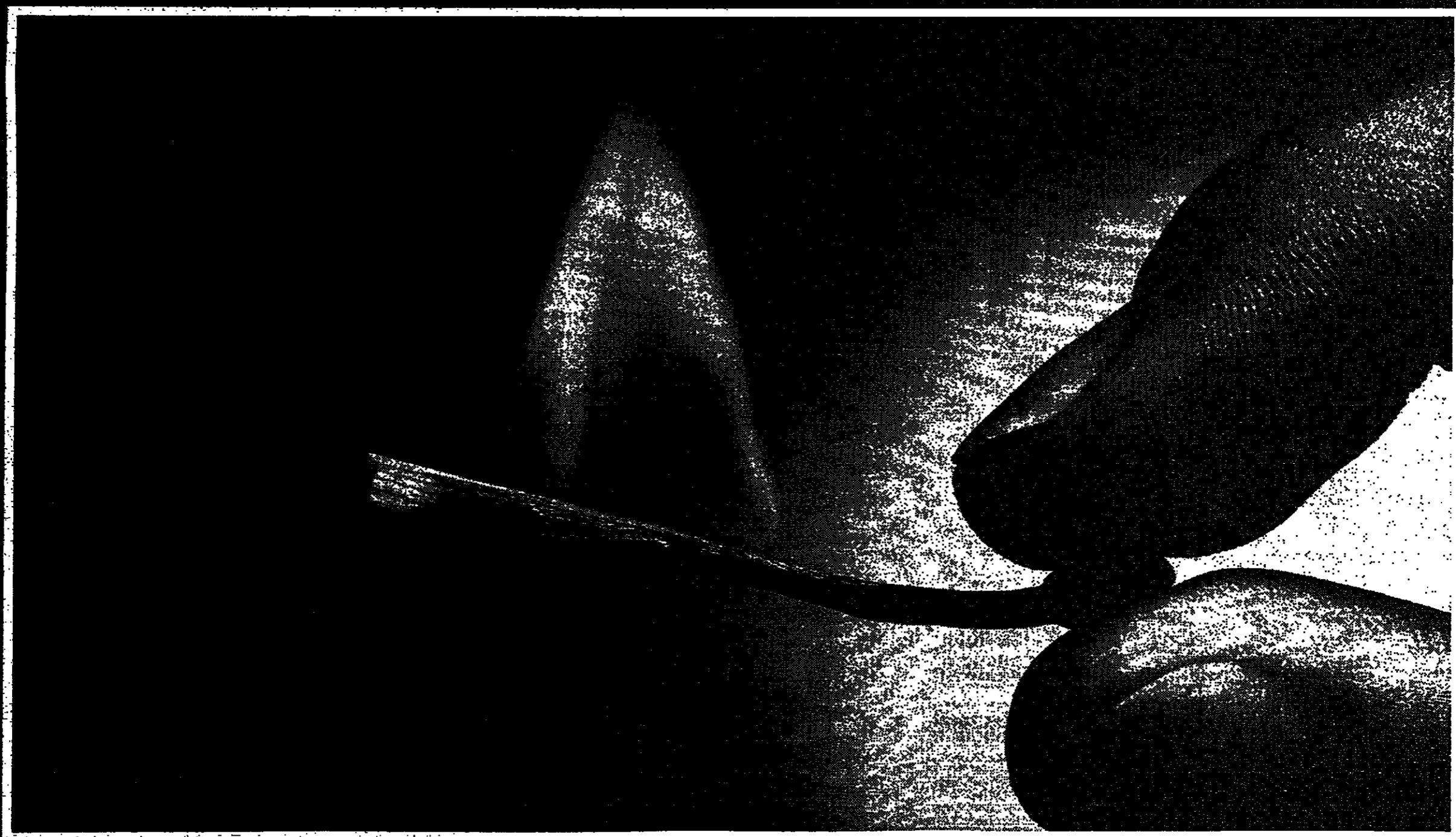
Registered No. 2171132

by National Westminster Bank plc on 30 August 1989

C. W. Nield

Joint Administrative Receiver.

WHEN IT COMES TO THE USE OF NATURAL RESOURCES, YOU CAN COUNT ON POWERGEN TO BE AS RESOURCEFUL AS POSSIBLE.



In case you haven't yet heard of PowerGen, we're one of the new electricity generating businesses being created from the Central Electricity Generating Board.

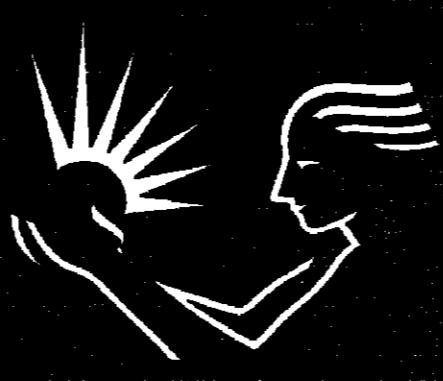
Our aim is simple: to produce the most cost-efficient and reliable supply of electricity in England and Wales.

We intend to achieve this through the efficient use of

resources. One way we'll be doing this is by investing in more efficient generating systems.

Because they need less fuel to produce the same energy. And, of course, the less fuel we need to burn, the less cost there'll be ultimately to our customers.

And, perhaps more importantly, to the environment.



BUSINESS LAW

US approach to insider dealing

By Thomas Conlon

One of the first victims of the 1929 Wall Street Crash was the doctrine of *caveat emptor* in securities transactions. Those who drafted the US securities laws in the early Roosevelt years sought to create a system which would provide investors with adequate and accurate information and prevent so many of the fraudulent practices that had developed prior to the Great Crash.

They sought to achieve their goal of fair and honest markets through a series of legislative enactments which included the Securities Act 1933 governing, *inter alia*, the registration of securities; the Securities Exchange Act 1934, under which the all-important Securities Exchange Commission (SEC) was established; and the Investment Advisers Act 1940 aimed at the regulation of investment companies.

Of these enactments, the 1934 Act has served as the principal source of federal insider trading regulation. The Act's general anti-fraud provisions are set out in section 10(b), which prohibits, *inter alia*, "any manipulative or deceptive device or contrivance in contravention of such rules and regulations as the Commission may prescribe as necessary or appropriate in the public interest, or for the protection of investors."

In 1942, the SEC, pursuant to its rule-making powers, adopted Rule 10b-5. This rule has served as the basis for the vast majority of "insider" actions brought in the US. Among other things, it prohibits engaging in "any act, practice or course of business which operate as a fraud or deceit upon any person, in connection with the purchase or sale or any security."

It has been the general language of the anti-fraud provisions of Rule 10b-5 which has enhanced its popularity over the years. The anti-fraud provisions apply to any purchase or sale of any security by any person and contain no restrictions as to who may bring 10b-5 proceedings.

The regulation of insider trading in the US has evolved primarily through case law. Initially, the insider trading regulations were viewed by the courts as applying only to those individuals who were "corporate insiders," namely

officers, directors and employees of the corporation who, as a result of their position, were in possession of "inside" (non-public and material) information about the company.

The SEC and others have in their application of Rule 10b-5 tended to rely on either the special relationship theory or the misappropriation theory. If and when a duty to disclose is found to exist under either theory, the holder of inside information has the options, either to disclose the "inside" information prior-to trading or to abstain from trading.

It was not until 1961 that the first major insider trading case, *Cady, Roberts & Co*.¹ was brought under Rule 10b-5. A broker-dealer in securities, Mr Robert Gintel, had been told by a director of the Curtiss-Wright Corporation that it was about to announce a reduction in its dividend. By selling shares prior to the dividend announcement, Mr. Gintel attained a substantial saving for himself and his clients.

The SEC, in giving its decision, laid down the "disclose or abstain" rule, establishing the duty of certain insiders to disclose inside information to the other party prior to the trade or to abstain from trading. The underlying presumption appeared to be that if the inside information were known to the other party it might affect his investment decision.

In 1968 the *Texaco Gulf Salt* case², the US Court of Appeals for the Second Circuit expanded the definition of "insider" beyond directors, officers and employees to include any insider in possession of material non-public information. The implication was that the mere possession of inside information triggered a duty to disclose.

A subsequent decision by the SEC in 1971, expanded still further the definition of insider to include, in certain circumstances, tippees — those recipients of insider information who know or had reason to know that the information was not public, or had been obtained improperly.

The near exclusive reliance by the Federal authorities on the special relationship theory in insider trading cases came to a halt in 1980 in the *Chiarella* case³. Mr Chiarella was an employee of a financial printer in Manhattan responsible for printing bid documents. The facts presented to the court with a problem. Clearly a special relationship with the company was lacking as he was neither an insider nor was he acting on information revealed to him by an insider. He was, in effect, a "corporate outsider" who through his job was able to exploit material non-public information. Did an "outsider" have, under the special relationship theory, the same duty to disclose as an insider or tippee?

alleged that Mr Levine owed his employer and its clients a duty of silence and was prohibited by Rule 10b-5 from turning it to his own personal gain.

Over the past decade, Congress has supplemented the provisions of the 1934 and 1933 Acts with the *Banking*, *Trading Sanctions* Act 1984 which not only gives the SEC the right to sue for the loss of profits occasioned by the illegal securities transactions, but also the right to sue for triple damages for violation of its rules.

In October 1988, Congress enacted far-reaching legislation directed, not only at the inside trader, but also the person ("controlling person") responsible for controlling those who trade.

The Act establishes basic standards for "controlling persons" including, in certain cases, the need for the establishment and enforcement of a policy or procedure with respect to insider dealing.

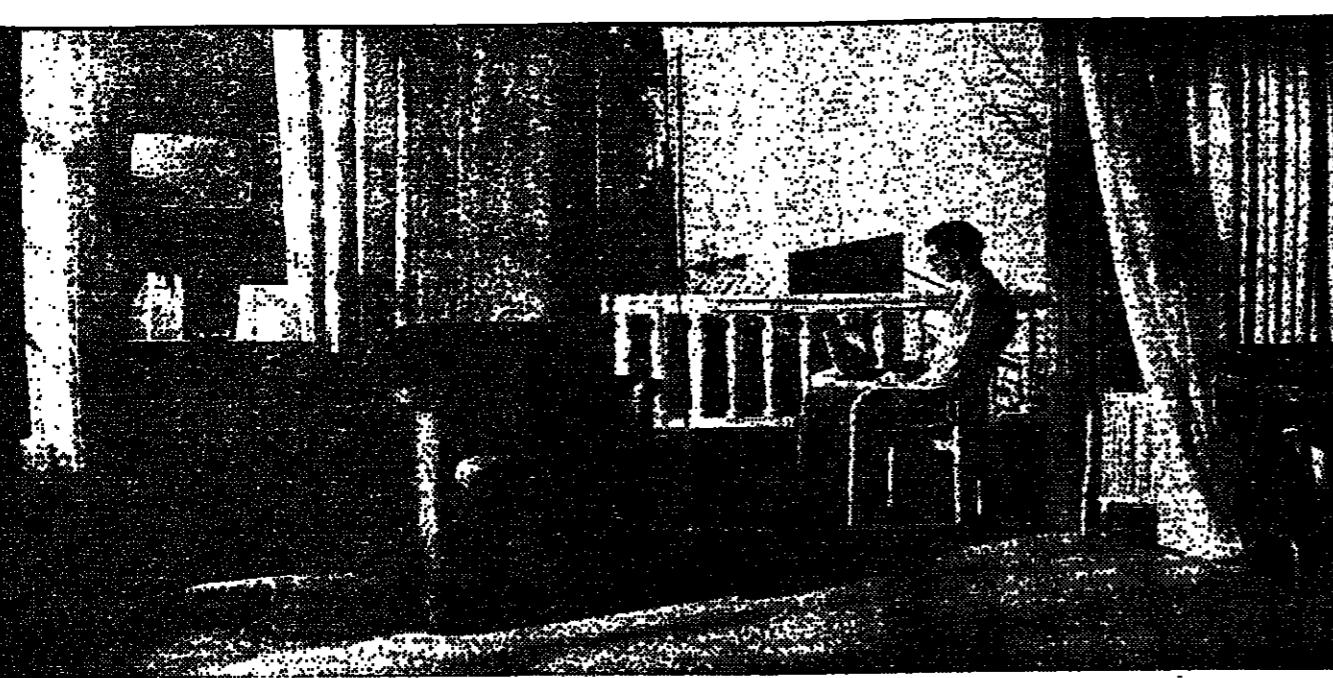
The extension of insider trading liability to include, in certain cases, the employer, is a significant and, in some respects, worrying extension of the law. This extension coupled with the triple damages provision in the 1984 legislation should result in companies making greater efforts to monitor the activities of those it directly and/or indirectly controls, particularly those with access to its most sensitive information.

By far the most controversial aspect of the 1988 legislation has been the inclusion of the so-called "bounty provision," which allows the SEC to award up to 10 per cent of the penalties collected to those informants who assisted with its investigation.

It would appear that the emergence of the "security outliers" has, as in days of old, led to the creation of new "bounty hunters" — Wall Street style.

¹ 17 CFR 240, 10b-5
² 49 SEC. 907 (1961)
³ 401 F.2d 833 (2nd Cir. 1968)
Curt Dennis, 394 US 976 (1969)
* Investors Management Co Inc,
** 445 US 222 (1980)
*** 463 US 646 (1987)
**** 108 S Ct 316 (1987)

The author is Director of Legal Services at Henderson Administration Group plc and a member of the Washington DC Bar.



Tulip sharpens your image.

Quite simply the Tulip LT 286 has the sharpest screen display you'll find on any laptop. Using the latest screen technology the LT 286 gives excellent visibility at difficult angles and clarity in any environment.

Combined with the flexibility of both mains and battery power, the Tulip LT 286 boasts a full range of features demanded by today's laptop user. We could talk all day about the standard 1MB RAM (expandable to 5MB on the motherboard) or the exceptionally fast access hard disks or indeed the full 12 month warranty the first six months of which is free *on site*, but we won't.

Here are some independent comments:

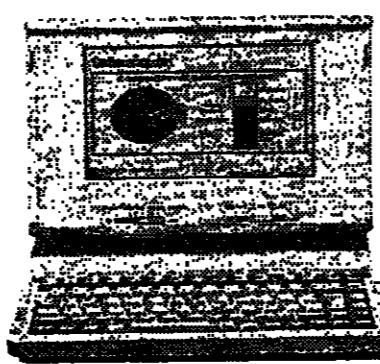
"Tulip once again brings in a high class product at a competitive price and the Tulip LT 286 is recommended." — PC Magazine June '89.

"On its first and very brief showing it looks like it could be a winner!" — What Micro June '89.

"Tulip has followed Compaq® into the 286 laptop market with the LT 286 - it's pretty good and a grand leap!" — PC User April '89.

By the way the Tulip LT 286 starts from just £2,595. To sharpen your image call us free on 0800 521146.

*Compaq is a trademark of Compaq Computer Corporation.



Name: _____
Job Title: _____
Company: _____
Address: _____
Postcode: _____ Tel: _____

Tulip Computers, Tulip House, The Satellite Business Village, Fleming Way, Crawley, West Sussex RH10 2NE. Tel: (0293) 562323. Fax: (0293) 555307. Telex: 878678 Tulip G.

Tulip® computers
The name for European quality.

Tulip Computers UK Ltd, Tulip House, The Satellite Business Village, Fleming Way, Crawley, West Sussex RH10 2NE. Tel: (0293) 562323. Fax: (0293) 555307. Telex: 878678 Tulip G.



In their new uniforms, our hostesses look better than ever. Designed in Thailand, the elegant mauve suit with orchid print blouse complements our new cabin decor. Fly smooth as silk on Thai, the world's most exotic airline. 

ealing

CINEMA

Sexy ring-a-ring-of-roses

sex, lies and videotape is a sort of strip polka. Take your partners, preferably by stealing them from your friends, and then whirl around the ballroom of life removing your clothes as you go.

Remove also your inhibitions and moral defences. The movie's two young heroines certainly do (Annie McDowell and Laura San Giacomo), to the delight or shock of their male counterparts (Peter Gallagher and James Spader), in this sexual black comedy by Steven Soderbergh. The 26-year-old American's writing-directing debut has already won a Golden Palm at Cannes and palmfuls of box-office gold in America. Oversexed and over-hyped? Perhaps. In any event, it is now over here.

The film's first hour has a delicate comic fleshiness few could resist. As pretty, buck-toothed Ann (McDowell) lays out her insecurities to an analyst, she little realises that husband John (Gallagher) is two-timing with her beautiful, sex-hungry sister Laura (Giacomo). But one day Graham (Spader), an old school friend of John's, blows in from nowhere and starts dispensing his brand of diffident candour. Soon he is sabotaging the sexual ring-a-ring-of-roses and creating erotic new dance patterns all his own.

As first presented, Graham seems a young man dysfunctions on all cylinders. His alimentary habits are most peculiar ("May I use your bathroom? . . . false alarm?") and to Ann he confides that he is impotent ("Does that bother you?" she sweetly asks). But he has a secret vice. He records women's sexual confessions, with, if they wish, illustrative action. On hearing about this, Cynthia is suddenly tingling all over like a can register and Ann, who was suddenly shocked and shaken, is inwardly stirred.

Now view on. Scripting his characters for first-degree dopeness, Soderbergh revels in the non-sequel. Social intercourse is constantly sabotaged by Freudian slippage, and the average dinner party is built over a San Andreas fault of sliding or colliding psyches. And when, late on, the film's female population takes to skittering coyly in and out of Graham's video den, we are in a Feydean farce retooled for the age of Home Tech.

Soderbergh's only miscalculation — but a large one — is to give the film's last scenes a moralising tweek. Graham, played with a flaky, entranced solemnity by James Spader (Best Actor prize at Cannes), suddenly cracks up and lays bare unexpected neuroses. In one bound we are handed a licence to pity and condemn this sexual maverick, towards whom the film has been scrupulously neutral hitherto.

In a comedy of sexual manners set on re-defining what is and is not permissible in 1969 — an age when AIDS "disposes" of direct-contact sex and video "proposes" a voyeurist alternative — this is a betrayal. Graham is in many ways the most enlightened character on view. To quick-change him into a mental invalid is the cinema's version of a deathbed (or psychiatrist's couch) repentance. Soderbergh turns the clock back on his own film's quaint modernism. His subtle moral greys, as if at the command of a "Tak tak" from Hollywood, are suddenly turned into no-nonsense black and white.

We may, of course, be entering an age when moral greys must be turned into greys. When



Andie MacDowell in "sex, lies and videotape"

The Whales Came is an environmentally conscious, artistically crustaceous fable set in the Scilly Isles. Here converge large numbers of endangered British actors (Helen Mirren, Paul Scofield, David Threlfall), all speaking with Mummerish accents and lumbering through the soft-focus haze of Robert Pavett's photography.

"You never go near Samson!" barks Scofield's hawking cliff-top-dweller, warning Mirren-Threlfall's young children to stay away from the nearby Isle blighted long ago by whale-killing. "It's cursed, that's all I know!" explains Threlfall to the tots. "Aye, there's a curse!" says someone

SEX, LIES AND VIDEO TAPE (15)
Cinéma Tottenham Ct Rd,
Gate Notting Hill, Screen on
the Hill

JACKNIFE (15)
Cinéma Pantou St, Screen
on the Green

WHEN THE WHALES
CAME (U).
Cinéma Shaftesbury Ave

THE FLY 2 (18)
Odeon Leicester Square

A STRANGE PLACE TO
MEET (15)
Chelsea Cinema, Ranelagh

else. Such is the air of heavily-accented admonition, one feels it is only a matter of time before a pegleg comes wheeling over the horizon crying "Arrr! Jim lad!"

What evntuates instead is the washing-up on shore of a narwhal whale with a gleaming horn. Or something got up by the Special FX department to resemble such a mammal. The islanders must choose between killing and conservation. Which do you think they choose? Clive Rees' debut directorial, Michael Morpurgo wrote the script, and predictability is never in short supply.

A few thrills, even familiar ones, would have been welcome in *A Strange Place to Meet*. A man and a woman are literally thrown together at a lay-by on the outskirts of Paris. They skirmish a bit, he disbelieves her story of being dumped from her husband's car after a quarrel, she sulks at his ungallant suggestion that she is really a prostitute. After a few hours they proceed to a motorway cafe and skirmish a bit more.

Director François Dupeyron seems to be working up some kind of statement about these places being a no man's land, or a transit point in life. All human life is there, but only passing through. Neither dramatic nor amusing, and mostly as static as a stage play. Catherine Deneuve and Gérard Depardieu are wasted in the film that feels as long as the 48 hours the couple spend together.

Britain's David Jones directs with TV-movie visuals a script of TV-movie triteness. Plot exposition is crudely packed into flashbacks or saloon-bar reminiscings. De Niro (an introvert actor playing an

extrovert) and Harris (vice versa) are so oddly cast one wonders if they swapped roles before the shooting. And the attempt to crossbreed a Cinderella love story with a scars-of-South-East-Asia buddy movie was surely a doomed notion from the start.

Nigel Andrews

NOT only does the public know what it wants, writes Ann Tattersell, but it wants what it knows. Hence the continuing popularity of sequels, remakes, and Hollywood rehashes of European hits like *Cousin Cousine*. David Krynenberg's 1966 remake of the old 1960s horror, *The Fly*, is among the more worthwhile examples. His version of the scientist's metamorphosis from man to fly built on the original and was not nearly horrific but involving and tragic too. Now we have the frump of a sequel to a remake.

The original fly may have been destroyed, but his son, Martin (Eric Stoltz), survives, a normal-looking child with dormant insect genes that his unloving scientist guardians — who regard him as a laboratory specimen — know will eventually claim him.

With the memory of Krynenberg's film still reverberating in the stomach muscles it is a relief that director Chris Walas does not dwell too long on the gruesome aspects of *The Fly 2*, though there is names enough from a cute dog, a kitten, and the maturing Martin's discovery of love as a real human being.

Eric Stoltz (who also starred in *Mask*) is vulnerable and intelligent as Martin, but he can't save the weak film which only has a life in the context of its predecessor. As an epilogue to *The Fly* the story has come slight interest, but considered alone it fails to recapture its drama and dignity.

A few thrills, even familiar ones, would have been welcome in *A Strange Place to Meet*. A man and a woman are literally thrown together at a lay-by on the outskirts of Paris. They skirmish a bit, he disbelieves her story of being dumped from her husband's car after a quarrel, she sulks at his ungallant suggestion that she is really a prostitute. After a few hours they proceed to a motorway cafe and skirmish a bit more.

Director François Dupeyron seems to be working up some kind of statement about these places being a no man's land, or a transit point in life. All human life is there, but only passing through. Neither dramatic nor amusing, and mostly as static as a stage play. Catherine Deneuve and Gérard Depardieu are wasted in the film that feels as long as the 48 hours the couple spend together.

Britain's David Jones directs with TV-movie visuals a script of TV-movie triteness. Plot exposition is crudely packed into flashbacks or saloon-bar reminiscings. De Niro (an introvert actor playing an

ARTS

The Beaux' Stratagem

BELGRADE THEATRE, COVENTRY

The National Theatre's first co-production in the provinces was *The Misanthrope* at the Bristol Old Vic. The second is Peter Wood's decent, handsome and enjoyable revival of *The Beaux' Stratagem* at the Belgrade Theatre, Coventry.

This very funny play, George Farquhar's last, had a slow response from the audience on Tuesday night, but the quality of performance was constant and energetic on one of those glossy, slightly tilting floors only the NT could afford but which Coventry has built. What starts as the dowdy-seeking adventure of two gallants, Aimwell and Archer, in a sleepy Leicestershire tavern, ends as a fully orchestrated dissertation on the need for social compatibility in marriage.

The complexities of the plot are exposed with admirable clarity, and the hard, bright centre is rightly Brenda Blethyn's sumptuously comic Mrs. Sullen who has arrived from London full of the woes of marriage to an inconsiderate and foolish dolt (Marc Sinden). Miss Blethyn sounds at times the startled, husky double of a young Maggie Smith. But this technically accomplished performance has all the markings of a great individual triumph. She irradiates her own brand of twinkling ingenuity when succumbing to Archer's flattery in the art gallery, staggering

in pleasurebelief at his compliments.

The point is she has not been spoken to like this, and deserves to be. But affection and good manners are on offer only from aristocratic pirates down to their last two hundred, or from the impudent French prisoner (Peter Darling). Meanwhile, a raid on the country manse of Lady Bountiful (who makes her own water as a medical remedy) is hatched at the inn, where Harold Innocent's landlord holds cheerfully sinister court while failing to animate the dullest recurrent catchphrase in all drama, "as the saying is."

The interpenetrative construction depends on moving the action easily between tavern and house and Peter J. Davison has designed a neat, attractive arrangement of flying balcony panels, a framed Constable landscape, an evocative tavern interior and a jutting stone wall with a simple watching line, carries us outside. Then arrivals at the inn, the deportees from church, are organised with bustle and detail by Mr. Wood, the effect recreating pleasurable, realistic milieux (beautifully lit by Mark Henderson) in which the plot and its small debaucheries can thrive.

Although in 1707 Milton's divorce tract had been published for 60 years, *The Beaux'* was

Stratagem is the first play to represent the grown-up case for conjugal dissolution. "And must the fair apartment of my breast be made a stable for a brute to lie in?" is Miss Blethyn's tearful justification for her dreams, which materialise in the remarkable bedroom scene, here represented with the dramatic shadows and lusshness of a Zoffany painting.

The titanic final scene cannot disguise the play's chief weakness, the too-long-absence of the landlord's daughter, Cherry (Jessica Turner). But the earlier collusion with Archer had been projected with sufficient skill to keep the intervening chasm. Paul Moon's Aimwell is a little tentative, but a good foil to Stephen Dillon's Archer. Dillon, authoritative and stylish, looks a real find, a genuine leading actor.

By no means a "B" team, the cast also includes a subtly injected Drindra by Jane Garnett, an ingratiant, lively Scrub by Alan Cordiner, and Scrub's transparently duped French chaplain from Kilkeenny by John Franklyn-Robbins. Good music by Dominic McDonald.

The production plays in Coventry until September 23, thence to Bradford, Wolverhampton, Manchester, Cardiff, Newcastle and Bath.

Michael Coveney



Brenda Blethyn and Stephen Dillon

Michael Coveney

The Royal Hunt of the Sun

THEATRE ROYAL, BATH

"I did deeply want to create," Peter Shaffer wrote of this play, "an experience entirely and only theatrical." As we sit at Chichester 25 years ago, it was indeed wonderfully theatrical, but a lot of the credit must go to the directors, John Dexter and Desmond O'Donovan, who realised the "totality" (the Shaffer word) in the author's head. I felt then, and I feel again on Tuesday, that the language of the play did less than justice to its imaginative strength.

For the basic story is deeply poetic. Not the conquest of Peru by 170 men, with no object but the acquisition of gold — especially when the conquest was made by the slaughter of 3000 unarmed and friendly natives. But when Pizarro's forces invaded Peru, the natives believed in a legend of a white god, and Pizarro was content to use

that story for the benefit of his expedition.

In Peru, the Inca Atahualpa was a god, to himself and his people; and behind the Spanish capture of vast treasure, and the consequent disorder such wealth was sure to cause, there is the conflict between the Inca and the possible god Pizarro. Not that Pizarro was much of a believer, but his army had a Dominican chaplain on the strength, and Atahualpa, once captured, had to be treated by the dubious contemporary standards of Christian morality.

The final scenes between Pizarro and the captured Inca have the obsession with honour that you find in Spanish writers like Calderon. Much depends on the keeping or breaking of words, on both sides, and there is a touching moment when Pizarro's loyal young page loses faith in his master's honour

and quits his service. It is a shame that Shaffer's dialogue never achieves the necessary grace for such arguments.

The Compass Theatre production, in association with Theatre Clwyd, is designed for touring, and cannot hope

for the elaborate splendours of the first production. Tim Piggott-Smith's lively

direction is content with comparatively simple scenery. There are some fine costumes for the Inca's court but little armour for the Spaniards. The sinister jungle sounds of the old staging are gone. The enormous roomful of gold that is to be the price of the Inca's freedom is displayed on the back curtain, from which it falls sadly into the flames.

Denis Quilley is a commanding Pizarro, understanding of his men and, when the time comes, sympathetic with Atahualpa, a man of his own kind. He

is well served by his page Martin, dignified as a grown man (Trevor Martin) and affecting as a teenage boy (Matthew Sim). His Indian interpreter (Rob Dixon) is shifty and looks it.

Only Jack Keast as Atahualpa gives a proper sight of the Inca standards, courteous, graceful, genuinely conscious of his godly status. For most of the first act he stands erect, silent and motionless, yet clearly superior to all that goes on around him. He maintains this superiority even in his demonstration of a ceremonial dance, to which he lacked any kind of charm.

The production moves next to Hull, then to Aberdeen, and so on until the end of October. It has been sponsored by Prudential.

B.A. Young

Georges Simenon and William Mann

OBITUARIES

Georges Simenon and William Mann

Georges Simenon who died yesterday at the age of 85 was one of the most prolific authors who ever lived. It used to be said when he was at the height of his powers that somewhere in the world a new book by Simenon was being published every day.

He was born in Liège of a Belgian mother and a Breton father, his birth-name being Sim to which he appended "—en" when he became a writer. Even as a young man hardly out of school, he found he had an uncommon facility for producing fiction which he harnessed to the service of the pulp magazines. When interviewed about his career in later life he would point to a shelf-full of pulp romances bearing his by-line. These he said, were his apprenticeship.

The popular touch he cultivated in those days of obscure places being a no man's land or a transit point in life. All human life is there, but only passing through. Neither dramatic nor amusing, and mostly as static as a stage play. Catherine Deneuve and Gérard Depardieu are wasted in the film that feels as long as the 48 hours the couple spend together.

Alongside the Maigret series he wrote novels where the investigative element was secondary to a psychological probing of different lingering conditions of guilt in ordinary people. Some of these set in Belgium and Holland are very fine. André Gide, who admired and corresponded with Simenon, encouraged him to try to become a mainstream novelist.

Simenon was a wealthy nomad who lived for long periods in places as far apart as Arizona and Switzerland. But wherever he set up shop, the same rigorous routine applied. For several days he would "psych" himself up to writing a new mystery story and then complete the actual task of composition in a week or less.

Like H.G. Wells his sexual appetite was commensurate with his capacity for work. He had several wives, the final one being his former wife's housekeeper (a theme he once used in a novel); nor was he adverse to having sexual congress with prostitutes before starting work in the morning.

The complex satyr-like nature behind the smiling serene pipe-puffing facade was revealed late in his career in longer autobiographical books. They confessed, among other shocking facts, to a deep distaste for his mother.

Anthony Curtis

William Mann, who died on Tuesday at the age of 85, was one of the leading British music critics of his generation. His background may have been thoroughly orthodox — Winchester and Cambridge, where he read music under Robin Orr and Patrick Hadley — but after he joined *The Times* in 1948 as an assistant music critic to Frank Howes (becoming chief critic in 1960), he rapidly revealed himself as a thoroughly individual and often idiosyncratic writer, with a

lucid, uncomplicated style. Opera and the voice were always Mann's first loves, and he produced studies of the operas of Richard Strauss and Mozart; his Strauss book in particular will endure. But his mind was constantly open, ever ready to absorb what was new or unlikely. His support for contemporary music was epitomised in his chairmanship of the SPNM, and he achieved a brief period of popular fame in the 1960s when he turned his considerable analytical skills upon the songs of The Beatles.

After his retirement from *The Times* he continued to write for a variety of periodicals, and remained a familiar figure, especially in the British opera houses; his colleagues will miss a warm and infinitely kind companion.

Andrew Clements

sewing-box, a mysterious smile on his face, while his parents' eyes meet in anxious premonition. Ends Sept 23.

Venice

Palazzo Grassi, Italian Art: 1900-1945. A much-anticipated exhibition covering a brief period but the recent show at the Royal Academy in London, organised by Sir Roy Strong, has been a disappointment. Calm, with the direction of Palazzo Grassi, Ponti, Hulme. An attempt is made to put the works in a clear political and social context, emphasising links with contemporary literature, music and cinema. The exhibition ends with two blow-up stills from films by Visconti and Rossellini. Ends Nov.

New York

Whitney Museum. A special exhibit from the museum's extensive holdings of Edward Hopper highlight the realistic painter's Paris and domestic scenes among the 150 pieces in all media. Ends Nov. 2.

Tokyo

National Museum, Tokyo. Exhibition of important archaeological finds excavated in the past 30 years in Nara, where Japan's capital and imperial palace were located in the eighth century. Closed Mondays.

National Museum of Modern Art, Art of the Showa Era. Paintings, sculpture, prints and photos by Japanese artists, all executed during the reign of the late Showa Emperor (1926-1953). Closed Mondays.

Thursday September 7 1989

The war on drug abuse

WITH HIS heralded anti-drug plan President Bush joins the list of American Presidents going back to Richard Nixon to declare war on drug abuse. He has also given a hostage to fortune, since little suggests that he will be more successful than his predecessors, especially over the short time horizon to which the American political system is itself addicted.

Not that President Bush fell short in rhetoric. Holding a bag of crack, he asserted that "it is turning our cities into battle zones and it is murdering our children." So saying, he ignored the argument that these evils are caused not by drugs themselves, but by the fact that they are sold in an unregulated, gang-infested black market.

It is the gulf between the scale of the problem he described and the resources his self-imposed budgetary constraints allow that is most remarkable. The President called for spending authorisation of \$7.9bn next year, an increase of only \$2.2bn, with more than half of the increase for a previously announced programme of prison expansion. Meanwhile, actual outlays are to be \$5.4bn, an increase of only \$1.5bn.

Just \$2bn is to go on the Andean countries over a period of five years. Estimates of the turnover of illegal drugs are unavoidably uncertain, but it is thought to be around \$100bn a year. If the US wishes to reduce this lucrative supply, it must offer producers equally profitable alternatives. Given the intensity of demand (and the likelihood of higher prices as production is reduced), that would cost an order of magnitude more than anything now proposed. Mr Bush is trying to extinguish a fire with a watering can.

Curbing demand

Where President Bush is right is in the long overdue switch towards drug demand, but the emphasis given to criminal sanctions on users faces strong objections. There is a moral issue over the extent to which governments should try to prevent people from harming themselves. The question is particularly sharp in the US, where there is free access to guns, whose sole purpose is to harm other people. But it is the practical objections that are decisive.

President Bush proposes increased prosecutions of drug users by the responsible local jurisdictions; a requirement that colleges implement anti-drug policies as a condition for

receipt of federal funds; stepped-up policing of public housing projects; tighter anti-drug checks in private industry, including increased testing of workers in positions involving public safety; alternative ways of sentencing non-violent drug offenders, including "boot camp" and house arrest; and enhanced educational programmes to discourage drug use, and expanded treatment to rehabilitate drug addicts.

Inadequate resources

To deter users by criminal penalties, those penalties must be both probable and severe, but the resources envisaged will be inadequate to achieve this aim. For the serious drug user, the pleasure will remain too great and the penalty too remote.

What would be needed is, as the President said, a strategy to reach "into every school, every workplace, involving every family." Anti-drug enforcement would have to permeate the whole of society, although even this might prove insufficient and the costs are likely to exceed any conceivable benefits. Just one such cost (and reason for failure) is the likelihood of increased police corruption, already a major problem in cities like Miami.

Furthermore, criminalising the user is incompatible with effective treatment, since few addicts would seek help if they were vulnerable to the sort of penalties envisaged. The alternative to such sanctions on the user would be to criminalise drug abuse itself, while expanding education and treatment. Addicts would then be able to register and obtain drugs, on a maintenance basis, through official channels. In this way the link that binds the addict to the black marketers would be cut, though the trade itself would remain illegal.

President Bush's proposals could yet prove a step on the path to a more rational approach. He has recognised that demand is at the root of the problem. He also realises that criminal sanctions can curb demand only through an extraordinary increase in the police presence (though characteristically – he is unwilling to request the required resources). As the US moves down this path, the implications for personal freedom will become increasingly obvious. In the end, the price paid for treating a public health problem as a crime should prove too much for even the present level of public hysteria to tolerate.

The Panel ponders BAT

The market in which companies in the developed world change hands is by now thoroughly international. Yet the rules under which takeover bids are conducted are invariably framed by national authorities and they are frequently incompatible with each other. That problem is bound to preoccupy Britain's Takeover Panel when it meets in full session next week to consider the contested bid by Hoylake for BAT Industries – all the more so since the same issue reared its head recently in Minorco's offer for Consolidated Gold Fields, which was frustrated by action in the US courts. It is unfortunate that such a fundamental question should arise in the context of a highly controversial leveraged bid which no one expects to go ahead in its present form.

Sir James Goldsmith and his partners in Hoylake are appealing against a ruling whereby the Panel executive concluded that BAT's lobbying and legal activities in the US did not constitute frustrating action of the kind prohibited by the general principles of the Takeover Code. More important, they are seeking the Panel's sanction to allow the bid to lapse and then to return with the offer if and when the US insurance commissioners sanction a change of ownership at BAT's Farmers Group subsidiary, instead of waiting a year as the code normally requires.

Rule waiver

The Panel has the power to waive the one-year rule and does so, for example, in relation to bids that are referred to the Monopolies Commission. The question is whether it should take a similar view where the rules governing the timetable for British takeovers have fallen foul of American legislation designed to protect insurance policyholders.

BAT can no doubt argue that the Hoylake raiding party knew the rules when it

The European Community finance ministers will be meeting together with their central bankers this weekend for one of their six-monthly informal get-togethers, this time in Antibes in France.

There will be some relatively straightforward business. At present the Council of Central Bank Governors meet under a Community decision of 1964, and the Council of Finance Ministers ("Ecofin") under a decision of 1974. The Commission would like to have these decisions amended to introduce a greater element of policy concertation rather than just the exchange of views and information.

The more contentious items will come under the heading of "Alternatives to Delors" for achieving monetary union. Given Mrs Thatcher's undertaking at Madrid to enumerate such alternatives, Britain will have to put something on the table. Some finesse will be required. For all the other Community governments broadly accept the Delors proposals and it would be easy for the UK to become isolated once more in a minority of one. A much better bet would be to switch to talking about "variants" and "interpretations."

There are two sets of problems with Delors. There are those arising from its emphasis on fiscal federalism and greater regional transfers.

There are also some on the purely monetary side. The simplest way to define monetary union is:

An area of permanently fixed exchange rates, with no exchange controls or other institutional barriers to the free movement of capital or circulation of currencies.

Defined in this way the question is left open whether such a union can be achieved by an arrangement for permanently fixed exchange rates between national currencies, or whether it is really necessary to move to a Federal Reserve type central bank and ultimately a single currency. The Delors Committee unnecessarily prejudged the issue in favour of the latter, but the answer is by no means obvious. The Community can move a long way towards monetary union before governments need to make up their minds.

The alternatives to be suggested by the Chancellor, Nigel Lawson, are not likely to be decided until the very last moment, and early this week the Bank of England was as much in the dark as the public about what they would be.

The main ideas studied by the UK Treasury have been "competitive currencies" and a new gold standard. The idea of letting individual citizens and companies make their own choice of which currency to use for contracts and transactions was first raised in the 1970s by the veteran free market economic philosopher, Friedrich Hayek. The idea was that, given a free choice, the public would reverse Hayek's Law and that good money would drive out bad.

Competition between freely floating currencies is, however, a recipe at best for a European Free Trade area, but not for a single market or monetary union. It would in any case be incompatible with the Madrid understanding that everyone

should join the exchange-rate mechanism of the European Monetary System (EMS) sometime in stage one, which begins next July, and to which all government heads, including Mrs Thatcher, put their names.

Competition can also take place among currencies which are linked by fixed or semi-fixed parities, as in the EMS at present. Such competition, however desirable, is no more than a precaution and a libertarian safeguard on the road to monetary union. By itself it does not provide an alternative to the Delors route.

If there is nothing in the English tenders laws to preclude enforceable contracts in Swiss francs, gold, D-marks, the Ecu or any other medium on which the parties can agree, including private enterprise money. Some problems could arise under the Truck Acts if wages were not paid in sterling. But even this barrier might be overcome if the recipients agreed to the alternative media.

The removal of exchange control, plus in some cases modest changes in law, will reduce most barriers to currency competition in other Community countries too, without any new international agreements. Moreover, there is nothing in the Delors Report to compel people to hold or use either existing Community currencies or any proposed European currency of the future.

Given the *dirigiste* proclivities of many officials in European governments and the Brussels Commission, vigilance will be required to see that restrictions on currency

ECONOMIC VIEWPOINT



Variations on Delors

By Samuel Brittan

use do not creep in, and that any European currency of the future is held on its own merits. Here Nigel Lawson can legitimately dig in his heels and hope for support among kindred spirits so long as he does not pretend that it can be a substitute for concrete proposals for linking Community currencies.

Similar remarks apply to talk of a gold standard substitute. Less has emerged of any Treasury thinking here. Many people have in mind the use of commodity prices to guide monetary policy as suggested by James Baker when he was US Secretary of the Treasury.

But surely a closer modern equivalent to the gold standard is a link between a country's currency and that of another country enjoying low inflation rates, such as Germany or Japan. This link has provided an anchor for inflationary expectations akin to that provided by gold in the past. Indeed it is exactly how the EMS has in practice operated in relation to the D-Mark.

It is one reason for building a new monetary union on the foundations of the EMS rather than for leaping into something supposedly more symmetrical or *communitaire*. Following this line of thought would put the British Government in the same company as the Bundesbank, which itself had been having second thoughts about the early application of the Delors proposals.

A third "alternative path" to monetary union which seems to have a perennial appeal is to base it on the Ecu. The Delors Committee, fortunately, surprised some people by playing

OBSERVER

Aldermaston. "It will be an assessment of what the problems are, and will be finished before the end of this year."

Still, the attractions of the golf course beckon. Tombs was 65 in May. His wife has just given him a new set of clubs for their 40th wedding anniversary. So far he has been able to play once a week.

"That's what's essential," he says, "to play regularly, like the piano." The favourites are Brahms, Chopin and Mozart.

Tombs is an engineer keen on parts of Scotland.

He also wants to take his wife to New Orleans, a city he loves partly because of the jazz: "Two dollars at the Foundation Hall for as long as you like and an extra five dollars if you want them to play 'When the Saints go marching' in on request," he says.

Tombs gave probably his last press conference as chairman of what used to be called Turner and Newall when he presented the interim results yesterday. "Please note the operating profit is up 22 per cent."

He was put into the job by the Bank of England on a three contract in 1983 to turn the company round. The contract was twice renewed, but he is stepping down at the end of November. The legacy of the old asbestos troubles remains – they still cost the firm about one per cent of turnover a year – but 85 per cent of the business now comes from automotive components.

Apart from eliminating the losses and reducing the borrowings, Tombs is very proud of the expansion of what is now T&N's research and development.

He is not stopping down from everything. By next February he will have been chairman of Rolls-Royce for five years, having been originally a non-executive director. He expects to stay on. Indeed he is still accepting new tasks in his traditional role as trouble-shooter. He has just agreed to a Government request to look into Britain's nuclear weapons manufacturing industry, especially the work at

the Farnborough aircraft plant.

The trouble is he speaks no English. According to Keith Mincher, the coach: "Before the match I put 10 crosses on a piece of paper and asked him where he wanted to play. He picked out right back, and then I noticed he was looking at the paper upside down. He

down the Ecu, knowing that the Bundesbank would veto all ideas of a parallel currency.

There are numerous ideas for increasing the use of the Ecu and allowing the official Ecu to circulate in the financial markets, thus removing the distinction between the private and the official variety. The further these plans go, the greater would be the freedom of the commercial banks to create Ecu and the greater the scope for a concerted European central bank to prevent their excesses.

But if this kind of common monetary policy is eventually required, why not go for it directly rather than by promoting an extra pseudo-currency which is no stronger than its component parts? Too much emphasis on the Ecu now can be a diversion from the main task of promoting internal monetary policies in member countries which would make for exchange rate stability at a low inflation rate and without which there can be no monetary union.

The most promising "alternative to Delors" – which could be presented as a variant or reinterpretation and which would bring Britain closer to the Bundesbank – would be to seek to strengthen rather than replace the existing EMS. As the EMS is in practice a D-Mark zone, this would embody the insight that the ideal common currency would be the D-Mark. Yet it would preserve the appearance of an international system with a symmetry of obligation.

A sufficiently strengthened EMS, in which parity changes have become extremely rare, would provide a path to monetary union without the *dirigiste* accompaniments of the Delors version. A common currency could emerge by an evolutionary route. For once it is accepted that parity changes have become a thing of the past, currencies will become increasingly accepted across frontiers as they already are in border areas. Eventually the difference between one European money and another could approximate to the difference between English and Scottish banknotes. The different national names can be changed when public opinion is ready.

The same evolutionary principles can be applied to monetary institutions. Less has emerged of any Treasury thinking here. Many people have in mind the use of commodity prices to guide monetary policy as suggested by James Baker when he was US Secretary of the Treasury.

But surely a closer modern equivalent to the gold standard is a link between a country's currency and that of another country enjoying low inflation rates, such as Germany or Japan. This link has provided an anchor for inflationary expectations akin to that provided by gold in the past. Indeed it is exactly how the EMS has in practice operated in relation to the D-Mark.

It is one reason for building a new monetary union on the foundations of the EMS rather than for leaping into something supposedly more symmetrical or *communitaire*.

There is a danger that speculative argument about distant developments could prove a diversion from at least naming a date by which Britain will become a full member of the EMS. That is presumably the attraction of such discussion for 10 Downing Street. But if Britain does not soon adhere to the monetary co-operation arrangements which already exist it will cease to matter what anyone in London thinks of Delors or any alternatives.

He was speaking at the launching of a collection of his writings on the subject: Enoch Powell on 1982, yesterday by the Spanish company, Anaya.

More myths

■ Stories of half-eaten salmon, dead cats and stomach pumps are also well-known across the Atlantic, where such modern myths run rampant through popular culture like rumours in the stock market.

Other myths as well. Remember the New York man who kept a baby alligator in his bath? Alas, his friend outgrew the tub, so in the dead of night he slipped down the service elevator with it, lifted a sewer cover in the street outside and let his pet free. Meanwhile, another New Yorker with an alligator of the opposite sex did the same thing, and now several years later sanitation workers swear that in remote corners of the city's ancient sewers they have caught sight of flashing teeth and splashing tails from the growing colony of amphibians.

The other story, whispered by giggling teenagers across the country, involves a man hitching along a lonely road. A driver picks him up and he gets in the back seat. They drive along for a while, chatting amiably away. After a particularly long pause as the car rolls along, the driver turns round and finds nothing in the back except a puddle on the seat. We are told that there are entire university departments looking into the origins of such stories.

Achtung!

■ We are assured that this story is gospel. An old soldier watching the modern-style BBC TV presentation of the eve-of-war news the other night nudged his wife beside him on the sofa and said: "It looks as if those Germans are up to their old tricks again."

FINANCIAL TIMES THURSDAY SEPTEMBER 7 1989

BOOK REVIEW

Timeless view on the East

THE USES OF ADVERSITY
By Timothy Garton Ash
Crown Books 1988

tion of the London monument to the victims of the Katyn massacre, but actually forbade members of the armed forces to attend in uniform because it did not wish to provoke a protest from the Polish government. (The reaction included the existence, of Polish public opinion, was not considered.)

But if this kind of common monetary policy is eventually required, why not go for it directly rather than by promoting an extra pseudo-currency which is no stronger than its component parts? Too much emphasis on the Ecu now can be a diversion from the main task of promoting internal monetary policies in member countries which would make for exchange rate stability at a low inflation rate and without which there can be no monetary union.

The most promising "alternative to Delors" – which could be presented as a variant or reinterpretation and which would bring Britain closer to the Bundesbank – would be to seek to strengthen rather than replace the existing EMS. As the EMS is in practice a D-Mark zone, this would embody the insight that the ideal common currency would be the D-Mark. Yet it would preserve the appearance of an international system with a symmetry of obligation.

A sufficiently strengthened EMS, in which parity changes have become extremely rare, would provide a path to monetary union without the *dirigiste* accompaniments of the Delors version. A common currency could emerge by an evolutionary route. For once it is accepted that parity changes have become a thing of the past, currencies will become increasingly accepted across frontiers as they already are in border areas. Eventually the difference between one European money and another could approximate to the difference between English and Scottish banknotes.

What makes his description of "central Europe" so absorbing, and so convincing, is that he can see it from several angles. His heart may be in Poland, but his mind is still in Germany; a lot of the time. (The only conspicuous gap – an important one – is the lack of a Soviet perspective.)

Among the best essays in the book are those on "The German question" and on "The Life of Death" – the latter an amazingly sensitive peregrination through the minefield of different national memories, German, Polish and Jewish, about the Second World War and the Holocaust.

But his special gift is for capturing social and political processes by means of an extended metaphor. A good example is to be found on pages 220–1, where he describes eastern Europe in terms of landscape.

Another, too recent to appear in the book but for that very reason worth quoting here, is the evocation of central Europe as a ferry bearing refugees from a barbaric East to an indifferent West, which I heard him develop in June at a symposium in Krakow: "a ferry which has left the eastern shore, but an old and leaking craft with one engine creaked out and the captain perhaps drunk in his cabin, approaching a western shore from which, through the fog, can be dimly heard the sound of light music and brittle laughter."

If that in the end proves to be an accurate summary of western Europe's reaction to what is happening in the east, it will not be Timothy Garton Ash's fault.

Edward Mortimer

MICROGNOSIS IS SPREADING ALL OVER!

Today, more than 12,000 traders from New York to Tokyo are using Micrognosis systems to get a competitive edge in the world's financial markets.

And that number is growing every day. (Our sales have more than quadrupled since 1985.)

View
East

Withdrawals from messy overseas operations are always painful. The US found this out in Vietnam and the Russians discovered it in Afghanistan. The search for an honourable exit from Sri Lanka poses India with its most difficult foreign policy challenge in decades.

The problem is not just pulling out from the north-east of the island's 40,000 troops who are increasingly demoralised by a "dirty" guerrilla war and who are tempted to carry out brutal reprisals against the local Tamil civil population. The risk of a collapse in the authority of President R. Premadasa's eight-month old government in the south now also raises the question of whether India should take a further step into the quagmire by supporting a national government which could emerge should Mr Premadasa fall from power.

The prevailing view in Delhi is that India cannot afford to see a fractured Sri Lanka and that it therefore should extend all the help it can, though prior to a general election senior officials believe it cannot commit more troops. Yet given the volatility of the situation in Sri Lanka, Indian support could be the kiss of death for any new administration seeking popular recognition.

Sri Lanka is rapidly becoming the first important test of India's ability, as the largest power in the region, to assume a greater peacekeeping role there. In part, India has been pushed into this role by the increasing disengagement of the Soviet Union and the US from South Asia. Russian troops have been withdrawn from Afghanistan and last year the US was willing to countenance the use of Indian troops to thwart a coup in the Maldives which fell uncomfortably close to the American naval base at Diego Garcia in the Indian Ocean.

India's rapid build-up of its naval and airborne power in recent years – intended to protect oilfields installations – is also a sign of the country's eagerness to assume a regional peacekeeping role and its belief that it needs a "fire-fighting" capacity. Indian diplomats argue with good reason that India was stucked into the Sri Lankan vortex by the effect that Sri Lanka's handling of its minority Tamil problem was having on India's large Tamil population. But it is also clear that India's entanglement there now is the result of errors of policy and intelligence appraisal.

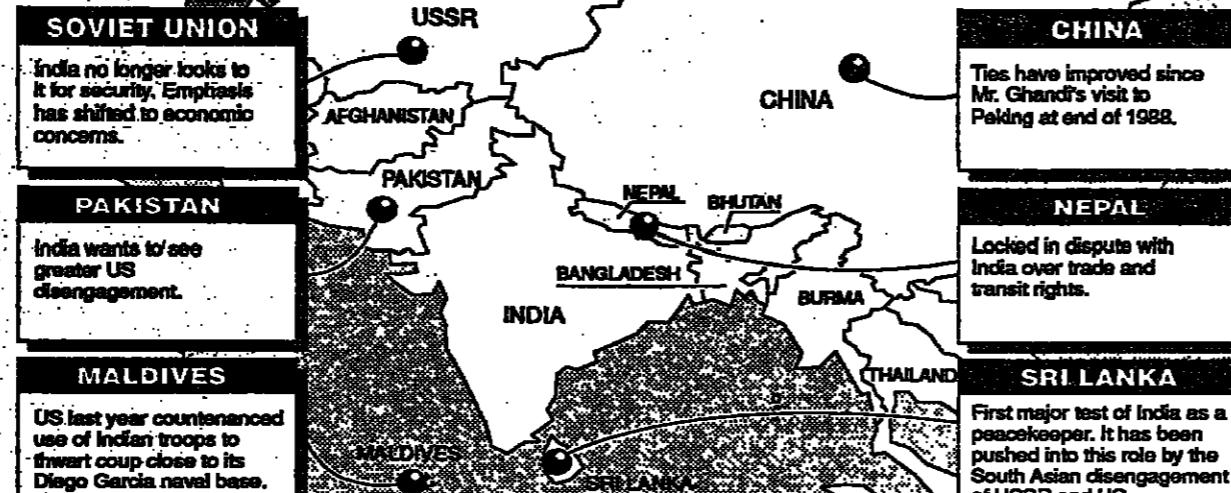
The Sri Lanka crisis has already cost India some of its neighbours' goodwill. It has led to the postponement of the annual summit conference, now due in November, of South Asian nations – a forum, known as SAARC, which is increasingly important for confidence building measures among member states and the common development of resources.

More damagingly, the crisis has earned India the reputation of an "imperialist" power maintaining occupying forces in Sri Lanka that the government there cannot eject. This reputation – which fails to take account of India's very real difficulties in dealing with politically weak or obstreperous neighbours – has

David Housego reports on India's experience in Sri Lanka and considers how it is redefining itself as a regional power

Escaping from the spectres of the past

India's changing role



been reinforced by the belief that India has bullied Nepal in their disputes over trade and transit rights.

The crisis in Sri Lanka could also make domestic political problems for Prime Minister Rajiv Gandhi, whose options on the island are limited by the Indian election timetable. He does not wish to be seen to be making a humiliating retreat in advance of the election.

Since independence, Indian Prime Ministers have generally benefited at election-time from a consensus on foreign policy. Mrs Gandhi did so most strikingly in the "khaki" election that preceded the Indo-Pakistani war of 1971. Sri Lanka has already begun to erode the current consensus. So has the Indian parliamentary opposition, which has been advocating nationalisation in Tibet and thereby undermining Mr Gandhi's policy on China. There is little doubt the opposition will further exploit the Sri Lanka issue if Mr Gandhi gives it the chance.

By no means least important, the Sri Lanka issue is embarrassing India internationally and damaging its status in the non-aligned movement. India values its reputation as a leader of the non-aligned – a cause traditionally championed by the Nehru family – and is equally valued by developing countries for the pressure it can bring to bear on issues such as race relations in South Africa. One former Indian diplomat says, "you can't go around preaching discussion and dialogue and not practise it in your own backyard. This is in fact of life we must face."

Some officials and diplomats think that India should get out of Sri Lanka quickly so that opportunities being opened by shifts in the world's political and economic realities are not missed.

India no longer faces the regional threats to its security that clouded the horizon in the early 1980s. Its fear then was that the Russian invasion of Afghanistan had been the cause of an alliance representing the worst possible threat to its security: a military regime in Pakistan backed by China and armed by the US as part of its conflict with the Soviet Union.

India's fears on this account help

explain the substantial Indian arms build-up of the 1980s and the stronger influence of the military in the making of foreign policy.

Since then India has welcomed the advent of a civilian regime in Pakistan under Ms Benazir Bhutto. Ties with China have improved after Mr Gandhi's visit to Peking at the end of 1988 and the signing of an agreement that the two sides would pursue normal political relations notwithstanding their border disputes.

Tensions have been reduced by the Russians' withdrawal from Afghanistan. Many Indians believe this will be followed by an increasing disengagement of the US from the Afghan conflict. Early in 1989, the stage seemed set for further regional detente. India cut its defence spending. India was going to relate to its neighbours respectfully, rather than resentfully.

In such a context, policy makers put a premium on maintaining Indian military strength and projecting power even at the risk of provoking resentment among neighbours who feel they are treated as "client" states. By contrast, an India that feels less threatened by the spectre of its past and more self-confident is likely to be more ready to take the risks to put its relations with its neighbours on a more even footing. It would also be happier about developing joint resources, particularly the water potential of the Himalayas.

Confidence depends on the economy continuing to grow faster than it has in the past. It will depend on the strength or the weakness of the government that emerges after the election. But it also will depend on how deftly Mr Gandhi handles the Sri Lanka crisis between now and then.

India is a country weighed down by insecurities that spring from the traumas of partition at independence and an abiding sense of the fragility of the Indian union

LETTERS

What it might mean to be a 'reform communist'

From Mr David Evans.

Sir, The struggle to undo the mess of existing state socialism in eastern Europe will require warm-hearted humanity, cool analysis and a lot of human resources. John Lloyd's article "The comrades' last fight" (Weekend FT, September 2-3), by muddling attempted objective analysis with a potentially dangerous ideological shadow, hinders rather than helps that process.

By using the terms "communism" and "state socialism" interchangeably, Mr Lloyd is a slave to post cold-war ideological echoes about saving eastern Europe from communism. He also draws too close to the heated language used by those involved in the political struggle for change in eastern Europe.

Presumably this is someone who retains socialist, even communist, ideals, but sees the particular way in which socialism has been implemented as requiring reform – competitive markets and a civil society, among other changes, and the retention of a highly equitable distribution of the rewards to alienable assets.

One of the central issues facing the reformers of state socialism is just how ownership and rewards to alienable assets are to be rearranged. If centrally planned state socialism will not work, what new sets of property relations and forms of ownership and control are compatible with economic efficiency and equity in the distribution of rewards to alienable capital?

There is a long range of choice between the high and increasing concentration of ownership of alienable productive assets which characterise most western capitalist economies, and centrally planned state socialism.

Achieving reform of existing socialist countries without revolutionary change will require large resource transfers from West to East, combined with considerable political sensitivity to the risks and dangers involved. Muddling cold-war rhetoric with analytical argument does not help.

Such a system does not aim to equalise the returns to inalienable assets – skills acquired by training – or to share political power equally.

Float early for Christmas

From Mr Nicholas Wright.

Sir, We know that the postal authorities have their busiest time of the year during the last few days before Christmas. Furthermore, everyone has read about the problems over the Abbey National flotation – not all of them related to the destruction of the share certificates. Surely the various Government departments are aware of these problems – but they do not appear to take any notice.

Why is it that the provisional timetable for privatising the water industry indicates that the documents of title are to be dispatched three working days before Christmas – that is, on Wednesday, December 20? It may also be assumed that repayment of surplus monies will be repaid at the same time.

Such a timetable will almost guarantee that these funds will be outstanding over the whole of the Christmas holiday period. Who benefits from the delay? Not the new investors.

I should have supposed that, to ensure that all the documents of title and any returnable funds would be sensibly dispatched, common sense and a revised timetable would have been used. Clearly neither has been on this occasion.

Nicholas Wright,
55 Ellerby Street, SW6

As such, state socialist systems are doubly exploitative in relation to communism: in the returns conferred to human capital; and in the privileged position of both the state apparatus and the ruling political parties.

In practice, existing state socialist systems have also shown cruelty, as part of the relations of dominance required to underpin their social order, but that is more a product of particular histories than the necessary outcome of the particular form of state socialism implemented after 1945.

Within such an analytical context we can begin to make sense of what it might mean to be a "reform communist" in John Lloyd's terms.

Presumably this is someone who retains socialist, even communist, ideals, but sees the particular way in which socialism has been implemented as requiring reform – competitive markets and a civil society, among other changes, and the retention of a highly equitable distribution of the rewards to alienable assets.

Within such an analytical context we can begin to make sense of what it might mean to be a "reform communist" in John Lloyd's terms.

It should be remembered that these struggles are against political parties which have only had the achievement of communism as a long-term aim. In no case has a ruling party of an existing socialist country succeeded in implanting more than state socialism – often stated quite succinctly in the very name of the country, as in the "Union of Soviet Socialist Republics". It would extract much heat (and shed more light) if political parties and states were consistently referred to by their proper names in a serious analysis.

John Lloyd rightly notes that, in the West, Marxism has become an analytical structure: a way of looking at the world. Not surprisingly, using the language and concepts of this tradition against its vulgarisation into a ruling ideology is difficult.

Analytically speaking, communism refers to a society in which each contributes according to his or her ability, and from which each receives according to need. Against this utopian ideal, state socialism as developed in eastern Europe is indeed rather different.

By concentrating ownership of alienable assets in the state, the ideal form of state socialism equalises the returns of alienable assets among its population.

Such a system does not aim to equalise the returns to inalienable assets – skills acquired by training – or to share political power equally.

David Evans,
The Institute of Development Studies,
University of Sussex,
Brighton, East Sussex

year; the price increasing substantially the further ahead the letter is. The enormous prices at which cherished numbers are advertised show the scope for turning this into a "nice little earner."

He has a good point. The larger overseas car manufacturers are more easily able to switch production to cars for the UK market, in anticipation of the UK August sales bonanza, than the smaller UK manufacturers whose production lines are not so flexible. So imports can be priced more keenly, resulting in greater demand for them – with a consequent adverse effect on the balance of trade.

But rather than abolish the annual letter charge, there is surely a more attractive solution. Buyers of new cars could be allowed to opt for paying extra for a letter for a future

political weakening of Ms Bhutto in Pakistan and the crackdown in China. But the long-term opportunities remain.

The second area where the global context has changed in a way crucial to India is in the improvement of East-West relations in the Gorbachev era. Mr Jagat Mehta, a former Indian Foreign Secretary, says India's post-independence security problems "turned vicious because the India-Pakistan issues became enmeshed in East-West rivalry and the global strategy of containment and competition." As a result of détente, India's own relations with the US have much improved, notwithstanding such thorns as differences over nuclear policy, the launching of an Indian medium-range missile this year, and India's selection as a target for potential US retaliation under the "Super 301" provisions of the trade act.

Relations with the Soviet Union are also changing. India no longer looks to it for security and political support in the way it did during the 1971 Indo-Pakistani war or in its border quarrels with China. The emphasis is shifting much more to economic concerns.

The third area where perceptions in India have changed is in the importance attached to economic power. India had allowed itself to slip behind the economic growth of east Asia partly because of its emphasis on self-sufficiency, industrial protection and resistance to foreign technology. Over the last few years, policy has begun to shift with a recognition of the need to open up the economy.

Parallel with this there has been a shift in diplomatic focus towards Japan, Europe (especially West Germany), and the US. It would be misleading to say that India would have responded more rapidly to these challenges if there had been no Sri Lanka crisis and no elections. India is a country weighed down by insecurities that spring from the traumas of partition at independence and an abiding sense of the fragility of the Indian union.

Since then India has welcomed the advent of a civilian regime in Pakistan under Ms Benazir Bhutto. Ties with China have improved after Mr Gandhi's visit to Peking at the end of 1988 and the signing of an agreement that the two sides would pursue normal political relations notwithstanding their border disputes.

Tensions have been reduced by the Russians' withdrawal from Afghanistan. Many Indians believe this will be followed by an increasing disengagement of the US from the Afghan conflict.

Early in 1989, the stage seemed set for further regional detente. India cut its defence spending. India was going to relate to its neighbours respectfully, rather than resentfully.

In such a context, policy makers put a premium on maintaining Indian military strength and projecting power even at the risk of provoking resentment among neighbours who feel they are treated as "client" states. By contrast, an India that feels less threatened by the spectre of its past and more self-confident is likely to be more ready to take the risks to put its relations with its neighbours on a more even footing. It would also be happier about developing joint resources, particularly the water potential of the Himalayas.

Confidence depends on the economy continuing to grow faster than it has in the past. It will depend on the strength or the weakness of the government that emerges after the election. But it also will depend on how deftly Mr Gandhi handles the Sri Lanka crisis between now and then.

LOMBARD

Why Britain is less special

By Peter Riddell

A SIGNIFICANT shift in US attitudes towards Britain has occurred since the Bush Administration took office last January. The US has reassessed its view of the European Community, and hence of Britain's role as a member.

The implications for Britain – and how it should handle relations with Washington – are largely unappreciated. This is because most attention so far has focused on the "special relationship" and the personal chemistry between President George Bush and Mrs Margaret Thatcher, the UK Prime Minister. Mr John Major, the UK Foreign Secretary, is due to make his first visit to Washington early next week.

References to the "special relationship" often obscure more than they illuminate, by confusing mutual affection and heritage with common interests. One US academic recently remarked that he could see that it was special – but what was the relationship? Britain may have a place in many Americans' hearts, but not necessarily in their decisions.

Mrs Thatcher undoubtedly enjoyed special access to President Reagan, based on a common outlook. She used this sparingly but effectively; she persuaded the President to drop the US anti-trust suit against British Airways before its privatisation.

Likewise over arms control: after the Reykjavik summit of October 1986 she was a player in the Washington debate, siding with the Pentagon to prevent a nuclear-free Europe. But the closeness was artificial. It was bound to change under any successor in the White House, and it has.

Moreover, while Mrs Thatcher's views are still influential, the Bush Administration is more detached. Mr James Baker, the US Secretary of State, has been privately critical of Mrs Thatcher, and he has paid more attention to working closely with West Germany. By exaggerating the British input into the compromise communiqué on arms talks at the Nato summit three months ago, Mrs Thatcher may still be making the wrong inferences.

More important, however, is that the Bush Administration

takes the EC more seriously than its predecessor did. For instance, where Mr Jacques Delors, the President of the Commission, was treated perfunctorily when he visited Washington during the Reagan year, he was received like a head of government by Mr Bush last June.

There are two main reasons for this change. First, after some initial hostility the Bush Administration now welcomes the 1982 creation of a single European market – in part because it believes that a positive attitude is the way to dilute any protectionist tendencies in Brussels. Second, Mr Bush believes that a strong, integrated western Europe is a force for political stability at a time of such momentous upheaval in eastern Europe.

Underlying both these is a more explicit acknowledgement by the Bush Administration of the constraints applied by the US budget deficit on US foreign policy. The US now has to seek partners, both in Europe and Asia. There was a vivid illustration of this at the Paris summit in mid-July, when the US welcomed the idea that the European Commission should take the lead in co-ordinating help for Poland – a symbolic event of considerable importance.

The US is viewing more issues in a "European" focus. The Administration listens when a Community-wide case is being made on any one of the current large number of trade disputes; it is less receptive to particular national arguments.

Britain needs to adopt a different approach and tone on EC matters. It is no good, any longer, trying to stand apart, pleading a special case. Britain is regarded in Washington now as one among a number of important European allies. Indeed, to the extent that Mrs Thatcher's style isolates her from other European leaders, the US may view her as less influential, even on issues (such as agricultural subsidies) where the two countries agree.

The clear message in Washington for Mrs Thatcher (and for Mr Major) will be that the US wants Britain to play a full part in an integrated Europe – which it welcomes.

ADVERTISEMENT

•PLESSEY HOTLINE• •PLESSEY•

IN-FLIGHT MONEY-MAKER



Entertainment and information at the touch of a key.

Airline passengers will have individual telephone and entertainment facilities with a new system developed by Plessey.

Passengers will pay for services as they are used. The first system will be fitted into aircraft in 1990.

AIRLINE INTEREST

Nearly 40 airlines have shown interest in the system since it was demonstrated at the recent Paris Air Show. It is now being demonstrated in the USA.

IFESS will be marketed exclusively by SkyTrading, a new company formed by Plessey and a major leisure and entertainment company.

SkyTrading will provide the equipment at no capital cost to the airline, with whom it will share profits. Research has indicated

KEY ROLE IN BIOSENSORS RESEARCH

A five-year programme to develop biosensors is to be undertaken by a major new British consortium in which Plessey will have a key role.

Thursday September 7 1989

35 mins Central London
50 Double Beds. Tel. 0707-335241

Airlines seek single traffic control system for Europe

By David Buchan in Brussels

THE MAIN grouping of European airlines yesterday called on their governments to create a single traffic control system to reduce congestion in Europe's skies and to save as much as \$300m a year.

In its White Paper the Association of European Airlines (AEA) asks governments to launch, and conclude within two years, negotiations to set up a pan-European body to rationalise traffic control investment and reduce the 42 control centres to six.

It proposes that the 22 governments in the European

Charges they pay are spent.

The study, which brings together 21 airlines from 20 countries, says Europe last year spent as much as the US (\$1.6bn) in guiding aircraft between airports, but handled less than a third of the flights. Despite this, delays of more than 15 minutes on AEA members' flights in Europe rose to an all-time high of 30 per cent in June and July.

The total cost penalty last year is put at \$4.15bn. This includes the cost to airlines of ground delays and extended flight times, high production

costs for control equipment, indirect costs to the European economy, and the value of lost passenger time. The AEA puts the value of lost time spent by passengers having to hang around airport lounges, sitting on the tarmac waiting to take off, and circling to land at a cost of \$21.50 per hour; in the US the figure is rated at \$25.

The report suggests that whatever efforts governments may make — principally through the under-used Eurocontrol organisation — to improve "flow management" in air traffic will not solve the

basic problem of inadequate air traffic control capacity. Flow management, it says, simply rationing available capacity, minimising the impact of delays by holding aircraft on the ground instead of in the air. The basic answer, the AEA argues, lies in rationalising the 42 so-called en-route centres.

These centres operate with different levels of performance and technology, with no commonly agreed standards, and a lack of compatibility between the different systems," said Mr Karl-Heinz Neumeister,

Contractors may raise extra funds for tunnel

By Andrew Taylor in London

THE FIVE British and five French construction companies contracted to design and build the Channel tunnel have said they might be prepared partially to underwrite a share issue to raise extra funds for the project.

Escalating construction costs means up to a further £1bn may have to be raised.

The project was forecast to cost £4.8bn (£7.8bn) in November 1987. Last October, Eurotunnel announced this figure had risen to £5.22bn partially to meet the cost of tunnelling delays.

Revised bonus arrangements agreed with contractors at the beginning of this year potentially added a further £160m to the cost.

Mr Alastair Morton and Mr André Benard, Eurotunnel's joint chairmen, announced in July that they had begun discussions with the project's bankers to raise additional funds.

There are, however, differences of opinion between the contractors and Eurotunnel over how this money should be raised.

Eurotunnel, the Anglo-French group which will own and operate the tunnel under licence from the British and French governments, has so far set its face against a rights issue which could damage further the group's share price and dilute future earnings of existing shareholders.

The general view among the ten contractors, who were founder shareholders of Eurotunnel, is that a share issue would be the best way to proceed.

Options, according to the contractors, might include a rights issue, an issue of cumulative preference shares or some kind of convertible bond.

One British contractor said: "Eurotunnel has suggested extra money might be raised by some kind of mezzanine finance or junk bond. We believe such a scheme would be difficult to market and a share issue would be the best alternative."

A suggestion that the British and French construction companies might underwrite part of a share issue was made at a meeting between Eurotunnel and the contractors to discuss rising costs.

Eurotunnel and Transmanche, a consortium representing the contractors, are currently preparing revised costings for the project's bankers, who have so far provided £5bn in loans and standby credits. Another £2bn was raised by share issues in 1988 and 1989.

Both share issues succeeded only after a great deal of difficulty. Eurotunnel's share price, however, has risen dramatically since the group raised £580m in November 1987 when 220m shares were offered at 35p.

Last night, Eurotunnel shares closed at 740p. Eight weeks ago the shares stood at £10.83. This was before Eurotunnel announced it was talking to its bankers.

Contractors say relationships with Eurotunnel have improved substantially following senior management changes in both organisations.

Bush's \$7.8bn drugs initiative met with calls for more cash

By Lionel Barber in Washington

PRESIDENT George Bush's \$7.8bn plan to combat drug abuse in the US won broad praise yesterday, but Democratic Party critics in Congress said they want to spend more money to fight the drug war.

Mr Bush's long-awaited plan, announced in a televised address from the Oval Office on Tuesday night, shifts emphasis of the anti-drugs campaign from foreign producers to the American consumer, whose appetite for illegal narcotics has helped fuel an explosion of inner city violence.

In a 150-page presidential report released yesterday outlining the drug strategy Mr Bush describes US consumption of drugs as a "crisis of national character".

This tone of contrition is aimed partly at winning international support for joint efforts to tackle drug trafficking, as well as foreign funds for a forthcoming \$2bn five-year multilateral economic aid

package for the cocaine producing Andean countries of Colombia, Peru and Bolivia, officials said yesterday.

Democrats welcomed the simultaneous attack on sellers, users, suppliers, but voiced concern that Mr Bush was not providing enough funds to get the job done. They also criticised the allocation of funds in the anti-drugs budget: some 70 per cent is devoted to law enforcement and 30 per cent to treatment and education.

The plan envisages an increase in budget authority for the fiscal year 1990, starting next month, to \$7.85bn — a 30 per cent increase over the previous year — but only \$717m above the President's request for new spending in his fiscal 1990 budget and anti-crime package earlier this year.

The money is to be raised by cutting many domestic programmes favoured by Congress, but other Democrats called for a 1 per cent surtax on corporate and income levies.

The modest rise in spending was criticised by Democrat Senator Joe Biden: "What we want is another D-Day, not another Vietnam, not another war on the cheap."

The President stressed that Mr William Bennett, his top anti-drug aide, had drawn up a comprehensive plan which would be co-ordinated throughout the Federal Government.

Mr Bennett's main task in the coming weeks will be to try to keep his plan intact in the face of Congress' desire to make big changes.

Yesterday, Democrats — who have a majority in both the House and Senate — seemed divided about calls for new taxes to support their plans for more spending.

Mr Tom Foley, House Speaker, said it was "futile" to call for a tax increase without the administration's support, but other Democrats called for a 1 per cent surtax on corporate and income levies.

Lubbers' coalition looks set to keep power

By Laura Raun in Amsterdam

THE DUTCH coalition headed by Mr Ruud Lubbers last night looked set to hold on to its ruling majority in yesterday's general election, with more than two-thirds of the ballots counted. The Christian Democrats and Liberals together had won 76 of Parliament's 150 seats, with 72 per cent of the results in.

Mr Lubbers appeared headed for a third term as Prime Minister, and his Christian Democrats seemed likely to emerge as the largest party in Parliament.

The Christian Democrats were stable at 54 seats while the right-of-centre Liberals lost five, ending up with 22. Previously, the coalition had 81 seats.

Mr Lubbers is expected to try to breathe new life into the old coalition with the Liberals if their governing majority is maintained. But the junior partners have warned that they may balk if they are too heavily dominated by the Christian Democrats. With 54 seats, the Christian Democrats would be the biggest party.

Voter turnout was around 80 per cent, considerably lower than the 85.5 per cent in 1986. Mr Lubbers' durable popularity and impressive record apparently will allow him to stay in office and keep the opposition Labour party out of power.

Voters were signalling a vote of confidence in his promise to start sharing out the fruits of austerity policies which marked his first two terms.

The campaign was also dominated by environmental issues following the government collapse last May over a sweeping plan to clean up pollution.

The opposition Labour Party lost three seats, ending up with 48, according to the incomplete results. Labour had hoped to regain power after nearly 12 years in opposition and seven years of a centre-right coalition.

Mr Wim Kok, the Labour leader, had touted a new pragmatism in hopes that the Dutch Labour Party would pave the way for Europe's other Socialists to reverse the conservative tide of the past decade. Some of Labour's support apparently was siphoned off by Green Left, an alliance of left-wing parties championing environmental causes.

Under The Netherlands' proportional representation system the entire country is considered one constituency. If a party wins 10 per cent of the vote it gets 120 per cent of the seats in Parliament. In 1986 the Christian Democrats won 34.6 per cent or 54 Parliamentary seats; the Liberals 17.4 per cent, or 27 seats. The Socialists captured 33.3 per cent, yielding 52 seats.

The Liberals brought down the government last May by opposing a financing measure for a sweeping environmental clean-up plan. Their losses at the hands of voters yesterday were viewed as punishment for the collapse as well as for internecine squabbles.

Negotiations to form a new government begin today when Queen Beatrix receives a new government of parliamentary and political leaders and then appoints a formateur, whose job is to weld a new coalition.

THE LEX COLUMN

More creepers over Chinese walls

The second of the Department of Trade and Industry's long-running series on the funny goings on in the Consolidated Gold Fields share register is not as good a read as volume one on the De Beers connection, or the recent report on County NatWest. But it still leaves a lay reader more than a little uneasy about what is accepted business practice in certain reputable corners of the City of London.

It is a tale of a well known broker which, having sold a customer on the idea of building up a secret stake in Gold Fields, starts buying substantial amounts of Gold Fields' shares for its own account at the same time. Apparently, this sort of thing goes on all the time behind the City's Chinese walls but the DTI inspectors are probably not the only ones that find it surprising.

The facts are not in dispute, just the motives. In the three months to end October 1986, James Capel bought nearly 1m shares in Gold Fields for its own account during which period it was helping American Barrick acquire its stake and the Gold Fields' share price had risen by a third. There is no suggestion that Capel infringed the concert party rules but the DTI inspectors are not convinced by Capel's arguments for its share purchases.

While some institutions, particularly on Wall Street, held trading for their own account when they are engaged in corporate activity, Capel's argument is that this would have given the game away. This may be so, but at least it would have prevented it from the embarrassment of being sued by American Barrick.

Building sector

From the 6 per cent rise in Wimpey's earnings and the 2 per cent increase in Blue Circle's, one would never know that house building is one of the nastiest parts of the sector at the moment and cement is among the nicest. The secret is that one company has diversified well, the other spectacularly badly. Blue Circle has positively excelled itself in negotiating a 70 per cent increase in cement profits through its extravagant binge on consumer products at the top of the cycle. Although there is no sign of how much or little Birrell Qualcast added, that deal is looking increasingly overpriced. It is only to be hoped that the MMC prevents another act of wanton generosity on Mysen.

Meanwhile, George Wimpey has proceeded with far greater caution, building a strong aggregates business in the US, spreading out its householding

geographically and having enough property deals in progress to protect it from the worst of the squeeze in UK housebuilding profits next year.

Still, the market does not seem to draw much distinction: both companies have performed equally badly over the past year. For each, the only real chance of outperformance is a bid, but in Blue Circle's case, it is difficult to imagine who might dare and in Wimpey's there is the probability that the Grove Charity Trust would put principles before profit.

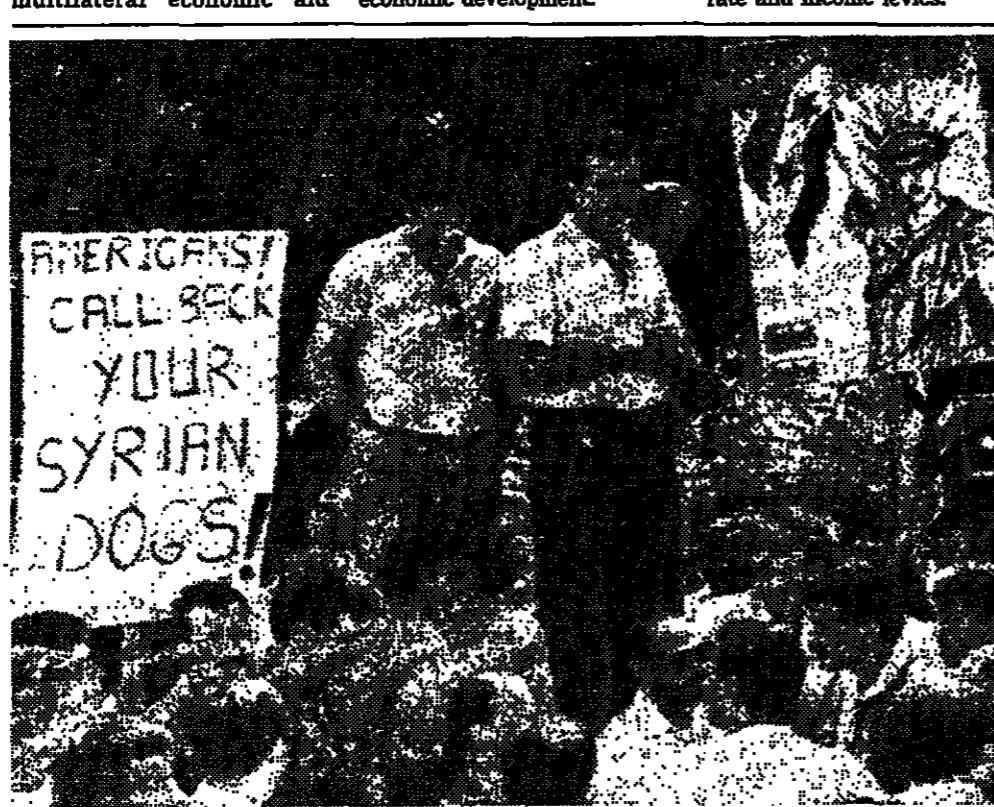
Norton Opax

Norton Opax's large institutional shareholders will doubtless claim they had moral rectitude on their side in nudging it into yesterday's final bid for De La Rue. But the rights and wrongs are academic. The tangible effect of their action in prompting the increased offer now is to enhance Bowater's chances of blocking the De La Rue bid at next week's special meeting, clearing the way for its own takeover offer for Norton.

By lifting its offer to an effective price of £586m for De La Rue now, against Norton's own market capitalisation of £384m, Norton draws attention to the financial burden it could be taking on. And yesterday's Delphic utterances from De La Rue's 21 per cent owner Mr Robert Maxwell suggest that he likes the bid in principle, but would like it in cash. A rather tall order for Norton.

FKI

FKI merged with Babcock, then it unmerged. It bought into the US, then decided those businesses did not fit any more and were for sale. Now that the sale has fallen through, it seems the US is an essential part of the company once again. The purpose of all this chopping and changing was to give shareholders value but, by yesterday, all they had were shares worth less combined than the price at the time of the original Babcock merger. The multiple on FKI is no higher than when the company had its break-up brainwave and, given the outlook for its business has deteriorated since then, it is perhaps lucky still to be on 8.5 times. If the Babcock shares have risen a bit recently it is because some people think it is about to be taken over. Given the fruitlessness of FKI's earlier efforts to sell the company, that hardly seems likely.



Christian Lebanese students end their protest against US failure to back demands for the withdrawal of Syrian troops following Washington's decision to close its embassy in Beirut

US closes embassy in Beirut

By Lara Marlowe in West Beirut and Lionel Barber in Washington

THE US withdrew all its remaining American diplomatic staff from Lebanon yesterday and closed its embassy in Beirut amid fears that the building might be overrun by demonstrators.

US officials said security at the embassy, where Christian Lebanese protesters had gathered, had become so poor that there were fears diplomats might be seized as hostages.

Three US diplomats left for Cyprus in helicopters at 7 am, ending six years of direct US involvement in Lebanon.

US troops were stationed there in 1983 as part of a peace-keeping force, but they were withdrawn after terrorists blew up the US marine barracks killing 241 servicemen.

Militant Islamic groups took 10 US hostages during the period — two of whom are now dead — and the embassy played a substantial role in the abortive Iran-Contra weapons-for-hostages deal.

heavily fortified building.

The assertion that the Lebanese Christians objected not to the American people but to the policy of the US Government, the use of the word "siege" and threats to cut off the embassy's water supply were reminiscent of the US embassy in Tehran in 1979.

Gen Aoun has increasingly taken the position that who ever is not for him is against him. After Mr McCarthy insisted that there could be no military solution to the crisis, the head of the three-man military government in east Beirut refused to receive the Americans.

A State Department spokesman said that a senior department official, Mr Dennis Ross, would this week meet a Soviet official to discuss how to bring about a ceasefire in Lebanon. "The US is not abandoning Lebanon," she said.

The demonstrators fled on Tuesday night, but threatened to continue their "siege" of the

embassy on Wednesday morning.

The demonstrators fled on Tuesday night, but threatened to continue their "siege" of the

embassy on Wednesday morning.

The demonstrators fled on Tuesday night, but threatened to continue their "siege" of the

embassy on Wednesday morning.

Continued from Page 1

not committing Britain at this stage.

In recent months Mr Lawson has supported plans which have affinity to both the competing currency idea and the gold/commodity standard. Market-based proposals in which a "good" standard drives out the "bad" were the basis of his alternative proposals to harmonise currency rates to help regulate currency movements in the Group of Seven leading industrial nations.

Mr Lawson reacted coolly

two years ago when Mr James Baker, the former US Treasury Secretary, proposed using a commodity-based indicator to help regulate currency movements in the Group of Seven leading industrial nations.

A "vast co-operative international effort to understand, monitor and predict global change" was required.

A FAR SIGHTED APPROACH TO THE PROPERTY MARKET

with an independent ability to take fast and effective action, Fuller Peiser offers a full integrated range of professional services to owners and occupiers of commercial and industrial property.

FULLER PEISER

HEAD OFFICE: THAVIES INN HOUSE, 3/4 HOLBORN CIRCUS, LONDON EC1N 2HL. TELEPHONE: 01-353 4070
ALSO AT LONDON WEST END, SHEFFIELD, EDINBURGH, GLASGOW AND TORONTO.

ACCOUNTANCY COLUMN

US accounting standard delayed and revised

By Pratap Chatterjee in New York

FOR THE first time in its history, the Federal Accounting Standards Board (FASB), the US accounting standards setter, has not only twice delayed implementation of a standard but also agreed to revise it.

The standard in question is Statement 96, "Accounting for Income Taxes" of companies. According to Mr Lee Seidler, accounting analyst for Bear Sterns, the Wall Street brokerage house, in its original version the statement was "complexity gone mad, a horror."

Statement 96 had been intended to go into effect in January this year. Its introduction was delayed first by a year, then by another nine months to the final quarter of 1990. Although they call 96 "incomprehensible," an estimated third of US companies, particularly the bigger ones, like American Express and General Electric, have already implemented it.

There were two principal objections to 96. The first was what companies saw as an "unfair" clause that expected them to defer tax on tax assets, but not credit deferred tax liabilities. The second was the overloading of detail it expected companies to provide, much of which companies did not already compute.

Fast growing companies are often given tax breaks based on their capital acquisitions,

allowing them to defer tax on income against the depreciation of their assets. Because those are tax liabilities, 96 expects them to be deducted from financial statements.

Its expectation is based on the assumption that the company will continue to be profitable – which FASB is not willing to let companies make.

Banks, for instance, accumulate tax assets because they pay taxes on income put in loan loss reserves on their financial statements until a debt is either paid off or written off.

Ms Donna Fisher, who heads accounting policy for the American Bankers Association, said: "FASB requires companies to make major assumptions about future health care cost trends, claims to be incurred and the dependency status of retirees and deduct it from their balance sheets."

In doing that, they endorse probability. And the concept of probable future events is fundamental to many areas of generally accepted accounting. We think that serious consideration should also be given to deferred tax assets."

FASB contends that it would be inappropriate and might even be misleading to users to raise present income based on anticipated future profits.

According to Mr Timothy Lucas, the director of research and technical activities for

FASB, even if they accepted recognition of tax assets, the matter would not be automatically solved. "Should the same probabilities and recognition be used for all four classes of tax assets or are those classes sufficiently different?" he said.

Statement 96 requires companies to schedule these tax assets and liabilities for each coming year in perpetuity. Companies would rather present an aggregate of the effects of the assets and liabilities.

Some companies that have adopted 96 say they have spent millions in doing so, and in some cases have had to change their computer systems.

Others have tried to turn it to their advantage. General Electric (GE), for instance, made a accounting gain of \$700m when it implemented Statement 96 last year. In order to turn that into an operating gain, the company restructured its business and charged a provision of \$750m for it, effectively wiping out the gain.

In the course of the restructuring, GE wrote down its assets faster than it would normally have, paving the way for higher earnings in future years. Had it simply reported the gain last year, analysts would have ignored it as a cosmetic accounting change. But in the years to come when its profits rise faster, analysts will probably have forgotten the

provision and may be willing to pay more for this "increasingly" profitable company.

Ms Fisher has suggested three possible ways of evaluating the probability of future profitability of a company:

- Limiting income projections to present business activity ratios;
- Project its income by assuming a static level of profit;

IBM feels that, given its long history of profitability, it would be reasonable to assume it would be able to cash in these assets in coming years. It bases that on the assumption that the company will continue to be profitable, which FASB is not willing to make.

Itality over a predetermined time period:

- Project income based on a sale/leaseback plan of existing assets and liabilities.

Mr Rick Peterson, a practice fellow at FASB who heads up the Statement 96 project, said FASB was considering the complaints about aggregation and tax assets and was plan-

ning to look at the alternatives companies have suggested. He hopes to have an exposure draft ready by the end of the year with new proposals.

US companies are privately toasting their recent victory.

For almost four years the Business Roundtable, an association of chief executives of 300 of the biggest US companies, has complained FASB has been issuing standards that are incomprehensible and extremely expensive to implement.

For example, FASB recently disclosed plans for accounting for retiree health liabilities that could wipe up to \$2 trillion (million million) off US company balance sheets. Another standard that came into effect this season could double the size of companies with big finance subsidiaries like Ford and General Motors without a big increment in profits.

Earlier this year a committee chaired by Ernst & Young managing partner Ray Groves made several recommendations to the Financial Accounting Foundation (FAF), the body that oversees FASB. They included a proposal that the standard setters should make an increased effort to solicit reviews once a standard is issued. Companies see FASB's decision to postpone and rewrite 96 as a step in the right direction.

* Corporate Finance *

Commercial flair, strong personal presence and exceptional analytical and interpretive skills are just a few of the attributes of the Corporate Finance executive.

If you are a young (preferred 24-30 years) graduate Chartered Accountant or Lawyer with an interest in the possibility of Corporate Finance as a career, then read on.

A number of the U.K.'s leading merchant banks, international security houses, industrial clients and professional accountancy practices have asked the Fleet Partnership to assist in the search and identification of suitable candidates for both senior and junior corporate finance positions.

As a well-established consultancy specialising only in financial skills markets we are especially well equipped to help in the decision making process.

If you wish to facilitate a thoroughly confidential and professional review of your prospective future then in the first instance, contact Andrew Morris at the address below who will set the wheels in motion.

the fleet partnership

Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

ACCOUNTANCY APPOINTMENTS

Westpac Banking Corporation Financial Controller

Senior Management Position

City
c£40,000 + car + banking benefits

Westpac Banking Corporation is a major international bank and a leading player in the financial markets. Its London operations have developed significantly in recent years and the bank is currently expanding into Continental Europe.

A Financial Controller is required to join the management team. Working closely with the European Controller, you will manage about 20 staff and take responsibility for risk control, accounting and management reporting together with the related systems. You will be exposed to all areas of the business and will be expected to

maintain excellent relations with the other senior managers.

The roles are challenging and require not only energy and drive, but also the ability to work closely with business areas in the development of the accounting function.

You should be a qualified accountant in your 30s with practical experience of accounting and control within a banking environment. Ideally you will currently occupy a senior financial management position in a banking operation having trained as a chartered accountant with a "Big 8" firm.

This is an excellent opportunity for an ambitious candidate to become involved quickly in the direction of an innovative and expanding business. The package is flexible for the right candidate.

Please write with full CV to Miles Holford quoting reference MCS/7021 at the address below, or call him on 01-334 5193. Executive Selection Division Price Waterhouse Management Consultants No. 1, London Bridge London SE1 9QL

Price Waterhouse

Group Tax Manager

PRIVATISATION, BRISTOL BASED

Waterford Water serve over 2 million people in an area stretching from the Bristol Channel to Avon and North Somerset. With a turnover in excess of £130 million, assets approaching £505 million, it is a sizeable business that is now well advanced in preparing to enter the private sector. This is a new post, joining the management team within a PLC whose objectives are to meet its community obligations and to operate with optimum efficiency.

Reporting to the Director of Finance, you will be responsible for all tax related matters arising within the Group. Key activities will include tax planning, compliance and accounting. In addition

to the coordination of tax advice from external parties.

A qualified accountant or member of the Institute of taxation, you will have a minimum of three years tax experience gained within a large commercial organisation or as a specialist manager in the profession and will be able to demonstrate a record of practical achievement. You will possess a broad knowledge of your subject, including VAT and PAYE, to the level of identifying areas requiring specialist input. On the personal side, you must be able to demonstrate a sense of initiative and use initiative in this important role.

There will be a very competitive

package, including company car and relocation assistance where required. Please send CVs, including daytime telephone number and indication of present remuneration, to Janice Wadden, Ref. JWW45, Coopers & Lybrand Executive Resourcing Limited, 66 Queen Square, Bristol BS1 4JR.

**Executive
Resourcing** **Coopers
& Lybrand**

Finance Director MANAGING DIRECTOR DESIGNATE

West Midlands

Our client is a £15m turnover company renowned for its high precision manufacturing. In line with progressive expansion plans it now seeks a commercially orientated finance director who, reporting to the Chief Executive, can help turn these plans into reality. The initial task will be to introduce strong financial controls and management reporting structures before moving into the role of Managing Director when the incumbent retires at the end of 1990.

Candidates, preferably qualified Accountants aged between 35 and 45, will have had hands on and managerial experience in a well controlled manufacturing business.

£35k-40k + car + benefits

Ideally, this will include time spent in a non-financial role and experience in a light engineering environment. Exposure to strategic planning is essential and an MBA or similar qualification would be welcomed. This background will enable the successful candidate to quickly assimilate the technical, financial and commercial needs of the business.

If this position interests you, please send brief personal and career details, quoting reference F439J, to Julie MacKen, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young

Accounting Control Manager

Middlesex

c. £30,000 Package
+ Car + Benefits

Gallaher Limited is a diversified group with areas of operation spanning tobacco, optics, retail distribution and housewares. With a turnover in excess of £4.1 bn, its quality household names include Benson & Hedges, Silk Cut, Hamlet, Dolland & Aitchison and Prestige. Dynamic management coupled with the ability to grow both organically and by acquisition, has resulted in consistent expansion throughout Europe.

Recent reorganisation has generated the need to augment the finance team with the appointment of an Accounting Control Manager. Managing a team of six staff, the appointee will be primarily responsible for achieving and maintaining high operating standards across a wide range of financial procedures within the extensively computerised Sales, Distribution and Marketing divisions and, as such, will play a significant role in major current system developments.

The successful candidate will be a qualified accountant (aged 27-40) with industrial post qualification experience. Evidence of involvement in major systems developments is a prerequisite. Ability to communicate requirements to Senior Management is a necessity in stimulating change in this fast moving consumer goods environment.

Benefits include an attractive remuneration package, company car and the opportunity to both gain senior management exposure and develop an outstanding career based entirely on merit.

For further information in strict confidence contact Brian Hamill on 01-287 6285 (evenings and weekends 01-627 4974). Alternatively, forward a brief resume to our London office quoting Ref: BH502.

WALKER HAMILL
Financial Recruitment Consultants

29-30 Kingly Street
London W1R 5LB

Tel: 01 287 6285
Fax: 01 287 6270

Young Accountants

Train In Corporate Finance
European Investment Bank

City

This major European investment bank has a limited number of opportunities to work within their highly regarded Corporate Finance department. Operating on a truly global scale in 60 countries, the bank is viewed as a major force throughout Australasia, the Americas and Europe.

Working in a small team, whose clients include many prestigious blue-chip multinationals, you will benefit from high quality training and broad exposure to areas as diverse as Mergers, Acquisitions, Flotations and Management buy-outs.

They seek high achievers with professional credibility and the entrepreneurial flair necessary to capitalise on this rare opportunity.

Qualified ACA's (or CIMA's/ACCA's with some financial services experience) will be considered.

To apply please contact Andrew Livesey on 01-404 3155. Alternatively, write to him at Alderwick Peachell & Partners Ltd., Accountancy & Financial Recruitment, 125 High Holborn, London WC1V 6QA.

**Alderwick
Peachell
& Partners Ltd.**

EUROPEAN TAX MANAGER

Emerson Electric Co., a diversified, US-based, Fortune 100 multinational corporation with an unbroken record of sales and earnings growth, has an immediate opening for a tax manager in its European headquarters in London.

With responsibility for tax administration in Europe in cooperation with the U.S. Tax Department, the successful candidate will direct the tax planning and compliance activities of over 80 European affiliates. His responsibilities will include reviewing acquisitions, dispositions, and restructurings, coordinating group tax reporting monitoring intercompany transactions, planning dividend distributions, reviewing tax returns and helping in the gathering of information for the US tax return.

The candidate should be a self starter with strong communication skills and the ability to establish good relationships with the management of operating divisions. In addition, he should be a graduate of a recognized university or business school with an accounting qualification and have 3-5 years experience with the tax department of an accounting firm or major corporation. Fluency in English required; other languages a strong plus.

Please apply in writing with detailed CV stating current salary to:

Managing Director - Emerson Europe
39 Portman Square, London W1H 9FH, England

EUROPEAN FINANCIAL CONTROLLER

U.S. Multinational

c.£40,000
+ Substantial bonus
& prestige car

Our client is the highly successful electronic components division of a U.S. Multinational, with sales & marketing operations already well established in the U.K., France, Germany, Italy and Scandinavia. A manufacturing base is currently being set up in the Midlands to support their further expansion into Europe by 1992 and they now need a commercially astute Controller aged under 40 to drive the financial side of this major initiative.

Reporting to the European Vice President and working closely with local country Controllers, strong communications & presentation skills will be essential, coupled with considerable experience in quarterly driven, multinationals. A working knowledge of French/German accounting systems and practices is desirable and, since the Group is highly acquisitive, a pro-active approach to rapid growth is also important, as is the ability to talk financial language at a marketing level.

In return our client is offering an extremely attractive salary and benefits package, including a substantial achievements related bonus, prestige car and relocation assistance to an attractive part of the West Midlands.

To discuss the role in confidence, and to arrange a local meeting, please telephone Tony Williams on 01-629 8677 until 8.00pm daily.



BUCKINGHAM ASSOCIATES
Foley House, 13 Market
London W1R 9TJ Tel: 01-580 6577

MANAGEMENT RECRUITMENT SPECIALISTS.

MANAGEMENT ACCOUNTANT

£25,000 + Car

To manage the Cost & Management Accounting function and control the work and activities of a team of four staff. Reporting to a newly created Head of Finance, candidates will be aged under 30, recently qualified in Cost & Management Accounting with current experience of the costing function gained in industry or manufacturing.

CHIEF ACCOUNTANT

£25,000 + Car

A newly created group staff role, reflecting the growth of activity in the finance function of the Company. Reporting to the Finance Director candidates will be newly qualified Chartered Accountants seeking a first move from the Profession into Industry. Spreadsheet proficiency and a sound grasp of the theory of financial accounts consolidations and report preparation will be essential.

The Company and Benefits

Our client is a major multi-national manufacturer of advanced electronics, with a reputation for operating at the very forefront of harnessing 'leading edge' technology. Worldwide market leaders in their field, order books are currently at record levels due to their consistent policy of innovative product development combined with forward thinking management. Both the above posts offer a generous benefits package, and are outstanding opportunities to join a unique company engaged at the forefront of technological advancement, where the prospects for the future are extremely exciting.

If you qualify and wish to be considered for either post, please send your resume and an accompanying letter in complete confidence to: The Managing Director, Parker Morse Associates, Cinema House, 93 Wardour Street, London W1V 3TE. Tel: 01-287 0266.

PARKER MORSE ASSOCIATES

Finance Director (Designate)

Service Industry, West Yorkshire

£30,000 + Car + Benefits

This is an outstanding opportunity for a qualified accountant, probably aged around 40. It lies within the small management team of a growing and profitable company providing services to the printing, graphics and design industry. Our client has a T/O of £7.5M and is part of a larger group.

The Finance Director (Designate) will support the Managing Director in all planning and acquisitions as well as taking responsibility for the co-ordination of management accounts, financial accounts,

budgets and submissions to group. Applications are invited from accountants with a record of achievement and progress in commerce or industry. They must have vision, possess good communications skills and be subscribers to the work ethic.

Salary is negotiable and a Board appointment can be anticipated.

Applicants should write with full c.v. quoting ref AR/172, to: Brett Bull, March Consulting Group, 36-39 Waterfront Quay, Salford Quays, Manchester M5 2XW.

MARCH

March Consulting Group

Manchester Windsor Coventry

MANAGEMENT ACCOUNTANT

c.£35000 + car + benefits + career prospects

This is an unusual and exciting opportunity to influence business strategy and financial policy in a progressive and internationally renowned company in the drinks industry.

Based in London SW1 our client is a private family-owned company with a turnover of £46 million, and as part of its continuing expansion plans it has decided to appoint a Management Accountant to strengthen the management team. Reporting to the Finance Director, the person appointed will be expected to provide financial information for Board decisions, to analyse the economic and financial implications of company policies, and to assist with the management of funds.

Candidates, ideally 28-35, should possess 3-4 years' relevant experience in a strong management accounting environment where they will have contributed to the development and use of computer-based financial and management information systems. A professional qualification (FCA, FCMA, or equivalent), the capacity to assume increased responsibility, good inter personal skills and an entrepreneurial approach are mandatory.

All applications will be treated in complete confidence and should be addressed to Richard Stokes at: Gorham & Partners Ltd., 190 Strand, London WC2R 1JN

Gorham & Partners Ltd.

Appointments Advertising

Appears every Wednesday and Thursday

For further information call

Deirdre McCarthy
on
01 873 4177

Legal Appointments Advertising

Appears every Monday

For further information call

Candida Raymond on
01 873 3351

Management Accountant

c.£30,000 + car M4/M25

Our client is a key player in the provision of high technology services for the aviation industry. Throughout their national operation there is increasing emphasis on the significance of strong financial management to support line managers in achievement of their operating targets.

The Management Accountant now to be appointed is fundamental to development of a comprehensive financial service within the organisation. Leading a small team, there will be immediate responsibility for substantial extension of the financial control and management information systems; preparation of budgets and performance reports; pricing exercises; and active involvement in a variety of ad hoc commercial activities. The dimension of the role is broad, encouraging initiative and innovation.

The opportunity will most appeal to qualified accountants with a thorough understanding of management accounting principles, tacit and persuasive but with the vigour to achieve clearly defined objectives. Heavily computerised systems will provide the PC literate with ample scope and support. Primarily UK based, the job will require some European travel.

Please reply in confidence quoting ref no E167 to:

Margaret Mitchell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD. Tel: 0784 71255
Offices in London, Birmingham and Egham

Mason & Nurse
Selection & Search

Financial Controller

c.£25k + Car + Bonus

West Midlands

Our client is a recently launched chain of family restaurants, who have already gained an enviable reputation for both quality and service. As part of Allied Lyons plc, its turnover is already in excess of £60 million and by 1990 will be a major player in this exciting sector of leisure and retail.

Due to three ambitious expansion plans, they require a Financial Controller who, reporting to the Managing Director, will initially be responsible for the production of management information including statutory accounts, monthly management accounts, business planning and capital expenditure reviews.

As your involvement and understanding of the business increases, you will begin to assert

yourself within the organisation as an active member of the executive team.

You will be a qualified accountant, aged 27-35, who should have at least 3 years' post qualified experience within a commercial, service or retail orientated environment. In return a competitive package and excellent career prospects, both within this division and the parent group as a whole, are available.

Interested candidates should write, enclosing a comprehensive curriculum vitae, to

David Greenwell or Michael Page
Finance, Bennetts Court, 6 Bennetts Hill,
Birmingham B2 5ST.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL ANALYST

Progress with a Market Leader

c. £ 25,000

Our client is a major international group with a £2 billion turnover, and is a leading designer and manufacturer in the engine industry. Based in the U.K. Head Office, your role within the Marketing Group will be vital to the development of its multi-national interests.

Reporting to The Financial Director, your responsibilities will include financial control, analysis, planning, forecasting and reporting. Emphasis will be given to the group's overall profitability. Strong communication skills and computer skills combined with an ability to deal effectively with many cultures is crucial to success in the position.

Ideally, you will be a Chartered Accountant or an Economics/Business Graduate.

Surrey
probably with three years financial or commercial experience and have:

- * evidence of a successful career to date
 - * drive and initiative
 - * the ability to communicate at all levels
 - * innate commercial awareness
 - * excellent analytical and problem solving abilities
- The rewards, like the demands, are high and include an attractive salary, private health care, an excellent pension scheme with free life cover and genuine opportunities for career advancement.

Applicants, male or female, should send a full C.V. to John Greenway, Mercuri Urval Ltd, Spencer House, 29 Grove Hill Road, Harrow, Middlesex HA1 3BW. Tel: 01-883 6466. Fax: 01-881 1778. Quoting reference JG/2288.

Mercuri Urval

VENTURE INTO CORPORATE FINANCE

Explode the myths surrounding corporate finance by attending our seminar. If you are awaiting PII results or up to two years qualified, come and find out exactly what is involved and what is required from you. We have invited representatives from both the profession and the merchant banking world to give a short talk to explore career opportunities and suggest which may be the best option for you.

Kleinwort Benson

This prestigious UK merchant bank is renowned for its breadth of domestic and international corporate finance services and products. Its excellent reputation has developed over the years due to its close relationship with clients and its strong presence in the major financial centres worldwide.

Bankers Trust Company

Bankers Trust Company is one of the world's most progressive and innovative merchant banks. It is a recognised force in the field of leveraged management buyouts and through its global network has become a leader in the execution of international mergers and acquisitions.

Deloitte Haskins + Sells

Deloitte Haskins & Sells is a major international player in the corporate finance field and was one of the first firms to create a team dedicated to corporate finance work. Dealing in mergers and acquisitions, cross-border work, buy-outs, buy-ins and financial strategy, they see themselves firmly in at the transaction end of corporate finance, initiating and advising on deals.

There will be ample opportunity to ask questions and meet representatives on an informal basis. Wine and snacks will be available free throughout the evening.

TIME: 6.15-8.30 pm
DATE: 19th September 1989
PLACE: The Waldorf Hotel, Aldwych, WC2

If you are interested in coming along without obligation, or would like more information, please fill in the coupon below.

Name: _____	
Address: _____	
Work Tel: _____ Home Tel: _____	
Date/Stage of Qualification: _____	
<input type="checkbox"/> I wish to attend the seminar "Venture into Corporate Finance" at the Waldorf Hotel on 19.9.89	
<input type="checkbox"/> I would like to arrange an informal discussion with a consultant	
Please return to Jayne Smith, Badenoch & Clark, FREEPOST, London EC4R 4EN. Telephone (01) 583 0673 (Day) or (01) 542 3868 (Outside office hours)	

BADENOCH & CLARK
recruitment specialists

Finance Director

Yorkshire

c£50k + benefits

Our client is an expanding and highly successful major subsidiary of a privately owned international group. Based in South Yorkshire, the company produces and markets specialist metals and chemicals. The business is profitable and has recently achieved significant growth to a current turnover in excess of £100 million.

The Finance Director will assume full responsibility for the financial affairs of the company, specifically financial reporting (including the continuing development of improved costing systems), currency management, new business development and acquisitions. He/she will lead a team of 20 based in Yorkshire and South London. If it is possible the appointment may be made initially on a "Designate" basis.

Applicants should be qualified accountants, educated to degree level (ideally in a scientific discipline). A track record as "No 2" to

the ED in a large (£100 million+) organisation or "No 1" in a smaller organisation is required. A high level of business awareness and commercialism, and experience of complex costing systems, preferably gained in process-based manufacturing industry is a key requirement. Previous involvement in currency management would be an advantage.

Please reply to Caroline Dunk, in strict confidence, with details of age, career and salary progression, education and qualifications. Please include a covering letter in your own handwriting and quote reference FI/7179 on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

Cloth Hall Court, Infirmary Street, Leeds, West Yorkshire LS12HT

Senior Tax Positions in Scotland

Edinburgh and Glasgow up to £35,000 plus car

The Price Waterhouse tax practice in Scotland has grown substantially over the last five years.

Further expansion has stimulated a need to recruit two highly experienced tax managers. These are senior positions, based in Edinburgh and Glasgow with good partnership prospects.

You are likely to be a chartered accountant or Inspector (SIP) with considerable tax experience. Your responsibilities will include managing a portfolio of clients ranging from large international companies to small developing businesses. Complex tax consultancy assignments will feature regularly in your work, involving international tax, corporate finance and management buy-outs.

You will be expected to demonstrate excellent communication skills, a high level of commercial awareness and a thorough understanding of UK fiscal legislation. Both these positions will involve continuous client contact at main board or senior executive level.

In addition to managing a small team of tax consultants, you should be keen to play an active role in the general management and development of the tax practice, where attributes of adaptability and flexibility are considered important.

These positions offer attractive career prospects, technical and managerial training and the opportunity to play a significant role in the further success of a fast growing tax practice. Applications will be welcomed particularly from those working outside Scotland who wish to "return home" and to whom the firm will offer a substantial relocation package.

Initial interviews will be conducted in Glasgow and all applications, with brief CV should be sent, in confidence, to:

Tim Ambrose, Scotland Tax Staff Partner
Price Waterhouse
1 Blythswood Square
Glasgow G2 4AD.

Price Waterhouse



OFFICES IN LONDON · ABERDEEN · BIRMINGHAM · BRISTOL · CARDIFF · EDINBURGH · GLASGOW · LEEDS · LEICESTER · LIVERPOOL · MANCHESTER · MIDDLESBROUGH · NEWCASTLE · NOTTINGHAM · REDDITCH · ST ALBANS · SOUTHAMPTON · WINDSOR · ASSOCIATED FIRMS IN IRELAND AND THE CHANNEL ISLANDS

European Tax Manager (Designate)

M4 Corridor c. £40,000 + Benefits

Our client is a world renowned electronics group with a world wide turnover in excess of \$8 billion. With a substantial and rapidly growing European business operating in all European countries, it is a leader in its field in terms of innovation, design and production.

Reporting to the European Tax Manager you will work closely with other members of the Corporation's financial functions to co-ordinate the tax planning and management of the European legal entities. In addition you will co-ordinate all European Tax Audits and review the practices of all entities to ensure compliance with policies, procedures and law, recommending changes where appropriate.

Probably in your 30's you will preferably be a qualified Accountant with a very good understanding of US tax requirements. You should have practical working experience and a thorough technical knowledge of European Tax affairs which will probably have been acquired in a multi-national or large professional organisation. Your success in this role will ensure your promotion to European Tax Manager.

The terms and conditions of employment are excellent and in addition to the attractive salary will include a choice of car, first class Pension Scheme, private Medical Insurance and relocation where appropriate.

To apply in the strictest confidence please telephone (0628) 75824 (calls will be answered 24 hours a day) or alternatively fax a full Curriculum Vitae on (0628) 776948 or write to Robin Rowe quoting ref 151 at GroveMore, 21-23 High Street, Maidenhead, Berkshire SL6 1JG.

GROVEMORE

Advertise + Search = Select

GROUP FINANCIAL ACCOUNTANT

£25,000+

CAR + BONUS

MIDLANDS

This publicly quoted company, holding a unique position in the marketplace, continues to grow and expand its product range.

To enhance the level of financial expertise and prepare for the future refinement of the Group FD, the company have created this new position for an ambitious, young accountant. Aged 28-35, you must be a commercially aware ACA with proven management skills.

If you have the vision and capacity to handle this most senior appointment, rewards will include excellent salary package, company car, bonus, private health and pension schemes.

Please write with full C.V. quoting Ref. FT/GA, to Dianne Williams, PER, Bankfield House, 163 New Union Street, Coventry CV1 2PE.

PER

RECRUITMENT CONSULTANCY



National Power

FINANCIAL MANAGER

Business Planning and Modelling

London

to £37,000 + Car + benefits

To succeed in this role you should have gained previous experience in a commercial management accounting department and will have a strong appreciation of modelling techniques and the contribution their application can make to the development of a business. All applicants should be computer literate qualified accountants, educated to degree level, with the personal charisma to ensure the further development of the department. Extreme flexibility will be a bonus since the boundaries of the role are likely to be expanded as the organisation approaches the 1990's.

Please write in confidence sending full career and salary details, quoting reference C8621, to Hilary Douglas.



KPMG Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London EC4Y 1EU

Financial Controller

To provide strong financial leadership to an entrepreneurial high growth manufacturing company

EAST LONDON

circa £35,000 + Car

Reporting to the Managing Director and part of the senior management team, you would be responsible for raising the quality and profile of the finance function during a period of sustained growth.

My client is successful in a fiercely competitive sector and continues to invest heavily in a range of automated equipment in order to maintain the company's competitive edge and high quality standards. There is also investment in a new generation of computer systems for which you will be expected to provide direction.

The overall task, however, is to change the nature of the finance function to one where it plays a constructive fully integrated role in all decision making.

We are therefore looking for an individual who in addition to their technical skills has a strong sense of purpose, well developed interpersonal and communication skills and who can quickly become a vital part of a team. Our target is a qualified accountant, whose experience has been gained in a progressively managed manufacturing company.

Employment conditions are of a high standard and include relocation assistance if required.

Applicants of either sex should apply in confidence to Michael Johnson on (0962) 84242 (24-hour service) or write to Johnson Wilson & Partners Ltd., Clarendon House, Hyde Street, Winchester, Hampshire. SO23 7DX quoting ref: 992



Johnson Wilson & Partners

Management Recruitment Consultants

FINANCE DIRECTOR

SUNBURY-ON-THAMES

c£30,000 + Bonus + Car

1987 saw one of Britain's largest management buyouts producing a group with a turnover in excess of £600m. The size however is not the priority – management quality is. The group has ambitions to lead the market in business services.

Our client is a subsidiary of this group, experiencing rapid growth in the provision of a nationwide high technology service involving consultancy, installation and preventative care and maintenance on behalf of the world's leading manufacturers of electronic processing and communications equipment.

The basic framework of responsibility is the supervision of the Finance department ensuring the adequacy of control systems and the production of monthly, half-yearly and annual accounts. But . . .

The full contribution expected is:

- Direct involvement in shaping business direction to maximise financial performance.
- Strong leadership to enhance the credibility of the finance function at all levels throughout the company.
- Initially a "hands-on" approach to systems rationalisation overseeing the specification and installation of new technology where appropriate.

As a graduate, qualified accountant, aged 30-40, you will have a proven track record in financial management in an industrial or commercial environment and will expect to be rewarded on a performance related basis. You will possess the business and communication skills to take advantage of career development opportunities at subsidiary and group levels.

Please contact Gerry Pearson on 01-387 8118 to arrange a full briefing on this opportunity.

SCOPE EXECUTIVE

Financial Recruitment
Euston House
81-103 Euston Street
LONDON NW1 2ET
Facsimile: 01-380-1595

A Division of Scope Executive
(Recruitment and Consultancy) Ltd.

Financial Controller

c£32K + Bonus + Car + Benefits

Our client is one of the best known names in the toys and games industry. Recent acquisitions have taken the revenue to approaching £20 million and more expansion is expected.

You will be the Senior Finance person reporting to the Group Finance Director of the plc. You will be responsible for controlling and streamlining all financial and accounting procedures, particularly with regard to production, labour and stock control through an integrated computing system.

Manufacturing experience is essential and a formal accounting qualification is desired.

You should be dynamic, self motivated and highly analytical, with the ability to achieve goals in a sleeves rolled-up environment.

For further information please telephone or write to:

THE SEARCH PARTNERS

INTERNATIONAL

Recruitment Consultants

59 Catherine Place, London SW1E 6DY.

Telephone 01-580 0477.

Calgary Dusseldorf Hong Kong London Montreal Ottawa Taipei Toronto

Vancouver Vancouver Zurich

THE CHARTERED INSTITUTE OF MANAGEMENT CONSULTANTS

results will appear today on Page 31.

FINANCIAL CONTROLLER

Building Up to Flotation

Essex/Underground

Our clients are a quality driven firm of building contractors and developers who have established an excellent reputation over the last 28 years amongst public and private sector clients in the South East. They have built and developed properties for commercial and residential use and equate their success with their commitment to the complete client service.

High calibre staff are the Group's most important asset. To join the company is to become dedicated to its future growth and, with flotation on the horizon, this will remain a crucial factor.

The role itself presents an ideal opportunity for a recently qualified or part-qualified

to £27,000 + Car + Bens

accountant, (preferably chartered) with strong technical skills to exercise his/her ability to make things happen. Responsibilities will include:-

- Man-management; supervision of a staff of 10.
- Computer systems review and implementation projects.
- Flotation issues.
- Upgrading of management information procedures.

Ambitious, computer literate accountants are therefore invited to apply, enclosing full career details, to Hilary Douglas quoting reference H5940.

KPMG Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London EC4Y 1EU

CAREERS SEMINAR '89

The Mall Galleries
Carlton House Terrace,
London SW1
6.30pm - 9.00pm
Thursday 14th September

GROUP FINANCIAL CONTROLLER

NW London

Our client has a turnover of approximately £100m, and is involved in the design, importation and wholesaling of brand named goods, both internationally and in the UK. Rapid expansion is reflected in the average annual growth in profits over the past five years of between 40% and 60%. Continued growth is expected as new overseas markets are entered and new brands are launched into existing markets.

Reporting to the Group Finance Director, the Group Financial Controller will provide support and assistance in all areas including:

- Statutory Accounts and internal controls.
- Cash and profit forecasting.
- Management reporting and budgeting.
- Tax planning and currency management.

This role will involve significant international



An opportunity for young accountants to discuss openly the realities of working with some of the UK's leading companies.

Clients will include:

BLUE CIRCLE INDUSTRIES · BRITISH SATELLITE BROADCASTING · BTR PLC · CABLE AND WIRELESS · CITICORP SCRIMGEOUR VICKERS · COMMERCIAL UNION · COURTAULDS · ELDERS DXL (INTERNAL AUDIT) · EMPORIO ARMANI · ESSO · EQUITY AND CORPORATE FINANCE plc · GRAND METROPOLITAN ESTATES · IMC · KLP GROUP PLC · MEDIA MARKETING LIMITED · MEGASAT · OTIS ELEVATORS PLC · PITNEY BOWES · THE RANK ORGANISATION · RIORDAN INDUSTRIES plc · SQUARE MILE COMMUNICATIONS · UBS PHILLIPS AND DREW · WACE GROUP PLC · YELLOWHAMMER.

*Due to confidentiality not all clients can be named. Our aim is to provide a forum for you to explore new possibilities in commerce and industry.

To ensure a place is reserved, call Hilary Jones on 01-287 6285 (evenings and weekends 01-627 4974).

WALKER HAMILL

Financial Recruitment Consultants

29-30 Kingly Street
London W1R 5LB

Tel: 01 287 6285

Fax: 01 287 6270

FMS

Search and Selection Specialists
for
Financial Management

Financial Controller

(Directorship Potential)

Marketing Oriented
Milton Keynes

£30,000 p.a. + Car

LINK

This NEW high profile role requires a candidate who can command attention, is a lucid, quick thinker and comfortable in a marketing oriented environment.

Moving to new prestigious accommodation in Milton Keynes, the company—part of a major financial institution—specialises in employee incentives, sales promotion and communications, working for many of Europe's best known international and multi-national companies.

To accept total responsibility for every aspect of accounting and financial management, you will need to be fully qualified, aged under 35, self-reliant and with a record of achievement in a marketing oriented service industry environment. This achievement will indicate your potential for Directorship.

Your financial acumen must be supported by the strength of character and personal charisma to interface with a particularly dynamic young team and with clients at the highest level.

Initial salary is unlikely to be less than £30,000 p.a., with company car. A comprehensive executive benefits and incentives package is available including relocation assistance where appropriate.

For confidential consideration write with full career details and current remuneration to Nicholas C. Jenkins, or fax your C.V. quoting Reference Number 027789. Application forms are available if preferred. LINK Management Selection, 2a New Walk, Leicester, LE1 6TF. Fax: 0533 470506.

CHIEF ACCOUNTANT

• West End of London
• c. £35,000

International Bank are seeking qualified accountant to control accounting and reporting function.

Please reply with full C.V. to P.O. Box 413, London W1A 4LS

SCOTLAND

VENTURE CAPITAL

The extraordinary growth of venture capital business in Scotland has created unprecedented opportunities for experienced development capital professionals to combine a successful business career with Scotland's quality of life.

For a confidential discussion telephone Willie Finlayson on 031-226 6222 or write to:

Ian Witter,
ASA International,
107/111 Fleet Street,
London EC4
Tel: 01-353 1244.

ASA
INTERNATIONAL

Financial Management

Kent M25

£24,000 + car + bonus

Our client, a UK-based multinational, is a market leader in the manufacture of building and allied products. They have an impressive track record of growth which is forecast to continue both organically and by acquisition.

Reporting to the Group Financial Controller, you will play a key role in monitoring performance of the subsidiaries in the UK and overseas. The work involves budgetary and financial control by appraising budgets, business plans and financial targets and reviewing these with local management.

As a qualified accountant, probably in your mid 20s, you will be seeking to build your career in a commercial environment.

Experience of computerised management information systems and spread sheets would be a distinct advantage.

It is the Group's policy to promote from within so career prospects are excellent.

The salary and benefits package is very competitive and includes a substantial performance-linked bonus and fully financed car.

Please write, in strict confidence, enclosing all information in support of your application, including salary details and relevance to the position, to Colin J. Hooker FCA quoting ref: 464.

DBA Associates Limited
Clerks' Well House
19 Britton Street
London EC1M 5NQ
Tel: (01) 250 0003

This highly successful, profit accountable division (T/O £80m+) of a major plc is in the middle of an aggressive business development programme. Further acquisitions in mainland Europe and North America are planned to occur within the next two years.

Reporting to the managing director, the role encompasses all aspects of a senior financial position with strong emphasis on performance evaluation of operating subsidiaries, working capital management and the development of systems to meet the ever changing needs of the business. As a key member of the divisional board you will provide support and guidance on strategic planning matters. Additionally, you will also be expected to make your own constructive input to this decision making process which will shape the development of the business both at home and overseas.

Candidates, aged 30-40, should be qualified accountants who can demonstrate a strong track record of achievement at Senior Management level within an international, multi-site, manufacturing environment. A businessman, as much as an accountant, your strong character and ambition should be supplemented by first class interpersonal skills. A European language would be advantageous. The package includes relocation assistance to this attractive, yet affordable, part of the South East.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Potter, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT. 0272-298433, Fax: 0272-279714, quoting Ref: D16015/FT.

Finance Director

East Anglia,
To £40,000, Car

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR.
A Member of Blue Arrow plc

Dynamic Private Health Care Group

Berks/Bucks close to M4/M25

Entrepreneurial Financial Controller

£32,000 + Car

financial SELECTION SERVICES

Following a recent management buy-in, a unique opportunity has arisen for an entrepreneurial accountant to play a key role in the development of this ambitious young company within the high growth Private Healthcare Sector.

Based at their Manor House headquarters on the Buckinghamshire/Berkshire border and working closely with the Managing Director, you will be involved fully in the company's expansion programme which will cover:-

- Possible flotation on the USM
- Acquisition of new clinics/hospital groups
- Expanding the present business facilities and range of services

In addition, you will be responsible for the financial management of the business requiring the development of strong financial controls, overseeing the company's corporate financial strategy, appraisal of the financial aspects of operating policies and converting from manual to computerised accounting systems.

The ideal applicant will be a qualified accountant likely to be aged 27-33 and able to demonstrate business acumen, well developed financial skills and the ability to operate effectively at the highest level. Hospital experience is preferred.

Success in this important appointment will lead to excellent career opportunities with the potential to become Finance Director. For a detailed and confidential discussion contact Lindsay Dell, Consultant to the company, on 01-387 5400 (out of hours 01-740 5700) or write to her at the address below.

Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN.

A determination to take full advantage of their opportunities in a fast developing market sector has led this well respected British PLC to form - via reorganisation and further acquisition - a new business division to bring maximum impetus to this area of their business activity.

FINANCIAL CONTROLLER

Up To £35,000

Northern Home Counties

QMS
Recruitment

Reporting to the MD of a newly appointed board the role will demand creative skills - initially there is a need to consolidate and develop the information structures - together with the commercial flair to participate fully in the planned growth of the business.

This new position is a key appointment and offers an ideal opportunity for an ambitious qualified accountant, with career aspirations to general management to influence the strategic direction of a business at an exciting stage of its development. An industrial background is essential - ideally service or manufacturing related - and experience of multi location operations would be advantageous.

Applicants should write with career details to date and current remuneration to Paul Blaize, CIMA, quoting ref: no. 0704/FT, at QMS Recruitment, The Crescent, King Street, Leicester LE1 6RX.

Divisional Financial Controller

Berkshire

c.£33,000 + car & benefits

Our client is a leading international engineering systems company, with a significant sales and service operation in the UK industrial and buildings markets. Based in Berkshire and active throughout the country, their profitability has more than doubled in the last five years.

Having reorganized the finance function to meet the challenge of continued growth, they now wish to appoint a Financial Controller to be responsible for the financial management of a major division. The role requires a pro-active involvement in the business, supporting operational management decisions with accurate and timely information. The Financial Controller will advise on relevant aspects of contract negotiation as well as taking responsibility for the management of the Division's accounting system.

Candidates must be Qualified Accountants, experienced in a sales and service based business environment. Earlier control of a sophisticated accounting organisation and strong personal skills are essential qualifications.

Please reply to Charles Valley in confidence with details of age, career and salary progression, education and qualifications, quoting reference 5304/TI on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 28 Old Bailey, London EC4M 7PL

FINANCIAL CONTROLLER MEDIA/TV

London W1

This is an exciting opportunity to join a small, but extremely fast growing, privately owned company whose business is mainly in TV post-production work. It currently employs over 100 people. The company has ambitious growth plans, and the successful candidate will play a key role in supporting their implementation.

The position will report to the Finance Director and manage all accounting functions but will focus on the provision of relevant and meaningful management information to the board. It will manage a motivated and extremely

up to £35,000 + car + benefits

competent group of six, and will supervise their relocation from Bromley to the West End.

You are likely to be a young, graduate chartered accountant with at least three years experience in a fast moving and creative service environment, looking for a chance to get some real hands on experience and take on more responsibility.

Please send a comprehensive CV including salary history and daytime telephone number quoting Ref. 3057 to Bruce McKay, Executive Selection Division.

Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HR.

Telephone: 01-353 7361.

ACCOUNTANTS

Can you judge a Business Risk?

Solihull c.£45k financial sector package

SI is a leading private sector specialist for loan and equity finance, creating innovative investment schemes to meet the individual requirements of each customer.

We are currently seeking a further Accounting Adviser to join our Industry Department. Members of this team contribute to investment decisions by appraising and reporting to our Investment Executives on the operations of the companies seeking finance.

Working alone, an Accounting Adviser will make a one or two day visit to a company prior to making a well-reasoned written investment recommendation. The decision process requires a blend of decisiveness, imagination and commercial realism.

You could become one of our Accounting Advisers if you have:-

- a minimum of 10 years post qualification experience as a Chartered Accountant, ideally embracing investigations followed by a career rising to Controller or Director level.
- the facility to combine a succinct business overview with appropriate in-depth analysis.
- the self-discipline to operate to tight schedules, formulate reasoned judgements and write cogent reports.
- the expertise, approach and outstanding communication skills to develop good working relationships with financial colleagues and customers.
- a knowledge of French or German would be useful.

Benefits include executive car, an excellent non-contributory pension scheme, concessionary mortgage facility and generous relocation assistance where appropriate.

If you are interested, and prepared to work in a non-smoking environment, please send a concise C.V. including salary history in confidence to Paula Bates, Personnel Manager, SI plc, 31 Homer Road, Solihull, West Midlands B91 3QA.

MAKE IT YOUR BUSINESS TO CHANGE



INVESTORS IN INDUSTRY

APPOINTMENTS ADVERTISING

Appears every Monday, Wednesday and Thursday

for further information
call 01-873 3000

Candida Raymond ext 3351

Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Patrick Williams ext 3694

CHIEF FINANCIAL CONTROLLER

COMPUTER
INDUSTRY

West of London

To £45,000 + Car & Benefits

With revenues in excess of £26 million world-wide, this fast growing international company is a leading supplier of specialist software products and consultancy services in its strategic markets. Headquartered in the U.K. with subsidiaries world-wide, the growth in existing markets and development of new geographical markets has created exciting opportunities.

Reporting to the Managing Director and working closely with other key managers in the Group, the Chief Financial Controller's main responsibility will be to contribute strategically to the future growth, planning and business development of the Group worldwide.

You will need to be a tough minded qualified accountant with

KENNEDY MARTIN

Search & Selection Consultants

DOW Treasury Analyst

Nr Heathrow

£ Attractive + Benefits

The Dow Chemical Company is one of the largest chemical corporations in the world with a turnover in excess of £16.7 billion.

Its highly professional Treasury department is responsible for managing the financial risks inherent in its international business, including foreign exchange, interest rates and customer credit.

Operating in a deregulated environment, the company has active treasury teams in financial centres around the world. We are seeking a highly self-motivated and innovative individual to join our team at the new UK headquarters in the prestigious Stockley Park Business development. Working initially as a Credit Analyst in the Customer Financial Services area, this position affords excellent opportunities (both in the UK and abroad) for rapid personal development within a dynamic environment which will require the ability to adapt to change and respond to new ideas.



Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

MOVE INTO THE 1990's

Buckingham £20,000 to £22,000+Car+Pension

The WIPAC Group has long been a major force in the field of automobile parts and accessories. Recently the subject of a management buy-in, as featured in the Financial Times on June 5th 1989, a stock exchange listing is targeted for the early 1990's.

Reporting directly to the FD, this is an excellent opportunity for a forward-thinking accountant to join a high-powered management team eager to hear your ideas. Along with fine accounting and cash management review, project work will give you further scope to contribute to the success of the company.

SANYO MANAGEMENT ACCOUNTANT

Co. Durham

c£17,000

Excellent opportunity for experienced qualified accountant to join expanding company who are European Market Leaders in magnetron production and manufacture of microwave ovens.

You will be reporting to the Financial Director and responsible for the production of monthly accounts, budgets and forecasts and the control of the accounts department. In particular you will need a 'hands-on' approach to systems development and be able to create a full standard costing system.

SEMA GROUP CONSULTANT

Cheshire

£25,000 to £30,000+Car

Our clients are an Information Systems and Engineering Services Plc (to c£270m). They are seeking a qualified accountant to work for one of their most rapidly expanding divisions involved in the planning and installation of financial reporting systems for household name Plcs. Considerable travel is involved throughout the UK. This is a dynamic role offering a high degree of autonomy and excellent prospects. Good communication skills and experience with PC based systems are essential.

Trusthouse Forte Retail Services MANAGEMENT ACCOUNTANT

£18,000+ Company Car

An excellent career opportunity now exists for an Accountant with Trusthouse Forte Services, one of Britain's largest airport retailers operating Duty Free shops and other retail outlets throughout the UK. The Accountant will be responsible for the Management Accounting function and reporting to the Commercial Manager. Applicants will be part qualified to stage 3 CIMA/ACCA or equivalent. Flexible, able to manage a team and report efficiently to senior management. PC spreadsheet knowledge and strong accounting skills required. Previous retail trade experience preferred.

"Excellent benefits are offered as befits a senior management position."

Accountancy Personnel

Placing Accountants First

A HAYS PERSONNEL SERVICES LIMITED COMPANY

APPOINTMENTS ADVERTISING

also appears today on pages 31-35

ACCOUNTANCY

is looking for a

FEATURES EDITOR

The successful candidate - a chartered accountant and preferably a graduate - will be able to demonstrate:

- up-to-date technical knowledge of accounting and auditing, taxation, finance and management
- a talent for communicating in writing, and the ability to recognise it in potential contributors
- the ability to deal with people at all levels

Applications, including a CV, to:
 Brian Weston, Personnel Manager,
 Institute of Chartered Accountants in
 England & Wales, PO Box 433,
 Chartered Accountants' Hall, Moorgate
 Place, London EC2P 2BJ.

Accountancy

Journal of the Institute of Chartered Accountants in England & Wales

Finance Director

c £35,000 + car

Our client is a well known fully listed PLC in the drinks industry.

Owing to internal promotion the company wishes to recruit a Finance Director for its major trading subsidiary turnover circa £50m.

Reporting to the Managing Director of the subsidiary the individual will be a qualified accountant with sound commercial and managerial experience, good communication skills and used to working in a fast moving environment.

This is a hands on position and carries responsibility for the finance, administration, customer services and computer departments.

Preferred age is 35-45. Interested candidates should write, enclosing personal details to:

Richard Novis, Richard Novis & Associates Ltd,
 14 Grosvenor Place, London SW1X 7HH

Uncertain About Your Future?

Then take matters in your own hands by building your own solid business before redundancy strikes. We'll supply one of the widest and most innovative portfolios of financial products on the market - you'll have to provide the energy and determination to turn them into a highly lucrative income.

Talk to Judith Tame at Allied Dunbar Assurance PLC on 01-799-3550

New Role... Acquisitive High Technology PLC Group Financial Controller

Surrey

This highly acquisitive and growth orientated PLC has been formed from the recent merger of several rapidly expanding software and consultancy companies. The company has ambitious plans for future development and is on course to become the UK's leading provider of business software. The newly created post will play a key role in the development of the business. Reporting to the recently appointed Group Finance Director, key responsibilities will include the further development of finance and management information systems, group reporting, performance analysis and wider business information. A variety of ad hoc projects will cover all aspects of the business and could range from involvement in

c.£30,000 + Car + Benefits

acquisitions to the analysis of new markets and products. Key points of contact for this high profile position will include subsidiaries and Board level management.

The successful candidate will be a qualified accountant possessing a high level of energy, enthusiasm and ability, probably aged 26-30. Experience should include significant group exposure and a high level of computer literacy, gained in either practice or industry.

For further information on this exceptional opportunity contact Chris Sale at

Michael Page Finance, Cygnet House,
45-47 High Street, Leatherhead,
Surrey KT22 8AG or telephone him on
(0372) 375661. Fax No. (0372) 370101.

Michael Page Finance
International Recruitment Consultants

Assistant Financial Controller

City

Our client is a substantial force in general business insurance and a market leader in the motor insurance field. The company has achieved outstanding performance in recent years, with consistent growth in premium income, profitability and shareholders' funds.

Continued expansion and an internal promotion have created an opening within the financial management team. Reporting to the Financial Controller and supported by over forty staff, you will fulfil a line management role for two operating areas and have responsibility for financial and management accounting. You will supervise the running of the credit and broking functions along with all aspects of statutory reporting, treasury management and corporate budgeting/forecasting work. This will involve initiating enhancements to administrative and accounting procedures and overseeing the

c.£30,000 + Car

implementation of new systems as required. Applicants should be qualified accountants, aged 26-38, with substantial technical and administrative skills. The ability to manage a large team is essential, while the seniority of the position demands a high level of interpersonal skills. Insurance experience is desirable but not essential; of greater importance are the intelligence and motivation to influence future direction and manage change within an expanding organisation. For further information contact James Bullock on 01-831 2000 or write to her at Michael Page Finance, Financial Services Division, 39-41 Parker Street, London WC2B 5LH enclosing a detailed curriculum vitae. All applications will be dealt with in strictest confidentiality. Please quote reference no. 085.

Michael Page Finance
International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Exceptional Business-Minded Accountant/MBA DIVISIONAL CONTROLLER

Aged 27-32 to £33,000 + Bonus to 40% + Car + Share Options

Our client is an international British group with turnover exceeding £250 million and a market leader in its field. An institutional backed management buy-in has created an ambitious expansion plan based on organic and acquisitive growth aimed at a successful full Stock Exchange Listing in 1991.

The Group's product divisions are operated along decentralised lines with control over performance exercised via a small London Head Office executive team. A Controller is sought to join this central team and to act as the 'right-hand' support to the Executive Director of a £50m turnover manufacturing-based product division serving the Branded Goods sector with operations in the UK, USA and continental Europe.

Your responsibilities will involve the provision of commercial advice on financial performance and control, developing operating

as well as financial systems, full involvement in the management group, critically reviewing business plans, liaising with operational management and undertaking a variety of ad hoc projects at Group and operating company level. This will involve an element of overseas travel.

You will be a graduate qualified accountant or MBA with demonstrated relevant financial experience gained in a commercial or manufacturing based environment. You will be self-motivated, a good communicator with sound judgement, and possess the assertiveness and diplomatic skills to act as an effective challenge to operational management.

Interested individuals should write, enclosing a current CV together with salary details, to Shirley Knight, BA, MBA, ACMA at: FMS, 14 Cork Street, London W1X 1PF (Tel: 01-491 3431).

F M S
Search and Selection Specialists
for
Financial Management

Accountant Business Planning

Midlands

This company is a major subsidiary of a highly successful UK based group. Head Office is in the Midlands, and operating centres are widely distributed throughout the UK.

We are looking for an accountant with a business mind, to take a new look at the regional structure, to evaluate performance, to design a new budgeting and control system, to recommend and introduce changes which will have a major impact on the bottom line.

This is a demanding, complex role, which reports to the Finance Director, as well as the usual analytical, planning

to £25,000, car, benefits

and organising capability of a competent accountant, it will demand breadth of vision, and considerable diplomacy. It is also a fast track career development position - we expect you to be capable of further promotion within a year.

Age and type of qualification are less important than your skills, and your future career plans.

If you would like to apply, please send your CV to: Charles Theaker, Theaker Monro & Newman, 2 Duke Street, Sutton Coldfield, West Midlands B72 1RJ. Telephone: 021 355 8969 quoting reference 4114.

Theaker Monro & Newman

RECRUITMENT AND PERSONNEL CONSULTANTS
BIRMINGHAM · LEEDS · LONDON · MANCHESTER
ASSOCIATE OFFICES THROUGHOUT EUROPE AND THE USA

Financial Directors

To secure the best appointments at senior level needs more than good advice. InterExec SMI not only provides career advice to successful executives but also retains the unique facility of our subsidiary company InterMax to bridge the critical gap between counselling and the right job. InterMax maintains a unique data base of some 6,000 unadvertised vacancies per annum, providing the only confidential 'placement' service.

If you require further information or need a new challenge then telephone (01-930 5041) for an exploratory meeting without obligation.

InterExec SMI Plc

Landseer House, 19 Charing Cross Road,

LONDON WC2H 0ES

The service is offered by subscription, free and can be used independently of the Consulting Service.

Senior Financial Managers

FINANCIAL ENTREPRENEURS

FD ADVERTISING
Creative giants need F/Q accountant to be their FD and take a major board level role.

FC ADVERTISING
Small agency, big plans! Get totally involved.

COMPANY ACCT PR
Join this PR Co as Accountant. Later you'll join the board as Associate Director.

Creative Accountants

Tel: 01-821 5377/8, Fax: 01-821 5385

ASDA

Finance Manager Operations And Services

to £30,000 + Car + Bonus

ASDA Stores is the rapidly expanding £3 billion turnover supermarket retailing division of the ASDA Group. Their recent record of growth and profitability is outstanding and the current expansion programme ensures that the business is successfully positioned to face the challenges of the next decade.

Following a restructuring of the finance function, they now seek to recruit a Finance Manager - Operations and Services who, reporting directly to the Controller, will be responsible for a broad based department encompassing Retail Operations, Head Office Services and Distribution.

Key aspects of this role will include the development and control of an operations and services accounting function and the further expansion of a comprehensive forecasting and planning system to enable the provision of high level financial information to Senior Executives. The position will also offer the opportunity to upgrade the existing



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

GROUP FINANCIAL ACCOUNTANT

Investment Banking

c.£60,000 + car + substantial benefits

At the forefront of activity in the City of London, our client is a major investment bank. Controlling a range of financial service activities both in the UK and internationally, the bank is committed to its markets and is expected to prosper.

In a new and demanding position requiring a high profile throughout the organisation, the Group Financial Accountant will manage a 30 strong department which controls the core accounting for the group. Dealing with the bank's parent and the various regulatory authorities, he or she will initiate systems development, review and present information and have a significant impact upon the business and its control. As a senior member of the headquarters team, the Group Financial Accountant will have the opportunity to demonstrate initiative and commercial acumen. There will be considerable opportunity for career progression.

Probably in their mid/late 30s, applicants should be graduate accountants of considerable ability. Experience of investment banking is not essential but both management and technical skills and self-confidence are.

Please write, enclosing a career/salary history and daytime telephone number, to

David Hogg FCA quoting reference H/853/F

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

Finance Director Designate

City

Our client is a well-established and profitable Lloyd's underwriting agency employing around 30 staff. The company has reached a stage in its growth which warrants the appointment of a finance director to assume overall financial responsibility for the agency and its syndicates. The successful candidate should expect appointment to the board within three months.

Managing a small staff, the finance director will have overall responsibility for the day to day accounting functions, as well as quarterly and annual reporting.

As a key member of the senior management team, the finance director will be expected to advise the Board

£32,500 + car

on all financial matters relating to company operations.

This opportunity will appeal to qualified chartered accountants who are experienced in Lloyd's accounting and wish to take their career forward in an organisation which is poised for growth.

A hands-on approach, combined with the drive and credibility to operate effectively as a member of the senior management team is essential.

Please send brief personal and career details, quoting reference E/479/F, to Frances A. Bell, Ernst & Young Selection and Selection, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Young

Play your part in world affairs

Corporate Chief Accountant

Active in more than 100 countries, this well-established organisation is the world's largest international public service buying agency. The diverse work they perform is intensely relevant to global affairs.

A senior vacancy has arisen for a confident, innovative financial accountant to work alongside the Group Financial Controller. Managing a number of staff, your brief will include the Statutory Books of Accounts, control of subsidiaries, external liaison and Corporate Tax and VAT returns. You will also supervise the Credit Control and Wages functions through departmental managers.

Age up to 50, you should have proven talents in high-level liaison and man-management. Team skills are as important as individual flair, and ideally you will also have a knowledge of overseas matters.

Besides the opportunity to apply your experience in a diverse and worthwhile corporate context, this position offers a company car (or equivalent remuneration) and many other large group benefits.

Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FF/049, FD Consultants, 314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 01-826 2273.

TROY MANAGEMENT
SEARCH AND SELECTION

FINANCE DIRECTOR Mobile Communications

Basingstoke

£37,500 + incentives, car + benefits

Our client is a young company licensed to operate a national mobile radio network and backed by a consortium of major international telecommunications companies. The company's network is still being developed using state-of-the-art technology and the operation is now poised for rapid growth. Investment already committed exceeds £20 million.

The finance director will be responsible for all financial and company secretarial functions, corporate tax affairs and computer systems development. The job holder will be expected to play a key role in the management of the business and will

have a major input to the development of longer term corporate strategy.

Candidates should be qualified accountants with excellent leadership skills and a knowledge of computerised systems. Small company experience would be highly relevant. Candidates should be assertive, yet diplomatic, with the ability to influence strategy, and must therefore possess demonstrable commercial acumen.

If you wish to be considered for this interesting opportunity, please write, in confidence, enclosing full career details to Bernadette Laffey quoting ref. B4995.

KPMG Peat Marwick McLintock

Executive Selection and Search
20 Fleet Street, London EC4Y 1EU

EUROPEAN FINANCIAL ANALYSIS MANAGER

West of London

To £38,000 + car

Growth in competitive markets; technological leadership; a commitment to quality; these are the hallmarks of this European Division which provides two way communications products and services. It employs 3,500 people in its own right and is part of a multi-billion dollar US group with other substantial European interests. The relocation of the European HQ has created an unusual opportunity to join a household name group which offers excellent career development prospects.

The European Financial Analysis Manager evaluates and analyses sales performance across six product groups and twelve national markets, highlighting trends, risks and opportunities in dynamic sectors. The role is also responsible for

monitoring the overall financial management of two evolving product groups and involves a high level of interface with managers in the operating companies and at centre.

The requirement is for a qualified accountant with the commercial judgement, communications skills and mental agility to contribute in a complex, fast moving environment. You should be able to demonstrate progress in a large company with considerable exposure to sales and marketing.

Please reply in confidence, giving concise career, personal and salary details to Alan Goodenough or Heather Male, quoting Ref. L449.

Egor Executive Selection,
58 St. James's Street
London SW1A 1LD (01-829 8070)

United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain · Sweden

HOW YOUNG ACCOUNTANTS CAN FIND SUCCESS IN THE SECOND CITY

As a tourist attraction, London has a lot to recommend it. As a workplace, it leaves a lot to be desired.

So why not put aside the rigours of commuting, the exorbitant cost of living and the frustrations of being just another fish in a very big pond and find out what a career in Birmingham has to offer?

On 10th September, four of the world's foremost accountancy practices will come together to host an informal careers evening at the Merchant Taylors Hall in London.

An entertaining and varied programme will examine the challenges and opportunities currently available to young accountants in one of Europe's fastest-growing and most commercially active cities, with addresses from Michael Bishop, Chairman of British Midland Airways plc, and David Bucknell of Bucknell Audit plc, a leading firm of quantity surveyors based in the Midlands.

This will be followed by a light-hearted look at Birmingham and the Midlands by TV and radio personality Richard Stilgoe. You'll then have the chance to discuss your individual range of options with representatives from Peat Marwick, Price Waterhouse, Coopers & Lybrand and Deloitte Haskins & Sells, who will detail the extensive range of exciting career opportunities available in all disciplines, from management buyouts and business start-ups to corporate finance and taxation. A buffer and light refreshments will be provided. So be sure to attend.

You'll find life after London is a lot more rewarding than you thought.

If you are interested but unable to attend, or would like further details of "Life After London", please contact Pam Cain at P&H Spectrum Communications Limited, on 021-333 3543.

LIFE AFTER LONDON

AN INFORMAL EVENING PRESENTATION

RICHARD STILGOE

at the Merchant Taylors Hall, Threadneedle Street

on Friday 10th September 1989 at 7.00 pm

£10.00 per person

including refreshments

plus VAT

£12.00 per person

including VAT

plus VAT

£14.00 per person

including VAT

plus VAT

£16.00 per person

including VAT

plus VAT

£18.00 per person

including VAT

plus VAT

£20.00 per person

including VAT

plus VAT

£22.00 per person

including VAT

plus VAT

£24.00 per person

including VAT

plus VAT

£26.00 per person

including VAT

plus VAT

£28.00 per person

including VAT

plus VAT

£30.00 per person

including VAT

plus VAT

£32.00 per person

including VAT

plus VAT

£34.00 per person

including VAT

plus VAT

£36.00 per person

including VAT

plus VAT

£38.00 per person

including VAT

plus VAT

£40.00 per person

including VAT

plus VAT

£42.00 per person

including VAT

plus VAT

£44.00 per person

including VAT

plus VAT

£46.00 per person

including VAT

plus VAT

£48.00 per person

including VAT

plus VAT

£50.00 per person

including VAT

plus VAT

£52.00 per person

including VAT

plus VAT

£54.00 per person

including VAT

plus VAT

£56.00 per person

including VAT

plus VAT

£58.00 per person

including VAT

plus VAT

£60.00 per person

including VAT

plus VAT

£62.00 per person

including VAT

plus VAT

£64.00 per person

including VAT

plus VAT

£66.00 per person

including VAT

plus VAT

£68.00 per person

including VAT

plus VAT

£70.00 per person

including VAT

plus VAT

£72.00 per person

including VAT

plus VAT

£74.00 per person

including VAT

plus VAT

£76.00 per person

including VAT

plus VAT

£78.00 per person

including VAT

plus VAT

£80.00 per person

including VAT

plus VAT

£82.00 per person

including VAT

plus VAT

£84.00 per person

including VAT

plus VAT

£86.00 per person

including VAT

plus VAT

£88.00 per person

including VAT

plus VAT

£90.00 per person

including VAT

plus VAT

£92.00 per person

including VAT

plus VAT

£94.00 per person

including VAT

plus VAT

£96.00 per person

including VAT

plus VAT

£98.00 per person

including VAT

plus VAT

£100.00 per person

including VAT

plus VAT

£102.00 per person

including VAT

plus VAT

£104.00 per person

including VAT

MANAGING DIRECTOR

INDONESIA

OVERALL PACKAGE \$70,000 TAX FREE AND COMPREHENSIVE BENEFITS

Plantation: Commercial Management

London 1985, my client floated as a Public Limited Company. Operating plantations in Indonesia the company produces cocoa, rubber and palm oil in four estates in Sumatra and is committed to an ambitious expansion programme. In addition it is anticipated that the company will become responsible for the Indonesian operations of its major corporate shareholder which comprises six tea and rubber estates in Java.

Key to the success of this development programme is the appointment of a Managing Director. Acting as an advisor to the board and reporting directly to the Chief Executive based in London you will influence future operational and development policy. Supported by a small specialist team of expatriate and local managers you will have total responsibility for all operational activities in particular, local staffing and organisation, progressing new developments with prospective partners and monitoring all aspects of agriculture, finance and marketing.

Aged 35 and above, ideally qualified to degree level you should have previous overseas experience with a knowledge of the Far East a distinct

advantage and a financial background from which you have developed into general management. You will have an interest in agriculture and with your strong skills in human relationships you will be able to represent the company and to motivate and direct local and expatriate staff as well as dealing with government officials.

The candidate we are seeking for this position must be capable of contributing to the further development and planned expansion of the operation. It is therefore envisaged that this appointment will require long term commitment providing considerable job satisfaction and personal rewards.

In addition to the negotiable tax free salary the company offers a comprehensive package of fringe benefits which will include furnished accommodation, educational assistance for children if applicable, free medical health care and leave packages for self and family.

Please apply in writing to, Aubrey Magill, PER International Office, Rex House, 4-12 Regent Street, London SW1Y 4PP. Tel. 01 930 6573/4/5.



RECRUITMENT CONSULTANCY

Senior Finance Manager

Pharmaceutical Multinational

Midlands

Our Client, a household name and a publicly quoted Group, is a highly successful British based multinational with sales and profits at record levels. Due to continuing rapid growth, they are seeking to recruit a high calibre Senior Finance Manager to join their Finance Department at the Divisional Headquarters.

Reporting to the Divisional Financial Controller, this key appointment has responsibility for management information at Divisional level, and its financial consolidation, covering the business's worldwide operations. This will include the development of financial systems, but more importantly will involve acting as a senior financial adviser to the Division's Executive Management.

Candidates should be qualified accountants of graduate calibre, probably aged between 30 and 35, who have experience of working at a senior level in finance in a multinational environment, ideally within the Pharmaceutical industry. Applicants must be able to demonstrate first class technical and interpersonal skills, along with professionalism and independence.

This key appointment offers the opportunity to join a major multinational company at a senior level and contribute to its ongoing development. The significant career development potential and rewards fully reflect the importance of this position.

If you are interested, please telephone Stuart Adamson FCA on 0532 451212, or send your CV, in confidence, quoting reference number 672, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY. Fax: 0532 420802.

ADAMSON & PARTNERS LTD:

Executive Search and Selection

PRACTICE ACCOUNTANT

Watts & Partners is now one of the country's leading construction and design consultancies with over 20 years experience and comprising over 100 staff based in Central and South East London. As a result of our growth and expansion, we are now looking for an enthusiastic and experienced Practice Accountant.

Working closely with the Chairman of Partners and the Partnership Secretary, the Practice Accountant will be responsible for the running of the Accounts Department and all aspects of the computerised accounts system. It is ideal for an individual who enjoys and can demonstrate good man management and in addition is self-motivated.

The successful candidate should be a qualified accountant with several years broad based experience.

A competitive salary will be offered plus car and other benefits. This post will initially be based at Blackheath.

Applicants should apply in writing enclosing a full CV to:-

Mrs Gillian Thalassinos
Partnership Secretary
Watts & Partners
10 Independents Road
Blackheath
London SE3 9LF



WATTS & PARTNERS

CHIEF ACCOUNTANT

W. London

c£28,000 + Car

Television Sales and Marketing Services Limited is a new company formed jointly by Central Independent Television and Anglia Television to be a major force in the selling of commercial television airtime.

It now requires an experienced Chief Accountant to be closely involved in the setting up and running of the new company's reporting, systems and controls including period and statutory reporting, cash management, budgets and forecasts.

Candidates will be mature qualified accountants aged 30-40 with the shirt-sleeved approach necessary to cope with a start-up situation and with the technical and commercial skills required to manage good information systems and to input to business decision-making as required.

Career prospects are excellent within a company with solid backing and exciting growth prospects.

For further information please contact D. E. Shribman or write to him at the address below.

HUDSON SHIRIBMAN
VERNON HSE-SICILIAN AVE-LONDON WC1A 2QH-TEL: 01-831 2323
FINANCIAL RECRUITMENT

FINANCIAL CONTROLLER

Music/Leisure c. £32,500 + Car+

My Client is an established market leader whose continuing development has created this opportunity for a Financial Controller in their London based Finance Department.

They seek a professional Accountant with at least 3 years' commercial experience including royalty accounting, to manage their 8 strong finance department. This will be coupled with sound computerised accounting experience both mainframe and micro, excellent communication skills and sound man management practice.

The benefits package includes an excellent salary, a car, a bonus etc.

To apply send your C.V. in complete confidence to Michael Allbrook, Personnel Consultant at the address below.

Smithbrook Kilns, Cranleigh,
Surrey GU6 8JJ.

ACA to £30,000 SOUTH COAST

Qualified ACA is required for Senior appointment in the Audit team of International Bank. There will be considerable travel auditing branches and subsidiaries. Based on the South Coast, the appointment would suit someone aged up to mid-30s. Salary to £30,000 + bonus + mortgage subsidy. Relocation expenses will be paid.

Please telephone Shelagh Arnell on 01-583 1661 or send CV to her in confidence.

ASB INTERNATIONAL RECRUITMENT
50 Fleet Street, London EC4Y 1BE

Balfour Beatty Construction
A BICC Company

ARCHERS

Finance Director Designate

Highly profitable distributor of electronic components
North West London £50,000 plus car and benefits

Our client is one of this country's success stories. Since its inception in the 1970's the company has established itself as a fore-runner in its market-place and now turns over approximately £30 million per annum, generating 20% net profit.

The steady growth of the company has led to a need to recruit a Finance Director Designate to direct its financial activities. Although the role carries the full gamut of financial responsibilities, key duties will include developing controls to keep pace with the company's expansion, cash management and

overseeing the preparation of statutory and management accounts.

The successful candidate will be a young, up-and-coming qualified accountant, with a broad range of accounting experience in senior commercial roles. Outstanding interpersonal skills are a pre-requisite as the position will involve liaison with other business managers and advisers. This is a dynamic company and candidates will need to be enthusiastic and committed to stay the course.

Please write, in confidence, to Kelly Irondo at the address below, quoting reference:- SHA 1359.

Stoy Hayward Associates
MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION: 8 BAKER STREET, LONDON W1M 1DA
A member of Horwath International

Telford

Our client, a multi-million pound textile company, is seeking to recruit a Financial Accountant and two internal auditors as part of its European management team, based in Telford.

FINANCIAL ACCOUNTANT

Up to £27,000 plus car and benefits

The key areas of responsibility will be:

- the design and implementation of accounting systems.
- preparing management reports.
- building a team to cope with projected expansion.

Applicants should be qualified chartered accountants with initiative and excellent inter-personal skills. Knowledge of IBM computer systems is desirable.

SENIOR INTERNAL AUDITOR

c. £19,000 plus car and benefits

INTERNAL AUDITOR

c. £16,000 plus benefits

The key responsibilities of these positions will be the development of internal audit procedures within European operation.

As travel to Europe may be frequent, it would be advantageous if candidates could speak one alternative European language. Please send brief personal and career details, quoting the relevant reference, to Tina Willoughby, Ernst & Young Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

Reed Exhibition Companies Ltd. are world leaders in their markets. An important and highly profitable division of Reed International PLC, they are now in an excellent position to exploit the tremendous market potential. Due to the continued expansion of the business they now seek to strengthen their financial team by recruiting a finance professional of the highest calibre. This key appointment reports to the Group Finance Director, and the main objective will be to control and develop the finance function to cope with the ever increasing needs of the business. The successful candidate will assume responsibility through a staff of 16 for the effective running of the accounts function. Other duties include the production and co-ordination of monthly management accounts, the preparation of annual accounts, the monitoring and development of systems and overall management of the credit control function. This role will involve extensive liaison with line management. Aged 30-45 you will be a qualified accountant ACA/ACCA with proven accounting, staff management and analytical experience. It is essential that you are self-motivated and can communicate well at all levels. The package includes an attractive salary, bonus scheme, company car and other benefits usually associated with a large group. In addition career prospects are excellent.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax 021-454 2338, quoting Ref B18104/FT.

Hoggett Bowers

BERMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR.
A Member of Blue Arrow plc.

REGIONAL FINANCE MANAGER

S. E. London c £30,000 + 2 litre car + Excellent Benefits

PART OF a highly successful UK plc, this national distributor of a wide range of specialty products is already the market leader in a rapidly growing and highly competitive sector. It has exciting plans for further expansion based on the achievement of the highest standards of customer service throughout its countrywide network.

As Finance Manager for the Southern Region you will head a team with responsibility for all aspects of financial and management accounting procedures.

A fully-qualified accountant, you must already possess sound commercial experience. Excellent communication and leadership skills together with experience of computerised systems are essential prerequisites along with professional integrity and the ability to work to strict time constraints.

To apply please send cv indicating current salary and quoting Ref: 3499/BK/FT to: Batton Keir, PA Consulting Group, Fountain Court, 68 Fountain Street, Manchester M2 2PE, or telephone her secretary for an application form, on 061-236 4531.

PA Consulting Group

EXECUTIVE RECRUITMENT
Creating Business Advantage
Executive Recruitment - Human Resource Consultancy - Advertising and Communications

FINANCIAL TIMES COMPANIES & MARKETS

Thursday September 7 1989

IVECO
Ford
TRUCK

BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

INSIDE

Molins' independence hangs in balance

Molins, the cigarette machinery manufacturer, is again in the final hours of an attempt to fend off a take-over challenge. Shortly after the offer from IEP Securities closed tomorrow afternoon, it should be known whether Molins will fall into the hands of Sir Ron Efrerley, the New Zealand businessman, or continue an attempt to correct independently its erratic performance. Ray Bashford reports. Page 30

Operadora's revenge

When "El Crack Bursatil" struck and the Mexican stock market crashed in 1987, hardest hit was the country's leading brokerage house, Operadora de Bolsa. Since then it has clawed its way back and, although its performance has not matched the dramatic resurgence of the Mexican market, Mr Abelardo Morales Purón (left), chief executive for less than a year, says the firm is close to regaining parity with its arch-rival at the top of the country's broking league. Page 48

LME makes its intentions clear

The appointment of Mr David King as its next chief executive is a clear indication of the way the London Metal Exchange views its future priorities, writes Kenneth Gooding. And, as he prepares to take on the job, Mr King, a chartered accountant and MBA with experience of a variety of commercial activities, makes clear that he has ideas for what he describes as "a silent giant". Page 36

Sunny days for insurer

Sun Alliance chief executive Mr Roger Neville said the group's achievement in increasing interim pre-tax profits from £182.3m (£281m) to £191.4m after the excellent results of 1988 was particularly satisfactory, given increased competition on worldwide markets. The UK composite insurer's result fell slightly short of stockbrokers' analysts' expectations, but this was attributed mainly to the strengthening of the UK employers' liability account and losses on a series of large fires. Page 24

Cash boosts for European banks

Two of Europe's biggest banks yesterday made moves to boost their capital bases: As Dresdner Bank, West Germany's second largest, launched a DM1.2bn (\$693.7m) rights issue, it was announced that Caisse des Dépôts et Consignations, the French state financial institution, had received the approval of its supervisory board to take a stake in Crédit Lyonnais, France's second largest bank. Page 21

Market Statistics

	Base lending rates	London share service	42-43
Benchmark Govt bonds	44 London cash options	22	
European options cash	44 London trade options	22	
FT-A Indices	44 London trade options	22	
FT-A world indices	22 Money markets	44	
FT int bond service	48 New int. bond issues	22	
Financial futures	22 World commodity prices	36	
Foreign exchanges	44 World stock mkt indices	45	
London recent issues	44 UK dividends announced	24	
	23 Unit trusts	38-41	

Companies in this section

American Trust	25 Hillsdown Holdings	24
Asa Brown Bovert	21 Holgate	24
Avonmore Foods	36 Isotron	24
BAT Industries	24 Kwon Sang Hong	24
Black (Peter)	24 Liley	24
Blue Circle	24 M&S Howard-Spink	24
Blue Circle Group	24 MS Group	24
Boots	24 MIL	25
Brambles Industries	25 Mal	25
Brown & Jackson	25 Mecca Leisure	24
Bunzl	25 Miller & Senthous	24
CRH	25 Miss World Group	24
Caisse des Dépôts	26 Miyairi Valve	24
Campion Group	21 Molins	24
Ching Kee	20 Morris & Peacock	24
Coated Electrodes	20 Orkla Borgmoen	24
Conder Group	23 Pearl Assurance	24
Corton Beach	20 Pickwick Group	24
Courtaulds	26 Provident Fin Group	24
Crediti Lyonnais	26 Quicks	24
Creda International	21 Rand Merchant Bank	24
Dresdner Bank	28 Robinson Brothers	24
Edinburgh Fund Man	20 Royal Bank of Canada	24
Europa	25 Shurta	24
Federated Housing	25 Stat-Plus Group	24
Ferruzzi	24 Sun Alliance	24
Flax	21 TAN	24
Fletsland Inv	21 TR Energy	24
Gemina	29 Takahashi Sangyo	24
Georges Reich	21 Tibury	24
Co. (A)	28 Trans World Comms	24
Goode Durrant	24 Variety	24
Groupe Expansion	21 WSP Holdings	30
HK and China Gas	20 Wereldhavve	21
Hafslund Nycomed	21 Witney	24

Chief price changes yesterday

FRANKFURT (DM)	PARIS (FPT)		
Basf	245 + 9	Direct Ass.	578 + 272
Kaufhof	560 + 6	Epsilon	3400 + 318
Levi's	823 + 11		
Daimler	888 - 13	Heuchler	440 - 154
Dresdner Bank	354 - 53	Thomson	159 - 104
Vag	341 - 8	Total Cost	97 - 23
		TOKYO (Yen)	
Bata Mount	142 + 3	Cash	3780 + 500
Georgia Gulf	504 + 4	Hewitt Food	4350 + 500
Petals	272 - 23	Police	2200 + 200
AMR	78 - 2		
Delta	78 - 2	Kyoto	1970 - 220
Proctor & Gam.	125 - 14	Standard Glass	160 - 30
UAL	207 - 24	Star-Kid	1230 - 110
New York prices as at 12.30pm			
LONDON (Pence)			
Basf		Burmester Uts.	720 - 20
BASF		Habro	220 - 12
Bren Walker	188 + 8	Habro	220 - 12
Capital Radio	384 + 10	Imp. Chem.	1250 - 25
Carrefour Com.	1078 + 75	Kohlberg Ber.	360 - 10
De la Rue	904 + 18	Locca Inds.	687 - 12
Redford	565 + 13	Morgan Grenfell	223 - 15
Tibury Gp.	567 + 16	Poly Tech	258 - 18
Patis		Reed Elsevier	317 - 10
Amoco		Richards	287 - 10
BP		T & N	227 - 24
BP Amoco	702 - 13	Watson G.S.	443 - 20
Benz	138 - 14	Williams Hqgs.	255 - 24
Burns	645 - 18		94

FKI scraps North American sell off

By Nick Garnett in London

THE tangle FKI, the electrical group, got into over its structure and share price following its merger with Babcock International two years ago took another awkward twist yesterday when it announced it will not proceed with the sale of its North American operations.

The decision scuppers part of the radical demerger plan it announced in the summer and has quashed, at least for the time being, its aim of driving up its share price.

FKI shares tumbled from 125p on Monday to 114p early yesterday before closing at 106p as news of the decision began to leak out.

The company said yesterday

that the three highest bidders for its North American operations were all highly leveraged and a deterioration in the US subordinated debt market had forced them to reduce anticipated tender prices.

As FKI Babcock, the group was recently the subject of controversy over the payment in its last financial year of £150,000 (\$235,000) in bonuses to Lord King, its then chairman and 230,000 to another director, believed to be Mr Tony Garland, the company's chief executive.

FKI's North American operations, which were all once part of Babcock, include process controls, automotive components, and materials handling. They

made a pre-tax profit of £42m last year on sales of £425m.

FKI Electrical, then a medium sized electrical goods company merged with the bigger Babcock International, the power station equipment and contracting group, following a 941m agreed bid from FKI.

Since then, what became FKI Babcock has been put through the rationalisation mill with the loss of 4,000 jobs and the closure of 25 sites.

The group's pre-tax profits more than doubled last year to £107.9m.

However, FKI's share price was dragged down by the Babcock acquisition, remaining stubbornly below the 182p price

struck for the rights issue made to help pay for Babcock.

This has been an obstacle to a company that has sought a high stock market rating in order to grow through acquiring businesses by issuing paper.

To try to overcome the handicap FKI Babcock decided to split up into three totally separate companies, the Babcock power operations, the North American businesses and the former FKI activities.

This was partly achieved in August with the floating off of the Babcock International Group which now has a separate stock market listing. Lord King is chairman of that company.

Though the rest of the demer-

ger scheme has now been halted, analysts think FKI might try to sell some of the US operations piecemeal.

However, an FKI spokesman said yesterday that the company had "abandoned the idea" of selling the North American businesses. The order books in North America were at record levels and it was more to the benefit of the company and its shareholders that the businesses were kept, he said.

To overcome the handicap FKI Babcock decided to split up into three totally separate companies, the Babcock power operations, the North American businesses and the former FKI activities.

This was partly achieved in August with the floating off of the Babcock International Group which now has a separate stock market listing. Lord King is chairman of that company.

Though the rest of the demer-

Lufthansa launches DM1bn cash call

By Andrew Fisher in Frankfurt

LUFTHANSA, the West German national airline, yesterday launched a DM542m (\$475m) rights issue. The move marks a further step in the privatisation of the company through the gradual reduction of the Government's shareholding.

The airline said the capital increase would provide further funds to arm it financially for the expected rise in air traffic in the next decade.

Up to the end of the century, worldwide traffic is expected to double, meaning that Lufthansa would have to expand considerably its present fleet of 150 aircraft.

The rights issue also comes at a time of rapid change in the world airline industry and Lufthansa itself has been having discussions with American Airlines, the largest US airline, about a marketing agreement. One of its rivals in Europe, British Airways, is seeking to take a 15 per cent stake in a US airline, UAL, parent company of United Airlines, by participating in a \$6.8bn takeover bid.

The reduction of the West German Federal Government's stake in Lufthansa to 52 per cent from 69 per cent is in line with earlier statements from Bonn. The government will not take up its rights in the capital issue and the shares to which it is entitled will be placed outside the market by a domestic bank consortium.

The new shares will be available on a one-for-four basis at DM155, which compares with yesterday's Frankfurt closing price of DM200.50. They will rank for full 1988 dividends.

The issue was the second announced in Germany yesterday, with Dresdner Bank making a DM1.2bn call on shareholders, which is expected to act as a considerable drag on the stock market.

Lufthansa said that it had no concrete investment projects for the money it was raising.

It does not intend to use its increased capital to buy into other airlines, it made clear yesterday. Any ventures with other carriers would be in the form of marketing rather than financial agreements. Thus it said at the weekend that it was discussing a marketing arrangement with American Airlines, as well as closer links between their reservation systems.

Despite the growth in traffic, Lufthansa's earnings went into reverse last year, partly because of problems with air traffic control. Group net profits fell by nearly 9 per cent to DM82m.

Norton increases offer for De La Rue

By Andrew Hill in London

NORTON OPAX, the specialist print and packaging group embroiled in a three-way takeover battle, yesterday produced an increased final offer for De La Rue, valuing the banknote printer at about £679m (\$1.045bn) – more than twice Norton's market worth.

De La Rue said the bid looked like "a desperate gamble by a besieged management". Norton itself came under attack on Monday, when Bowater Industries, the packaging and industrial products group, launched a hostile £82m bid for the company. Bowater has said it will cast its 29.99 per cent share of the vote against the deal. Norton will seek its shareholders' approval for the De La Rue bid at a special meeting next week.

Bowater was among the large Norton shareholders which complained that a vote in favour of the deal at next week's shareholder meeting would give Norton management carte blanche to increase the bid for De La Rue to unreasonable levels.

Williams warned, however, that the severity of the downturn in demand for building products had been more serious than expected, and that the full-year result would be well below original estimates if the usual seasonal upturn in DIY demand did not materialise in the autumn.

The first full six-month contribution from Pilgrim and Kiddie, which includes 17 dealerships selling such prestige marques as Porsche, BMW and Volvo, is a rare instance of demerger by a UK company.

Shares will be given to Williams' ordinary and convertible preference holders and are expected to gain a full listing in November.

The car dealerships accounted for only 5 per cent of group trading profits in 1988, £6.02m, on sales of £108.6m.

Williams warned, however, that the severity of the downturn in demand for building products had been more serious than expected, and that the full-year result would be well below original estimates if the usual seasonal upturn in DIY demand did not materialise in the autumn.

Williams' ordinary and convertible preference holders and are expected

INTERNATIONAL COMPANIES AND FINANCE

Cut in loan losses aids rise at Royal Bank of Canada

By David Owen in Toronto

ROYAL Bank of Canada, the country's largest chartered bank, yesterday reported a substantial 22 per cent increase in quarterly profit, due principally to reduced loan losses and higher income from fees-based services.

Quarterly loan loss provisions were down fully 54 per cent from year-earlier levels at C\$145m (US\$127.8m), helping net interest income to rise by 15.3 per cent to C\$757.5m. Other income advanced by a strong 14 per cent to C\$388.7m. On a less positive note, non-interest expenses raced ahead by 14.6 per cent from a year ago to C\$75.5m.

In all, net third quarter earnings climbed to C\$239.1m or C\$1.55 a share (fully diluted), compared with C\$194m or C\$1.28 in 1988.

The Royal added a further C\$76m to its general provision for international operations, which may be used in the

event of further deterioration in loans to troubled countries.

This provision, which amounts to C\$225m, is in addition to the bank's C\$2.1bn country-risk provision, which represents 45 per cent of LDC exposure. Following the sale of a further C\$200m of LDC loans, such exposure - net of the C\$2.3bn aggregate provision - now stands at 46 per cent of common shareholders' equity.

During the quarter, the bank completed the previously-announced sale of its French and Belgian subsidiaries, and of its equities operations and Dusseldorf branch in West Germany.

Continued growth in residential mortgages and business loans welled the bank's average assets in the third quarter to C\$113.3bn - up C\$7.8bn from a year earlier.

At July 31, the bank's total non-accrual loans, after deducting the allowance for credit losses, were C\$1.02bn.

The Royal added a further C\$76m to its general provision for international operations, which may be used in the

Machinists at UAL 'sceptical on buy-out'

By Roderick Oram in New York

THE MACHINISTS union at United Air Lines is "very sceptical" the carrier could survive under the heavy debt load which would be incurred in the \$6.8bn buy-out of UAL, its parent company, proposed by management, pilots and British Airways.

The court's decision, which arose from an application for an injunction by a bidder to stop a share placing planned by its target company, may make hostile takeovers even more difficult in Japan than they are already.

The problems involved in pricing placings emerged in July when Shuwa, a property group, applied for an injunction to prevent two companies

in which it had substantial stakes from placing large volumes of new shares at substantial discounts to market price.

The share issue plans were apparently intended to dilute Shuwa's holdings and prevent it from taking over the two.

The court accepted Shuwa's application for an injunction on the grounds that the placings were unfair to existing shareholders and the two companies dropped their placement plans.

Last month, securities dealers announced a voluntary rule whereby the price on any new placement of shares must not be more than 10 per cent below

the average market price in the previous six months.

Then, two weeks ago, another case of a controversial placement plan emerged. Miyairi Valve, a specialised valve maker, announced a plan to place 2.5m shares, representing an 18 per cent increase in its capital, at a price within the limits suggested by the new voluntary rule.

The stated purpose was to raise funds for an acquisition, but the company was probably also trying to dilute the 47.5 per cent holding of Takashashi Sangyo, another valve maker which appeared to be planning a full takeover of Miyairi.

Takahashi immediately applied for an injunction blocking the placement but this week the court rejected it, saying that the stated reason for the placing and its price were both justifiable.

Following the ruling, Mr Hisao Takahashi, representing the Takahashi group, said he was considering whether to launch a formal lawsuit against Miyairi.

Mr Tetsuhiro Oyama, president of Miyairi, said at a press conference that the ruling provided a means for companies to protect themselves from unwanted takeover attempts.

Campbell Soup dives into loss

By James Buchan in New York

CAMPBELL SOUP, the celebrated maker of canned soups and other processed foods, yesterday reported a loss for its final quarter to July because of the heavy cost of closing down old factories to improve future profits.

The Camden, New Jersey company reported strong operating with a 15 per cent gain in profits for the year for its main US business and a 25 per cent gain overseas.

But the company, which has been the target of intense takeover speculation on Wall Street all summer, charged \$345m to its operating earnings to cover the cost of consolidating plants, cutting workforce and writing off goodwill.

"We sacrificed current fiscal

year earnings to improve Campbell's long-term profitability," said Mr Gordon McClellan, Campbell's president. "The fundamentals of our business remain strong."

Campbell yesterday reported a loss after the restructuring charge of \$194.7m, against net profits of \$72.3m or 56 cents a share in the three months to July 1988. Sales rose from \$1.15bn to \$1.30bn.

The loss cut earnings by 10 cents to just \$13.1m or 10 cents a share on sales of \$3.67bn. This compared with earnings of \$274.1m or \$1.87 on sales of \$4.87bn in the year to July 1988.

The results for the latest quarter were also cut by 8 cents a share because of the

highest cost of stock-incentive plans as the result of Campbell's higher share price.

Since late April, Campbell stock has surged from the low \$30s to over \$50 yesterday morning amid speculation that Dorrance family, which controls over half the company's share capital, might be preparing to sell the business.

The restructuring plan has been seen on Wall Street as an attempt to dampen the unsettling speculation.

In its Campbell USA division, the company's largest, operating earnings rose 15 per cent on a 9 per cent rise in sales. Volume growth was particularly strong in V8 vegetable juice and various soups and prepared dishes.

After adjusting for changes in currency values.

For the six months ended July 31, profits totalled \$36.2m or 13 cents a share, including an extraordinary gain of \$8.8m, on sales of \$1.05bn. This compared with \$33.5m or 13 cents, including a \$14.4m extraordinary gain, on sales of \$1.1bn a year earlier.

In the latest quarter, Massey-Ferguson failed to match its year-earlier operating performance while Perkins improved operating income.

Productivity gains spur Varsity

By David Owen

VARTITY, the Toronto-based industrial and agricultural equipment manufacturer, has reported a 10 per cent rise in second quarter earnings, spurred by improved cost containment, productivity gains and currency fluctuations.

The advance came in spite of labour stoppages in May at the group's UK-based tractor and die-casting plants.

The company also overcame a first half slump in global sales of farm tractors and industrial machinery. Indus-

try-wide sales of these two items declined by 3 per cent and 6 per cent respectively from corresponding 1988 levels.

All told, second quarter income rose to C\$20.1m or 8 cents a share, compared with \$16.3m or 7 cents a year ago. The figures include extraordinary gains of \$5.9m and \$7.3m related to the recovery of tax from prior years' losses.

Sales slipped to \$55.3m from \$58.2m in 1988. The company said that the real decline in sales volume was 3 per cent

after adjusting for changes in currency values.

For the six months ended July 31, profits totalled \$36.2m or 13 cents a share, including an extraordinary gain of \$8.8m, on sales of \$1.05bn. This compared with \$33.5m or 13 cents, including a \$14.4m extraordinary gain, on sales of \$1.1bn a year earlier.

In the latest quarter, Massey-Ferguson failed to match its year-earlier operating performance while Perkins improved operating income.

"We sacrificed current fiscal

BICC plc

has acquired

BRIntec Corporation

The undersigned acted as financial advisor to BICC plc and Dealer Managers in the tender offer.

PaineWebber Incorporated
S.G. Warburg & Co. Inc.

July 1989

BICC plc

has acquired

Andover Controls Corporation

The undersigned acted as financial advisor to BICC plc and Dealer Manager in the tender offer.

PaineWebber Incorporated

Tokyo court upholds new issue rule

By Ian Rodger in Tokyo

THE TOKYO district court has in effect endorsed a voluntary rule introduced by Japanese securities dealers last month regulating the price at which quoted companies can place new shares.

The court's decision, which arose from an application for an injunction by a bidder to stop a share placing planned by its target company, may make hostile takeovers even more difficult in Japan than they are already.

The problems involved in pricing placings emerged in July when Shuwa, a property group, applied for an injunction to prevent two companies

in which it had substantial stakes from placing large volumes of new shares at substantial discounts to market price.

The share issue plans were apparently intended to dilute Shuwa's holdings and prevent it from taking over the two.

The court accepted Shuwa's application for an injunction on the grounds that the placings were unfair to existing shareholders and the two companies dropped their placement plans.

Last month, securities dealers announced a voluntary rule whereby the price on any new placement of shares must not be more than 10 per cent below

the average market price in the previous six months.

Then, two weeks ago, another case of a controversial placement plan emerged. Miyairi Valve, a specialised valve maker, announced a plan to place 2.5m shares, representing an 18 per cent increase in its capital, at a price within the limits suggested by the new voluntary rule.

The stated purpose was to raise funds for an acquisition, but the company was probably also trying to dilute the 47.5 per cent holding of Takashashi Sangyo, another valve maker which appeared to be planning a full takeover of Miyairi.

Takahashi immediately applied for an injunction blocking the placement but this week the court rejected it, saying that the stated reason for the placing and its price were both justifiable.

Following the ruling, Mr Hisao Takahashi, representing the Takahashi group, said he was considering whether to launch a formal lawsuit against Miyairi.

Mr Tetsuhiro Oyama, president of Miyairi, said at a press conference that the ruling provided a means for companies to protect themselves from unwanted takeover attempts.

Brambles at record on firm home trading

By Chris Sherwell in Sydney

A STRONG

trading performance and lower taxes in Australia have overcome reverses in Europe to lift annual earnings to a 16th consecutive record at Brambles Industries, the international transport and waste management group.

Figures released yesterday showed an after-tax profit of A\$170.2m (US\$129.7m) up 35 per cent, on sales of A\$1.56bn, up from A\$1.36bn. Profits on an after-tax basis were A\$16.6m compared with A\$12.7m.

Earnings per share rose to 100.3 cents from 79.3 cents. The

directors announced a 21 cent final dividend to make a total, fully franked for local tax purposes, of 42 cents against 32 cents.

Mr Gary Pemberton, managing director, attributed the "outstanding" results in Australia to the combined impact of strong trading across all but its removals division and a reduced corporate tax rate of 38 per cent.

Growth in the company's European rail, container, pallet and waste businesses was said to be satisfactory or good, despite an adverse movement in the Australian dollar. But Mr Pemberton pointed to diffi-

culties in the UK with the Procor rail freight acquisition and in Spain, where rail activities were hurt by strikes and bomb threats.

The results do not include any earnings from Enesco, the US waste management company in which Brambles holds a 21 per cent stake.

On the subject of the group's US\$300m bid for the US company, Mr Pemberton said there was "nothing further to add" following the Enesco board's rejection of its offer.

Brambles has a warrant to move to 30.8 per cent, and the right of first refusal over shares owned by Enesco's chair-

Hong Kong and China Gas posts first half growth

By John Elliott in Hong Kong

HONG KONG and China Gas, the local gas monopoly controlled by the Lee family's Henderson Land Development, yesterday reported a 24 per cent rise in interim net profits to HK\$278.8m (US\$35.7m) in the first half of this year.

The number of installed gas meters rose to 633,987 at the end of June compared with 574,389 at the same time last year. Turnover was a record HK\$919.3m against HK\$761.3m.

The company had approved a project to double its gas making capacity with a new plant to be constructed by Babcock Contractors which can produce 200m cu ft of gas a day.

The interim dividend of 10 cents compares with 17 cents last time. Earnings per share rose to 61 cents from 50 cents.

Sell-off plan boosts KSH stock

By Jim Jones

BAND Merchant Bank (RMB), the privately-owned South African banking company, shot up 30 per cent yesterday following news that Cheung Kong, its parent, was to sell most of the company in a restructuring that calls for a 100-for-one share split, AP-DJ reports from Hong Kong.

Brokers attributed the jump largely to a ruling by the Secu-

rities and Futures Commission (SFC) which could lead to a general offer for the company.

Cheung Kong, controlled by Mr Li Ka-shing, plans to sell 55 per cent of Kwong Sang Hong at a price equivalent to HK\$360

a share. Trading in Kwong Sang Hong, the most expensive share on the Hong Kong Exchange, was halted last Thursday at HK\$600. Yesterday

they rose to HK\$1,040.

Cheung Kong, a blue-chip property group, would stand to gain HK\$851m (US\$108.1m) if the deal goes through.

30 per cent to 35 per cent would be purchased by Peregrine International Holdings, an investment concern 9 per cent owned by Hutchison Whampoa, in which Mr Li also has a controlling share.

RMB has been particularly active in establishing futures trading in South Africa, but said this year's aim will be to repeat the large fee-based returns earned in the past year.

The bank increased its investment in gifts and semi-

gifts to and from inner reserves increased to R24m (US\$7.17m) from R17m

and disclosed earnings increased to 31.1 cents a share from 22.5 cents.

RMB has been particularly active in establishing futures trading in South Africa, but said this year's aim will be to repeat the large fee-based returns earned in the past year.

The bank increased its investment in gifts and semi-

gifts to and from inner reserves increased to R24m (US\$7.17m) from R17m

and disclosed earnings increased to 31.1 cents a share from 22.5 cents.

RMB has been particularly active in establishing futures trading in South Africa, but said this year's aim will be to repeat the large fee-based returns earned in the past year.

The bank increased its investment in gifts and semi-

gifts to and from inner reserves increased to R24m (US\$7.17m) from R17m

and disclosed earnings increased to 31.1 cents a share from 22.5 cents.

RMB has been particularly active in establishing futures trading in South Africa, but said this year's aim will be to repeat the large fee-based returns earned in the past year.

The bank increased its investment in gifts and semi-

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not, as part of the distribution, be offered, sold or delivered, directly or indirectly, in the United States or to United States persons.

New Issue / September 1989

U.S. \$300,000,000



Bank of Ireland

Undated Variable Rate Notes

Salomon Brothers International Limited

**SOCIETE
QUEBECOISE
D'ASSAINISSEMENT
DES EAUX**
¥6,500,000,000
Floating Rate Notes
due 1993
guaranteed by
Province de Québec

Notice is hereby given that the Rate of Interest for the Interest Period from 7th September, 1989 to 7th March, 1990 is 5.09% per annum.
Interest payable on 7th March, 1990 will amount to ¥2,524,832 per ¥100,000.00 principal amount of the Notes.

Agent Bank
The Long Term Credit Bank of Japan, Limited
Tokyo

CORRECTION NOTICE

The Republic of Panama
UA 20,000,000 S 4%
1978/1993 Bonds

In the advertisement published on 31st August 1989 the numbers of drawn bonds should have read as follows:
17721 to 18353 incl.
18360 to 18796 incl.
18802 to 19731 incl.

The Fiscal Agent
Kreditbank B.A.
Luxembourg

ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT
Yen 5,000,000,000
Floating Rate Notes 1992
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 6th September, 1989 to 6th March, 1990 has been fixed at 6.05 per cent. per annum. The rate of interest payable on the related interest payment date 6th March, 1990 will be Yen 3,000,137 per Yen 100,000.00 principal amount of Notes.

The Nippon Credit Bank, Ltd.,
Tokyo
Agent Bank

SABRE X LIMITED
US\$24,000,000
Floating Rate Secured
Notes Due 1993
For the 6 months period 6th September, 1989 to 6th March, 1990 the Notes bear the interest rate of 9.1875% per annum. US\$46,192.71 will be payable from 6th March, 1990 per US\$1,000,000 principal amount of Notes.

Yomichi International
(Europe) Limited, Agent Bank

KANSALLIS-OSAKE-PANKKI
JPY10,000,000,000
Subordinated Floating Rate
Notes Due 5th September, 1990
For the 6 months period 5th September, 1989 to 6th March, 1990 the Notes bear the interest rate of 9.1875% per period. JPY31,000 will be payable from 6th March, 1990 per JPY1,000,000 principal amount of Notes.

Yomichi International
(Europe) Limited, Agent Bank

SABRE IX LIMITED
US\$62,000,000
Floating Rate Secured
Notes Due 1993
For the 6 months period 6th September, 1989 to 6th March, 1990 the Notes bear the interest rate of 9.1875% per annum. US\$46,192.71 will be payable from 6th March, 1990 per US\$1,000,000 principal amount of Notes.

Yomichi International
(Europe) Limited, Agent Bank

Notices to Holders of 6 3/4% Convertible Subordinated Debentures due 2002 (the "Debentures") of Emhart Corporation (the "Debenture Holders")

Section 1211 of the Indenture dated as of July 15, 1987 ("the "Indenture"), between Emhart Corporation (the "Company") and Citibank, N.A. ("Citibank") requires that in case of any merger to which the Company is a party, the corporation resulting from such merger shall execute and deliver to the Trustee a supplemental indenture providing that the Holder of each Debenture then outstanding shall have the right thereafter, during the period such Debenture shall be convertible as specified in Section 1201 of the Indenture, to convert such Debenture only into the kind and amount of securities, cash and other property receivable upon such merger by a holder of the number of shares of Common Stock of the Company (the "Common Stock") into which such Debenture might have been converted immediately prior to such merger, assuming such holder of Common Stock failed to exercise his rights of election, if any, as to the kind or amount of securities, cash and other property receivable upon such merger. Accordingly, you are hereby notified as follows:

The Agreement and Plan of Merger, as amended, among The Black & Decker Corporation ("Black & Decker"), B&D Inc., an indirect wholly-owned subsidiary of Black & Decker, and the Company was approved by the stockholders of the Company on July 13, 1989, and the merger of B&D Inc. with and into the Company became effective on July 18, 1989 (the "Merger"). Pursuant to Section 1211 of the Indenture, the Company has supplemented the Indenture with a First Supplemental Indenture dated as of July 18, 1989, between the Company and Citibank (the "Supplemental Indenture"). The Supplemental Indenture provides that subsequent to the effective time of the Merger, Debenture Holders shall be entitled to convert their Debentures, or any portion of the principal amount thereof which is \$1,000 or any integral multiple of \$1,000, into \$40.00 in cash for each \$26.50 of principal amount of such Debentures.

Section 1206(c) of the Indenture dated as of July 15, 1987 ("the "Indenture"), between Emhart Corporation (the "Company") and Citibank, N.A. requires that in case of any merger to which the Company is a party and for which approval of any stockholders is required, the Company shall notify all Debenture Holders of the date on which such merger is expected to become effective and the date as of which it is expected that holders of Common Stock of record shall be entitled to exchange their shares of Common Stock for securities, cash or other property deliverable upon such merger. Accordingly, you are hereby notified as follows:

The Board of Directors of the Company anticipates that it will merge the Company with and into Emhart Industries, Inc. ("EI"), a wholly-owned subsidiary of the Company. The merger is expected to become effective on or about September 24, 1989. It is anticipated that upon the merger, each outstanding share of Common Stock of the Company (all of which are beneficially owned by The Black & Decker Corporation) will be converted into and exchangeable for one share of Common Stock of EI. Pursuant to the terms of the First Supplemental Indenture dated as of July 18, 1989, Debenture Holders are entitled to convert their Debentures, or any portion of the principal amount thereof which is \$1,000 or any integral multiple of \$1,000, into \$40.00 in cash for each \$26.50 of principal amount of Debentures. The merger of the Company into EI will not affect such conversion rights of Debenture Holders or the amount of cash receivable upon such conversion.

Dated: September 5, 1989

Emhart Corporation

Section 1206(c) of the Indenture dated as of July 15, 1987 ("the "Indenture"), between Emhart Corporation (the "Company") and Citibank, N.A. requires that in case of any merger to which the Company is a party and for which approval of any stockholders is required, the Company shall notify all Debenture Holders of the date on which such merger is expected to become effective and the date as of which it is expected that holders of Common Stock of record shall be entitled to exchange their shares of Common Stock for securities, cash or other property deliverable upon such merger. Accordingly, you are hereby notified as follows:

The Board of Directors of the Company anticipates that it will merge the Company with and into Emhart Industries, Inc. ("EI"), a wholly-owned subsidiary of the Company. The merger is expected to become effective on or about September 24, 1989. It is anticipated that upon the merger, each outstanding share of Common Stock of the Company (all of which are beneficially owned by The Black & Decker Corporation) will be converted into and exchangeable for one share of Common Stock of EI. Pursuant to the terms of the First Supplemental Indenture dated as of July 18, 1989, Debenture Holders are entitled to convert their Debentures, or any portion of the principal amount thereof which is \$1,000 or any integral multiple of \$1,000, into \$40.00 in cash for each \$26.50 of principal amount of Debentures. The merger of the Company into EI will not affect such conversion rights of Debenture Holders or the amount of cash receivable upon such conversion.

Dated: September 5, 1989

Emhart Corporation

Notice of Redemption

Weyerhaeuser Company

12 1/2% Notes Due 1991

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Fiscal Agency Agreement dated as of October 15, 1984 between Weyerhaeuser Company (the "Company") and Chemical Bank (the "Fiscal Agent"), there is hereby called for redemption on October 15, 1989 (the "Redemption Date") all of the Company's 12 1/2% Notes Due 1991 (the "Notes") at the redemption price of 100% together with interest accrued thereon to the Redemption Date (the "Redemption Price").

On October 15, 1989, the Notes will become and be due and payable at the Redemption Price. Said Notes will be paid, upon presentation and surrender thereof together with all appurtenant coupons maturing subsequent to October 15, 1989, attached, at the main offices of Chemical Bank in London and Frankfurt, the main office of Banque Generale du Luxembourg S.A. in Luxembourg, the office of Banque Bruxelles Lambert S.A. in Brussels or the office of Union Bank of Switzerland in Zurich.

On and after October 15, 1989, interest shall cease to accrue on the Notes. Coupons maturing October 15, 1989, should be detached and presented in the usual manner.

WEYERHAEUSER COMPANY
By: Chemical Bank, as Fiscal Agent

Dated: September 7, 1989

Under the Interest and Dividend Tax Compliance Act of 1983, the Paying Agents may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide them with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Please therefore provide the appropriate certification when presenting your securities for payment.

INTERNATIONAL CAPITAL MARKETS

Malaysia considers KLSE expansion

By Karen Fossel in Norway

THE MALAYSIAN Government is examining proposals to increase the capacity of the Kuala Lumpur stock market in advance of its privatisation programme, Reuters reports.

Sheriff Kasim, director general of Malaysia's Economic Planning Unit, said the proposals include reducing the size of marketable parcels to 500 shares from 1,000 and relaxing restrictions on employee participation.

He was speaking at a securities seminar.

Nik Mohammed, chairman of the Kuala Lumpur Stock Exchange, said the exchange was considering bringing in new types of securities.

KLSE officials said the new form of securities being studied included corporate bonds, stock options and stock index futures.

Government and exchange officials said the KLSE had to introduce new products to ward off competition from emerging markets in the region, like Thailand and Indonesia.

The Government recently announced plans to privatise 246 projects worth 16.34bn ringgit (\$6.04bn), over the next decade with 176, worth 13.0bn ringgit, being sold in the next five years.

In the five years to June 1989 the Government privatised 23 projects for 755m ringgit. Sheriff said six of these ventures were privatised through listings on the KLSE with a combined flotation of 440m ringgit according to their issue share prices. He did not say how many state operations are likely to be privatised through listings over the next decade.

KLSE's market capitalisation rose to 124bn ringgit in June 1988 from 97bn ringgit in June last year.

Norway heads belatedly towards options trading

By Karen Fossel in Norway

NORWAY'S Ministry of Finance is finalising regulations for trading in options with a view to starting by December after a two-year delay to original plans.

Officials are reviewing proceedings of a hearing last month which called for comments from the market on draft regulations governing options trading.

While draft regulations cover trading principles they are understood to be general in scope and will need greater precision once trading starts.

When finalised, concessions for options trading exchanges and eventually clearing entities will be granted.

Two separate groups are seeking concessions which are expected to be approved since the finance ministry is aiming to create a competitive environment for options trading.

Government and exchange officials said the KLSE had to introduce new products to ward off competition from emerging markets in the region, like Thailand and Indonesia.

The Government recently announced plans to privatise 246 projects worth 16.34bn ringgit (\$6.04bn), over the next decade with 176, worth 13.0bn ringgit, being sold in the next five years.

In the five years to June 1989 the Government privatised 23 projects for 755m ringgit. Sheriff said six of these ventures were privatised through listings on the KLSE with a combined flotation of 440m ringgit according to their issue share prices. He did not say how many state operations are likely to be privatised through listings over the next decade.

KLSE's market capitalisation rose to 124bn ringgit in June 1988 from 97bn ringgit in June last year.

In the five years to June 1989 the Government privatised 23 projects for 755m ringgit. Sheriff said six of these ventures were privatised through listings on the KLSE with a combined flotation of 440m ringgit according to their issue share prices. He did not say how many state operations are likely to be privatised through listings over the next decade.

KLSE's market capitalisation rose to 124bn ringgit in June 1988 from 97bn ringgit in June last year.

The other group includes Norsk Options Market (NOM), the clearing entity and the exchange, which is an offshoot of Sweden's Options Market (OM) and includes other investors.

The two have entered into an agreement whereby the Oslo bourse will utilise NOM technology and NOM will serve as guarantor for transactions.

However, it remains unclear what rules will be laid down by the authorities for security in options trading, and specifically, to what extent a margin system will be allowed to provide security for trading.

These factors will determine how liquid the market will be. In addition, the ministry's draft regulations indicate significant capital requirements for market makers, another factor which could limit market.

According to Mr Nigel Wilson, the Oslo bourse's director of analysis and control, the stock exchange will initially quote options contracts for between three and six of the most liquid shares listed on the exchange.

Because of the potential size

of the market, the stock exchange has established three key criteria as the basis for the development of its options trading system including:

• The use of existing infrastructure in the securities market. In practice this means using current routines for trading with respect to trading practices and settlement.

• Limited investment in new systems until the size, nature and extent of the market is determined.

• The assurance of a substantial degree of flexibility to allow the market to be developed in line with investors' requirements.

Everything is dependent on the finance ministry's rules which will determine liquidity of the market and costs. When the rules are known we will have a basis for estimating the size and liquidity of the market and reasonable expectations for its development," Mr Wilson explained.

The only options market hitherto existing in Norway has been unregulated.

It is operated by Møorgate Options, which is being wound down.

OECD calls for balanced financial system

By David Lascelles, Banking Editor

THE LIBERAL policies which OECD countries are using to stimulate competition in financial services need to be balanced to ensure that market forces work properly, according to a report on banking published by the OECD today.

The report says the organisation's member countries have, since the early 1980s, been trying to improve the efficiency of the financial system by lifting controls without losing sight of the need for financial stability and investor protection.

But this should not be allowed to become a "laissez-faire, laissez-aller" policy. Other conditions also need to be fulfilled.

The report lists these as follows:

• Competition should take place on a "level playing field"; market participants should be able to compete on equal terms and conditions.

• Competition should be subject to "rules of the game" governing practices and conduct.

• Club arrangements should not give rise to anti-competi-

tive practices.

• Anti-competitive effects of concentration and dominant market positions should be prevented.

The report says the liberalisation of individual national markets has had an unavoidable influence on other countries, and this increases the need for convergent markets and techniques, and related regulations.

Competition in banking, 240pp, £23.50. OECD 2, Rue Andre-Pascal, 75775 Paris Cedex 15.

Change on
US DOLLAR

Change on
yen STRAIGHTS

Change on
OTHER STRAIGHTS

Change on
OTHER CDS

INTERNATIONAL CAPITAL MARKETS

Rate hike fears depress Japanese issues

By Norma Cohen in London and Janet Bush in New York

JAPANESE government bond prices closed lower after a day of hectic trading prompted by speculation that interest rates would have to be raised in order to underpin the yen. Turnover in both cash bond and futures markets was the most active in recent memory, dealers said.

The Bank of Japan was seen

GOVERNMENT BONDS

intervening heavily in currency markets as the dollar rose towards 148 yen. Trading became particularly hectic after a Bank of Japan official was quoted in press reports as saying that measures beyond intervention in currency markets would have to be considered.

Yields on the benchmark 111 bond fluctuated within a 10 basis point range, falling to 5.18 per cent before the yen's slide began in earnest.

Bond yields later rose to a

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK Gilts	10.500	9/26	102.92	-0.02	11.17	10.74	10.82
	9.750	1/26	98.24	-0.02	10.42	9.98	9.98
	9.000	10/26	98.22	-0.02	9.28	9.28	9.16
US Treasury	8.125	5/26	103.21	-0.22	8.28	8.28	8.05
	8.075	2/19	107.13	-0.02	8.20	8.20	8.12
Japan No 111	4.000	5/26	98.1778	-0.144	8.24	8.05	8.13
No 2	5.750	3/07	103.5503	-0.193	5.10	5.02	4.98
Germany	7.000	2/26	100.9500	-	8.85	8.85	8.85
France STAN	8.000	1/04	97.3510	-0.033	8.73	8.68	8.62
OAT	8.125	5/26	97.8200	-0.030	8.45	8.40	8.39
Canada	10.250	12/06	104.3000	-0.075	9.28	9.28	9.28
Netherlands	7.000	3/26	98.8200	+0.170	7.17	7.16	7.03
Australia	12.000	7/26	94.8118	+0.063	12.92	12.97	13.00

London closing, denotes New York morning session. Prices: US £2nd, others in decimal. Yield: Local market standard.

Technical Data/ATLAS Price Sources

high of 5.28 per cent before closing in Tokyo at 5.26 per cent and in London at about 5.24 per cent.

The 111 closed on Tuesday at 5.21 per cent. Short-term interest rates rose in sympathy, with three-month CD rates rising to 5.57 per cent, after

straddling 5.50 per cent up until the end of last week.

Meanwhile, the volume of number 111 cash bonds traded through the government broker in Tokyo soared to Y1,430m against average daily turnover in August of Y1,110m.

■ US TREASURY bonds fell again in dull trading yesterday morning, erasing small opening gains.

The Treasury's benchmark long bond dipped from an early gain of ½ point to stand ¼ point lower at mid-session for a yield of 8.14 per cent.

The dominant theme at present is the total lack of direction with negative and positive influences in balance. The surge in the dollar this week has not helped bonds much, partly because its strength has been based on the perception that US Federal Reserve will not ease monetary policy any further.

At mid-session in New York yesterday, the dollar was quoted below its highs of Tuesday at Y146.40 and DM1.975 as rounds of Group of 10 intervention took their toll.

■ WEST GERMAN government bond prices closed about 25 pennies lower in very quiet

trading with market participants awaiting the outcome of the Bundesbank Council's meeting later today.

While most believe a rate hike at today's meeting is unlikely, the market fears that some further rate rise will be necessary in the next few months.

Bond prices are also undermined by West German second-quarter GNP data released earlier this week which some analysts believe showed signs of inflationary pressures. The Bundesbank allocated DM23.6bn at its securities repurchase tender yesterday to replace DM23.5bn in maturing securities.

■ UK GOVERNMENT bond prices closed about ¼ point lower, recovering ground lost earlier yesterday in hedging activities related to two Eurosterling issues totalling £350m. Gilt initially fell about ¼ point at the two bond issues, one for Allied Lyons and the other a mortgage-backed floating rate note.

AIBD threatens fines for missed Trax deadlines

By Andrew Freeman

THE ASSOCIATION OF International Bond Dealers (AIBD) is preparing heavy fines and possible suspensions for members which have consistently failed to meet deadlines for linking to the Trax trade matching and risk management system. Around 20 UK-based members failed to meet a final deadline on Monday and are now technically in breach of both AIBD and TGA reporting rules.

Although the AIBD would not name the companies concerned, an official said strong action will be taken against them if they continue to be in breach of the rules.

While some of the banks have deliberately obstructed their entry to the system, others are in breach for failing to use it to report their trading in the full range of fixed-income instruments.

The official said that no big Trax users had failed to comply with the rules which apply under the AIBD's status as a designated investment exchange under the UK Financial Services Act.

Last May, the AIBD set an internal deadline by which all UK-based members had to be signed up and using Trax.

A lenient approach towards recalcitrant companies was adopted to allow for technical difficulties experienced by some firms.

This week's deadline, however, means the AIBD itself is in potential breach of its exchange status if it allows its members to break the reporting rules.

A meeting of the AIBD general board in Stockholm on Monday is understood to have mandated the Market Practices Committee to set fines and punishments when it meets on September 22. A full programme of regulations and punishments will then be circulated to all members in early October.

The official stressed that a schedule of fines would be rigorously imposed and said the AIBD would not hesitate to suspend any members which failed to comply. A suspended company would be unable to trade.

Allied-Lyons plans issue to raise further £200m

By Stephen Fidler, Euromarkets Correspondent

ALLIED-LYONS is raising £200m through an issue of debentures carrying the same terms as a £150m bond issue the company launched in February. The combined £350m issue is the third largest in the UK domestic corporate bond market.

In Switzerland, a SF100m convertible deal for Toyo Exterior was issued by Nomura at 103 bid, a fine premium to the par issue price. Last Friday's SF100m equity warrants deal for Oesterreichische Laenderbank was trading at plus 2% bid, with traders reporting strong demand amid limited supply. Around half the issue is being held back for shareholders in the bank. The 10-year tranche of the recent IADE deal was again weak in the secondary market, trading at less 1% bid down ¼ point.

However, some sales back to the lead manager via the brokers were enough to persuade DBCM to lower its bid to less 2% outside fees. A DBCM official said research had revealed institutional demand for more 10-year paper, although some co-managers commented that investors' appetites were now very limited.

A SF100m five-year deal was issued for Swedish National Housing Finance (SBAB) by Svenska International to an average reception in what has become a saturated sector.

The latest portion of the issue, with a 2019 maturity, was priced at 1.05 percentage points over the 9 per cent gilt-edged stock of 2008 to yield 10.45% per cent. The issue, carrying a 9% per cent coupon was priced at 93.50.

The bonds were underwritten by Barings, and sub-underwritten by Cazenove. The two were left with 45 per cent of the issue yesterday after difficult conditions in the sterling market meant that only 55 per cent was taken up by investment institutions.

The February issue was launched at 1 point over the gilt, and was trading at 1.03 over before the second tranche, Barings said. After launch, the spread widened to be bid at 1.09 over the gilt.

According to the lead manager, the February issue was trading at a yield closer to the gilt than any other sterling corporate bond.

This it attributed in part to the tight covenants which have been traditional on domestic debentures and the floating charge against Allied-Lyons assets. Such covenants which, for example, limit disposals of assets, have become popular with investors worried about event risks.

WORLD PULP AND PAPER

The Financial Times proposes to publish this survey on:

12 DECEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

ALISON BARNARD
on 01-873 4148

or write to her at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

PORTS & PORT DEVELOPMENT

The Financial Times proposes to publish this survey on:

29 SEPTEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

JEREMY M BAULF
on 01-873 4026

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Diverse deals emerge in improved new-issue activity

By Andrew Freeman

NEW ISSUE ACTIVITY improved on the Eurobond market yesterday, with a series of deals emerging across several sectors. Traders pointed to the range of issues as welcome evidence of the market's diversity.

A £100m five-year deal for Electrolux was launched by

INTERNATIONAL BONDS

Banca Commerciale Italiana (BCI), with Nomura as joint lead manager. The bonds offered a 1.2% per cent coupon and were priced at 101.4%.

Demand was instant and strong, and the deal was increased to £125m to reflect wide international interest. After opening bids of around £150m, BCI was quoting the paper at less 1.35 bid, way inside 1% per cent fees. The proceeds were swapped partly into floating-rate dollars and partly into floating Lira.

JP Morgan was the lead manager of a £150m mortgage-backed floating-rate note issue. An official said the deal was

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
STERLING Mortgage Secs.(No 2)(d)*	150	(a)	100	2028	15/10p	J.P. Morgan Secs.
LIRE						
All Electrolux(b)*	125m	12½	101½	1994	1½/1½	Banca Com. Italiana
AUSTRALIAN DOLLARS						
State Bank New Sth Wales(c)*	100	14½	101.95	1999	2½/1½	Deutsche Bank Cap.Mds
US DOLLARS						
Nomura Co.(d)*	150	(4½)	100	1993	2½/1½	Nomura Int. Yankeint Int. (Europe)
SWEDISH KRONA						
Swedish Natl Housing Fin.(d)*	400	11½	101½	1994	1½/1½	Svenska Int.
YEN						
Council of Europe(d)	11bn	Zero	84.57	1993	1½	Daiwa Europe
SWISS FRANC*	100	(½)	100	1994	1½	Nomura Bank(Switzerland)

*Private placement. #with equity warrants. \$Convertible. \$Floating rate notes. #Final terms. a) 180p over 3-month Libor or 100% of LIBOR, whichever is greater. b) 100% of LIBOR, whichever is greater. c) Coupon cut by 1% from indication. d) Indicated yield to yield at 4.77%.

more difficult by previously offering bonds outside fees.

Deutsche Bank Capital Markets brought the third 10-year deal in the Australian dollar sector, an A\$100m issue for the State Bank of New South Wales. The bonds were launched at a spread of 90 basis points over the domestic Commonwealth benchmark, and initially traded inside 2% per cent fees at less 1.35 bid.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal

tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead managers were asked to sell their paper at 99.88, just inside fees. There were some complaints from the syndicate that houses which declined had made the deal tight, but generous enough to clear the market, an opinion shared by syndicate members, but which was dismissed by some houses which declined in their invitations saying the terms were far too tight.

Co-lead

UK COMPANY NEWS

UK underwriting profits helped by another exceptionally mild winter Sun Alliance advances to £191.4m but falls short of City expectations

By David Barchard

SUN ALLIANCE, the composite insurer, yesterday reported pre-tax profits of £191.4m for the six months to June 30, compared with £182.3m a year ago.

The result fell slightly short of stockbrokers' analysts' expectations, though this was attributed mainly to the strengthening of the UK employers' liability account and losses on a series of large claims.

The interim dividend was raised by 20 per cent to 4.5p. However, the shares lost 7p during the day in an unsettled market and closed at 307p.

Mr Roger Neville, group chief executive, said that the achievement of an increased profit after the excellent results of 1988 was particularly satisfactory given increased competition on world-wide

markets.

Premium income in the UK grew to £308.5m (£730.2m) and there was an underwriting profit of £31.5m (£34.7m). The figures were helped by a second successive unusually mild winter.

There was a reduction in premium income in some lines of motor insurance but this was offset by strong growth from Bradford Pennine.

The group is broadening its UK business by diversifying into health insurance and legal expenses insurance.

In Europe, premium income was £182.1m (£166.1m) with an underwriting loss of 9.3m (loss of £5.6m).

Results from Germany, Belgium, France and Spain were disappointing but there were good results in Ireland and by Codan, the group's subsidiary

in Denmark.

Premium income in the US was £135m (£118.5m) with an underwriting profit of £2.5m, achieved despite a downturn in the market and increased losses on workers' compensation business.

Premium income in Canada fell from £66.5m to £30.7m because of the disposal of two companies which had made up 60 per cent of the group's business there.

Worldwide non-life premium income grew by 8 per cent to £1.75bn with life and pensions premiums at £337m. Its global underwriting profit fell from £31.1m to £1m, while investment and other income rose from £136m to £163m.

Life and pensions profits - which covered 50 per cent of the dividend cost - advanced to £17.4m. Profit attributable to composite insurers who have been unable to maintain similar

underwriting profits. With competition growing and the current insurance cycle set to continue downwards, Sun Alliance is rightly striking a cautious note. Year-end profits no longer seem likely to top £60m, indeed they could even be slightly below the £37.2m notched up last year. Sun Alliance's obvious strength should enable it to continue showing its rivals a clean pair of heels. But it is possible to be too cautious. With a solvency margin of 101 per cent, the group looks more than a shade over-capitalised. This may turn out to be only a prelude before acquisitions into new lines of business, made possible by the holding group structure. Sun Alliance adopted earlier this year which allows it to diversify away from the insurance market.

• COMMENT

After two years in which its pre-tax profits have surged by over 30 per cent, 4.9 per cent profits growth and a 20 per cent rise in interim dividend looks disappointing until compared with other large composite insurers who have been unable to maintain similar

£60m disposal and 11% rise at Hillsdown

By Philip Coggan

HILLSDOWN HOLDINGS, the food, property and furniture group, yesterday revealed an 11 per cent increase in pre-tax profits to £97.6m for the first half of 1989. At the same time it announced the sale of Cartwright Brice Holdings, commercial stationers, for £50m in cash.

WH Smith, the retail and distribution company, has agreed to acquire Cartwright Brice, which made operating profits of £4.9m on turnover of £85.2m in 1988.

The company will become part of WH Smith's office supplies division.

The proceeds of the sale will be used by Hillsdown to reduce its borrowings.

Mr Kevin O'Sullivan, Hillsdown's finance director, said that operating profits would have been £10m higher if not for the scare over salmonella in eggs and poultry which depressed that division's UK sales.

Overseas sales of eggs and poultry increased and the company said that the prospects for the second half had much improved.

Division	Half year to 30/6/89	Half year to 30/6/88
Food processing	30.1 (22.1)	18.0 (50.5)
Fresh meat	10.8 (347.8)	8.7 (203.9)
Poultry and eggs	3.2 (323.6)	9.2 (278.0)
Furniture	8.8 (156.9)	24.2 (369.2)
Housebuilding and property	28.8 (100.9)	18.1 (60.5)
Stationery	8.6 (100.5)	6.4 (90.7)

conditions". Since the end of the first half, Hillsdown has acquired Premier Brands, the Ty-Phoo tea company, for £195m from a group of investors including the management.

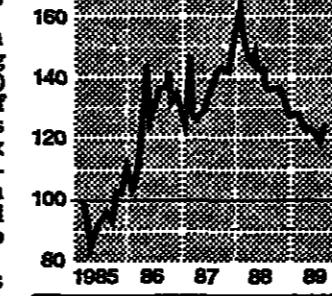
Overall turnover was down at £1.66bn (£1.71bn). Operating profits were £86.4m (£83.1m) and after interest payable of £18.8m (£22m), pre-tax profits were £67.6m (£61.1m). After tax of £13.9m (£12.2m) and minority interests of £4.9m (£5.5m), fully diluted earnings per share were 10.98p (9.94p).

The interim dividend is increased to 1.8p (1.5p).

• **COMMENT**
Hillsdown was long famous for its voracious appetite for acquisitions, but in the past 18 months it has been shedding a number of important businesses. The market felt it had landed in a strategic mess and the timely sale of Hunter and today's disposal of Cartwright Brice leaves Hillsdown more sharply focused and with lower gearing. A helpful boost in property profits helped over-

Hillsdown

Share price relative to the FT-A All-Share Index



come the problems of the eggs and fish businesses and make these first-half figures respectable. Now that Premier has been acquired, Hillsdown has a broad-ranging food portfolio and should be able to improve margins further as the "added-value" element of its turnover increases. Assuming £200m pre-tax for the full year (including £20m or so from Premier), the shares, down 6p to 36.5p, are on a prospective p/e of 10, which looks about right.

MB Group acquires US cheque printer for \$300m

By Andrew Hill

MB GROUP will more than double its US cheque-printing and business forms activities and become the third largest player in that market through the purchase of ABS Holdings for \$300m (£193.7m) in cash.

It is MB's first major acquisition since the UK group merged its worldwide packaging interests with Carnard, the French packaging company two months ago.

The deal added to the turnover in the international packaging and security printing industry yesterday, which also saw Norton Optron, which is at the centre of a three-cornered takeover battle, increase its bid for De La Rue, the banknote-printer.

Some industry analysts believed MB would try to expand by bidding for De La Rue or even for Norton, a specialist print and packaging group itself threatened by an unwelcome offer from Bowater Industries. Both Norton and De La Rue are MB's rivals in the highly-competitive UK cheque-printing market.

Mr Murray Stuart, MB's chief executive, said yesterday that MB was interested in different sections of the market and had no intention of getting

involved in the three-way fight.

ABS, which owns the cheque-printing business American Bank Stationery Company, will be combined with MB's existing US operation, Clarke Checks, the fourth largest cheque-printer in the country.

The combined group, to be called Clarke American Holdings, will have 55 cheque-printing plants in the US and between 16 and 20 per cent of the market. Only the cheque-printing operations of De La Rue and Harland, both independent quoted companies, are larger in the US.

Since the merger of its packaging interests with Carnard, MB has three main activities: security printing, central heating and bathroom products - Stelrad - and a 25.5 per cent stake in the merged packaging company, CMB Packaging.

Mr Stuart said that after the ABS acquisition the security printing operation would have annual sales of £150m - up from £85.5m last year - to add to Stelrad's annual sales of £230m.

He said he hoped the two operating divisions would continue to grow in parallel, contributing similar proportions of

turnover. "This is a major step for us and I think we will digest this before going any further," Mr Stuart added yesterday.

He said Clarke American would be able to share costs where there were overlaps between plant and product range. That would put MB in a position to take advantage of an impending shake-up in US banking - from 1991, banks will be able to operate in more than one state.

Last year ABS made £20m before interest and tax, on sales of \$142.8m. MB said the US group's management accounts showed a 33 per cent increase in profits to \$14.5m before interest and tax in the first six months of this year. Net assets at December 31 were \$57.2m.

MB had about 8,000 of each following the CMB merger so the group will have minimal gearing after the ABS deal. MB said the acquisition would not dilute the UK company's earnings per share this year, and would enhance future earnings.

MB's shares slipped only 2p in a weak market yesterday to close at 212p.

Norton Optron bid, page 33

Hoyle asks Panel to waive rule

By Ray Bashford

HOYLE, the consortium trying to buy BAT Industries, has asked the Takeover Panel to waive the usual rule that unsuccessful bidders must wait 12 months to renew their siege of a target.

If the Panel accepts the request, Hoyle said it would lapse the current offer pending

receipt of US regulatory clearance, mainly from insurance commissioners in nine states.

The bid watchdog's executive has passed on the request, without making a ruling itself, to the full Panel. If the Panel refuses to release Hoyle from the 60-day timetable, the bid must be declared unconditional by October 7.

Miss World sells Liverpool radio stake

By John Riddick

MISS WORLD Group, the radio and beauty contest group, soon to be known as Trans World Communications, has sold its stake in Radio City, the Liverpool radio station, for £1.2m.

According to Miss World, the stake, which comprised 167,500 non-voting 'A' shares, was

regarded as a purely financial investment. However, Mr Connolly said that the company intended to increase its ownership of local radio stations and investments in them towards the maximum level permitted by the Independent Broadcasting Authority.

SEPTEMBER 1989

BLUE CIRCLE HALF YEAR PROFITS REACH £100 MILLION

Interim Announcement Half Year to 30th June 1989

	1989	1988
Profit before tax	£100.3m	£85.2m
Earnings per share	12.5p	12.0p
Dividends	3.5p	3.0p

- UK Cement increased its operating profit by 69 per cent to £53.2 million.
- Home Products profits amounted to £16.4 million, including a first time full contribution from Birmid Qualcast.
- Property activity remained high.
- Overseas, profits were lower from the United States but higher in most other countries.



This announcement appears as a matter of record only.



ADT Finance PLC

U.S. \$800,000,000

Credit Facilities

Arranger

Credit Suisse First Boston Limited

Co-Lead Managers

Arab Banking Corporation

Société Générale

London Branch

The Bank of Nova Scotia

Midland Bank plc

Union Bank of Switzerland

London Branch

Crédit Lyonnais

London Branch

Co-Managers

Barclays Bank PLC

Credit Suisse

Kansallis Banking Group

Mellon Bank

The Royal Bank of Scotland plc

The Yasuda Trust and Banking Company, Limited

Commonwealth Bank of Australia

Dresdner Bank Aktiengesellschaft

London Branch

The Long-Term Credit Bank of Japan, Limited

The Royal Bank of Canada

The Tokai Bank, Limited

The Fuji Bank, Limited

Participants

Amsterdam-Rotterdam Bank N.V.

Cassa di Risparmio delle Province Lombarde - CARIPLO

London Branch

The Northern Trust Company

The Toronto-Dominion Bank

Banque Française Du Commerce Extérieur

The Nippon Credit Bank, Ltd.

The Sanwa Bank Limited

The Toyo Trust and Banking Company, Limited

UK COMPANY NEWS

Share price falls 9% as asbestos-related disease claims seem likely to continue Exceptional provision cuts T&N to £40.2m

By Vanessa Houlder

SHARES IN T&N, the engineering group, yesterday lost 9 per cent of their value, when an unexpected provision refocused attention on the company's history as an asbestos products producer.

As a result of the exceptional provision, the company revealed a fall in pre-tax profits from £43.1m to £40.2m for the six months to June 30, although a strong trading performance meant that operating profits increased by 22 per cent.

The exceptional charge of £5m resulted from further information about the operation of the Centre for Claims Resolution, a new facility

under which a number of companies share the costs of processing asbestos-related disease claims.

Although the number of cases outstanding has not changed significantly, the likely impact of items such as legal fees and recoverable insurance has been revised.

This charge came on top of a £5m exceptional provision made at the end of 1988 after the new facility, which was formed after the disbandment of the Wellington agreement, came into operation.

It also came in addition to asbestos-related costs of £5.7m (£5.5m). Sir Francis Toms, Earnings per share rose to

chairman, described these costs as "stable and moderately predictable," although the long latency period of asbestos-related disease meant that T&N would not see light at the end of the tunnel for some time yet.

Operating profits increased to £62.9m (£51.7m), reflecting buoyant markets for most items and a rise in operating margins from 9.7 per cent to 10.4 per cent.

Capital expenditure increased by 38 per cent to £33m, primarily on plant modernisation and capacity expansion to meet increasing market share.

Earnings per share rose to

14.5p (12.2p). The interim dividend increased by 13 per cent to 3.5p.

• COMMENT

With yesterday's provision, the spectre of asbestos claims has returned to haunt T&N's investors. The unexpected nature of the item may have undone much of T&N's work in getting its asbestos liabilities considered as a manageable and predictable royalty of 1 per cent on sales. The risk of an unexpected future bill has been underlined, which also serves as an effective poison pill to deter any predator. In some ways, however, the fall in share price from 262p to 237.5p

can be seen as an over-reaction. After all, T&N now has a clearer view of its liabilities, diminishing the likelihood of any future surprises. Furthermore, the impact of the exceptional charge has deflected attention from its impressive trading performance and promising future. Even if demand for automotive components starts to soften, its efficiency improvements should keep profits moving well ahead.

Assuming it makes profits of £53m this year, the shares are on a p/e rating of 9. At that level, they seem unlikely to outperform while the asbestos albatross is so much in evidence.

TR Energy agrees bid of £27m

By Andrew Bolger

EUROPA Minerals, the mining finance house, yesterday announced agreed offers to acquire TR Energy, the oil and gas investment company, and its management company, Energy Management and Finance.

The proposed TR Energy deal is worth £27m in new Europa ordinary shares, or £24.2m in cash. Europa shares closed down 1p at 117p, valuing the group at £18.5m. TR Energy shares closed up 1.5p at 23.5p, capitalising the company at £20m.

TR Energy's directors have accepted irrevocably the shares offer for their personal holdings.

Europa has also entered into an agreement to acquire the whole of the issued share capital of EMF for £1.2m, payable in new Europa shares. EMF is jointly owned by Kleinwort Benson, the merchant bank, and Touche Remnant, the investment management group.

Europa Minerals, which was formed by former ETZ staff, only came to the market in February at a price of 100p per share. Its main business is in private coal mining through three drift mines in Staffordshire and County Durham.

A series of losses has made TR Energy the subject of persistent shareholder criticism. It had a pre-tax deficit of £621,000 in 1988.

Europa is offering 27 ordinary shares for every 118 TR Energy shares (worth 26.5p at yesterday's closing price) or 24p in cash.

For each £100 nominal of TR Energy's convertible loan stock, Europa is offering 85 ordinary shares (worth 26.5p yesterday) or £85.25 in cash.

MAI acquires MIL Research for £33m

By Ray Bashford

MAI, the diversified media and financial services group, yesterday announced the acquisition of MIL Research Group, one of the UK's leading market research groups.

Following the disclosure early last month that MIL was involved in takeover discussions with an unnamed group, MAI said that it had agreed to pay £33.2m for the company.

This is equivalent to 285p a share, compared with yesterday's closing price of 290p, 2p higher on the day. Undertakings to accept the offer have been received for more than 50 per cent of the capital.

Mr Clive Hollick, MAI's managing director, said that the merger of the companies' activities would create - in terms of turnover - one of the world's 10 largest market research companies, while in the UK it would rank as number three or four.

MAI also ended months of speculation by saying that it did not intend to bid for Addison, the market research and investment group.

Europa Minerals, which was formed by former ETZ staff, only came to the market in February at a price of 100p per share. Its main business is in private coal mining through three drift mines in Staffordshire and County Durham.

A series of losses has made TR Energy the subject of persistent shareholder criticism. It had a pre-tax deficit of £621,000 in 1988.

Europa is offering 27 ordinary shares for every 118 TR Energy shares (worth 26.5p at yesterday's closing price) or 24p in cash.

For each £100 nominal of TR Energy's convertible loan stock, Europa is offering 85 ordinary shares (worth 26.5p yesterday) or £85.25 in cash.

Brown & Jackson jumps to £1.8m

BROWN & JACKSON, the holding company with interests in toiletries, household goods, security alarms, building and property development, achieved a sharp rise in pre-tax profits from £703,000 to £1.75m in the six months to end-June.

Mr Bryan Duffy, chairman, said all sectors had traded successfully, with the group's companies making an average profit increase of 47 per cent.

Group turnover surged to £51.12m (£12.71m), although after tax of £524,000 (£81,000), earnings slipped to 10.5p (1.7p) per share. The interim dividend is lifted from 0.1p to 0.5p.

FEDERATED HOUSING is halved to £1.21m

Reduced pre-tax profits of £1.21m compared with £2.82m were announced by Federated Housing, the residential property developer, for the first half

of 1989. The interim dividend is held at 2.5p, from earnings cut from 18.1p to 6.4p.

Turnover for the group fell from £15.76m to £14.34m.

Firstland takes up 6m shares in Explaura

By Clare Pearson

ABOUT six million shares, representing 5.7 per cent of the equity, in Explaura Holdings, the USM-quoted limestone quarrying company, are changing hands under a deal agreed between London Securities, the property and venture capital group, and Firstland Oil and Gas, the small USM-quoted oil independent.

Firstland is buying the Explaura shares from London Securities in exchange for the issue of £2.5m nominal of loan stock convertible into its own shares.

Firstland said last night the deal allowed it to invest in Explaura, which it believed had good potential, without hurting its balance sheet, due to special features of the non-interest bearing loan notes.

London Securities said the arrangement was in line with its policy of concentrating on mineral investments. Maximum conversion of the loan stock would eventually give it

Pickwick moves up to £0.97m

Pre-tax profits at Pickwick Group increased by 30 per cent to £965,600 in the first half of 1989. Pickwick is the distributor of home entertainment products 31.2 per cent owned by Pearson, the printing, banking and industrial conglomerate which owns Financial Times.

Turnover grew 38 per cent to £20.01m (£14.54m). Earnings worked through at 2.81p (2.15p) per share and the interim dividend is raised to 1.25p (1p).

Pickwick has also agreed to acquire Elap Music, a Danish company in the same business, for a maximum consideration of £24.14m (£23.43m).

American Trust

On the back of a 19 per cent advance in net asset value American Trust has raised its interim dividend by 12 per cent and hopes to maintain that rate for the total dividend.

In the half-year to July 31 the trust increased NAV from 160.4p to 181.4p. A dividend of 1.4p is to be paid, against 1.25p last time.

Miller & Sanhouse, which runs about 100 optician shops, has been hit by the imposition of VAT on optical products and the abolition of free eye tests.

The company said yesterday that "the fall in the number

of eight tests has had a significant adverse effect on the profitability of the company."

Pre-tax profits in the year to June 30 fell from £1.5m to £500,000 on turnover down of £21.56m (£13.01m).

Operating expenses nearly doubled from £8.77m to £16.69m. Interest payable was £213,000 (£85,000). There is no tax charge (£488,000) and earnings per share were 6.6p (16.9p). The final dividend is being cut to 2p (2.75p), making a total of 2.75p (4p).

Boots, which recently won a £900m bid battle for Ward White, the DIY and auto parts stores group, already won the Clement Clarke and Curry & Paxton optical groups. With the addition of Miller & Sanhouse, it will own 383 outlets.

Boots, which recently won a £900m bid battle for Ward White, the DIY and auto parts stores group, already won the Clement Clarke and Curry & Paxton optical groups. With the addition of Miller & Sanhouse, it will own 383 outlets.

Miller & Sanhouse, which runs about 100 optician shops, has been hit by the imposition of VAT on optical products and the abolition of free eye tests.

The company said yesterday that "the fall in the number

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
American Trust	Int. 1.4	Oct 18	1.25	-	3.9
Avonmore Foods	Int. 0.54	-	-	-	1.25
Black (Peter)	Int. 1.75	Oct 23	1.31	2.4	1.82
Blue Circle	Int. 3.51	Nov 27	3	-	10
Brown & Jackson	Int. 0.57	Jan 2	0.1	-	0.5
Bunzl	Int. 2.6	Nov 25	2.4	-	5.7
Comet Group	Int. 0.45	Dec 4	0.3	-	10
Concord	Int. 4.1	Oct 20	3.11	-	1.25
Durham (DQ) 5	Int. 1	Nov 30	0.9	-	2
Eagle Holdings	Int. 1	Oct 28	0.9	-	1.25
Edinburgh Fund	Int. 4.2	Oct 18	4	-	10.5
EW Foss	Int. 1	Oct 16	-	-	1.25
Federated Hosing	Int. 2.5	Dec 31	2.5	-	7.5
Hilldowns Hidge	Int. 1.8	Nov 10	1.44	2.6	2.16
Istros	Int. 1.73	Oct 27	1.75	-	5.7
Mecca Leisure	Int. 21	-	-	-	2.75
Millar & Sanhouse	Int. 2	-	1.49*	-	4*
Nordin & Peacock	Int. 1.68	-	1.1	-	3.3
Pearson	Int. 1.4	Oct 27	1	-	3.25
Pickwick Group	Int. 1.25	Oct 27	1	-	5
Quicks Group	Int. 2	Oct 27	2.25	5	3.25
Ricardo	Int. 3.85	Oct 27	2.25	5	3.5
StatPlus	Int. 1.75	-	1.25	-	3.5
Sun Alliance	Int. 4.5	-	-	-	1.25
T&T	Int. 3.6	-	3.1	-	9.6
Williams Hedges	Int. 4.5	Oct 26	4	-	10
Wimpey (George)	Int. 4	Oct 26	3	-	9.25
WS Holdings	Int. 0.9	Oct 19	0.8	-	2.1

Dividends shown per share net except where otherwise stated.

*Equivalent after allowing for scrip issue. **On capital increased by rights and/or acquisition issues. ***USM stock. ****Unquoted stock. #Third market. **For 13 months. \$Share option in lieu of cash dividend. *Per B ordinary share, paid in Irish currency

For the latest news and views on the Hoylake bid for B.A.T Industries, from Hank Frigon, Chief Executive of BATUS. Call free. Any time.



The Directors of BATUS Industries plc, with the exception of Sir Mark Westberg, who is also a director of J. Rothschild Holdings plc, one of the members of the Hoylake group, and has publicly stated that he is taking no part in any discussion relating to the Hoylake offer, are the persons responsible for the information contained in this advertisement. These Directors confirm that to the best of their knowledge and belief having taken all reasonable care to ensure that such is the case the information contained in this advertisement is in accordance with the facts. The Directors accept responsibility for any statement which is misleading by reason of any statement contained in this advertisement.

COUNTY NATWEST VENTURES
A Member of IMRO

1000 Tapscott Gardens, 12 Throgmorton Avenue, London EC2P 2ES
Tel: 01-362 1000 Fax: 01-638 1615 Telex: 882121
& The NatWest Investment Bank Group

These are just a few of the case histories that feature in our book. And with 20 years experience, we are one of the largest and longest-standing buy-out specialists in the UK. We have invested in more than 150 management buy-outs and buy-ins, many in a lead investor role.

Find out more. It's all in the book. For your copy, call Helen Visser on 01-826 8465.



Page 8 Aynsley China - A leading producer of fine bone china, the company became the 100th UK buy-out of more than £10 million.

Page 14 Jeyes Group - The cleaning products group where CNWV arranged the buy-out smoothly and efficiently, beating off tough outside bidders. It has since been admitted to the USM.

Page 15 Venture Plant - CNWV's access to NatWest Group resources allowed the management team of this plant hire business to match a £10.5 million competitive bid within

The Post Office

Sale of

Leasing and Corporate Hire Purchase Businesses

The Post Office announces that its leasing and corporate hire purchase businesses are to be sold. These businesses, collectively referred to as Giroleasing, were transferred from Giroleasing plc to the Post Office on 21st July, 1989.

Giroleasing comprises two principal entities which are wholly owned by the Post Office. The first, Giroleasing Holdings Ltd., together with its subsidiaries, undertakes the main leasing business; the second, Post Office Finance (No. 3) Limited, undertakes a limited amount of corporate hire purchase business.

Giroleasing provides big-ticket leasing finance for both the public and private sectors. The Asset Finance & Leasing Digest, in its annual survey, ranked Giroleasing as the 10th largest UK lessor in Europe as at 31st December, 1988, measured in terms of the gross value of the leasing portfolio. Giroleasing is one of the leading providers of lease finance to the public sector. The entire portfolio consists of leases written since 1985.

In the assessment of bids, the valuation of Giroleasing will be the major determinant. The Secretary of State for Trade and Industry is required to approve the final terms of sale.

The sale of Giroleasing is being conducted by Schroders on behalf of the Post Office. Prospective purchasers are being asked to register their interest by 22nd September, 1989 with:

Mr. Gerry Grimstone
J. Henry Schroder Wagg & Co. Limited
120 Cheapside
London
EC2V 6DS
Facsimile No: London 382 6459

Prospective purchasers will be sent a pre-qualification questionnaire and in due course qualifying prospective purchasers will be sent an information memorandum describing the businesses and the sale process.

Schroders

SUN ALLIANCE

INTERIM STATEMENT

The estimated results for the six months ended 30th June, 1989 are set out below with the comparative figures for 1988.

	6 months to 30th June 1989	6 months to 30th June 1988	Year 1988
	(unaudited)	(unaudited)	(audited)
	£m	£m	£m
Premium income -			
General insurance	1,254.6	1,163.9	2,252.2
Long-term insurance	387.0	435.5	859.6
	1,641.6	1,599.4	3,111.8
General insurance underwriting result			
	11.0	30.1	58.7
Long-term insurance profits	17.4	16.2	34.0
Investment and other income	163.0	196.0	279.7
Profit before taxation	191.4	182.3	372.4
Taxation	58.0	56.2	110.3
Profit after taxation	133.4	126.1	262.1
Minority interests	5.3	5.3	10.4
Profit attributable to Shareholders	128.1	120.8	251.7
Earnings per share	16.2p	15.3p	31.9p

Note: earnings per share for 1988 have been restated to reflect the four for one share exchange on 1st July, 1989.

TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	6 months to 30th June 1989	6 months to 30th June 1988	Year 1988			
Premium income £m	Under-writing result £m	Premium income £m	Under-writing result £m	Premium income £m	Under-writing result £m	
UK	808.5	31.9	730.2	34.7	1,429.2	92.5
Europe	182.1	(9.3)	166.1	(5.6)	295.0	(9.7)
USA	135.0	2.5	118.5	6.4	227.9	3.4
Canada	30.7	(1.9)	66.5	0.7	130.9	(4.2)
Australia	43.5	(4.6)	30.9	(1.0)	70.7	(2.9)
Other overseas	54.8	(7.6)	51.7	(5.1)	98.5	(20.4)
	1,254.6	11.0	1,163.9	30.1	2,252.2	58.7

DIVIDEND

The directors have declared an interim dividend for 1989 of 4.5p per share – an increase of 20% on the equivalent interim of 3.75p in 1988. The dividend, costing £35.6m, will be paid on 1st December, 1989 to shareholders on the register at close of business on 28th September, 1989.

As approved at the Extraordinary General Meeting last May shareholders will be offered the opportunity to elect to receive new fully paid shares instead of cash; details will be sent to shareholders on 5th October, 1989.

Sun Alliance Group plc
Head Office: 1 Bartholomew Lane London EC2N 2AB

Courtaulds buys French outfit

By Lisa Wood

Courtaulds, the textiles and chemicals group, is acquiring Georges Rech, a privately-owned French fashion house, for about £12m.

Georges Rech, based in Paris, designs and markets three brands of women's fashion clothing. Total sales in 1988 were £21m, of which 70 per cent were in France, where it sells to chain-store retailers and direct to its own network of 49 franchised stores. In Spain and Japan it holds licensing agreements for clothing and accessories.

Courtaulds said the acquisition was a further step in the internationalisation of Courtaulds Textiles, adding strength to its brand portfolio in Europe. Most of Courtaulds' garment business is in the UK. Mr Martin Taylor, Courtaulds director for textiles, said Georges Rech would be run as a separate business. "It is a delicate fruit which we do not want to bruise. But it is a truly branded business whose approach will infect and inspire many of our other businesses."

Courtaulds, he said could learn from Georges Rech, while Georges Rech could benefit from capital investment.

Mr Georges Rech, the group's founder, will continue to work within the business, as will his partner Mr Jean Jacques Schmoil. Mr Rech said: "The integration with Courtaulds will enable us to accelerate our international business." The purchase is subject to particular to French Treasury approval.

Chairman warns of possible difficulties on housebuilding side

Wimpey moves up 11% to £45.2m

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Wimpey, Britain's second largest housebuilder, rose by 11 per cent to £45.2m during the six months to the end-June.

However Sir Clifford Chetwood, chairman and chief executive, warned that continuing difficulties in the UK private housing market would have "an adverse effect on the results of Wimpey Homes in the second half of the year".

The pre-tax increase was achieved despite a 22 per cent fall in legal completions compared with the first six months of 1988. Turnover rose from £289.9m to £340.2m. Earnings per share increased from 9.4p to 10.1p.

Sir Clifford said the average selling price of a home during the first six months of this year was £265,311 compared with £23,470 last year. The effect of last year's big price rises meant that UK housing profits did not fall during the



Sir Clifford Chetwood – 50 per cent gearing at year-end first six months compared with last year's first half.

The experience of the

group's overseas housebuilding operations had been mixed, said Sir Clifford. Total completions in North America, continental Europe and the Far East were down marginally from 1,064 to 1,068. Downturns in France and Canada had been offset by a 25 per cent increase in the US, principally in California.

He said returns on Wimpey's asphalt, quarrying and open-cast coal activities had improved during the first six months. Profits from the minerals division included two months' operations from Brookhill & Associates, the north-eastern US aggregates company.

"At the year-end we expect gearing to be around 50 per cent. While this is a substantial increase over recent levels, I am confident that the increased investments will be thoroughly justified," said Sir Clifford.

Property disposals in the first half included the sale of the George V development in Monaco at a break-even price.

The interim dividend was increased from 3p to 4p.

Tilbury rejects higher Lilley offer

By Philip Coggan

LILLEY yesterday increased, to £137m, its offer for fellow construction group Tilbury only to meet an instant rejection from the latter's board.

The predator then went into the market to buy Tilbury shares, and will announce its increased stake this morning.

The new offer is 60 ordinary and 30 convertible preference Tilbury shares for every 12 in Tilbury, with a cash alternative of 55p. Based on a 102p value per convertible preference share, the new offer values each Tilbury share at 67.2p.

Lilley argues that a merger of the two companies would create a stronger capital base

and would allow the group to compete for infrastructure projects in the 1990s.

Tilbury, which last week forecast full year pre-tax profits of £27m, dismissed the offer as "totally inadequate" and said that the cash alternative represented a prospective p/e of only 7.2. Lilley argues that, excluding a £5m profit from a property deal in Linwood and non-operating income, the prospective p/e is 10.

Mr Mike Bottier, chief executive of Tilbury, said that "Comparison of the recently pub-

lished interim statements and forecasts for 1989 from both companies indicate that Tilbury's earnings per share are growing faster than those of Lilley".

Tilbury, which is advised by Schroders, rejects Lilley's arguments for merger, saying that its specialist engineering skills leave it well placed to compete for high-margin contracts.

Until its market raid yesterday, Lilley owned, or had acceptance for 24.1 per cent of Tilbury's equity.

Bunzl disappoints with decline to £41m

By John Riddings

THE DISPOSAL of its transportation businesses and losses on currency hedging prompted a fall in pre-tax profits at Bunzl, the distribution and specialist manufacturing group, from £43.4m to £41m for the six months to June 30.

The immediate cause of the profits fall was partly the absence of £4.6m achieved by transport businesses in the comparable period. In addition, the group's mistaken anticipation of a weaker dollar was largely responsible for swing in corporate activities' contribution from profits of £1.6m to losses of £3.1m.

Trading profits from continuing businesses increased by 18 per cent from £21.7m to £24.1m. Paper and packaging, the company's largest business, saw profits flat at £21.9m (£21.8m). This reflected severely depressed margins in job-lot

operations, which involve the distribution of paper off-cuts, and difficult pulp and paper trading markets.

Industrial products improved profits from £4.1m to £5.4m.

In specialist manufacturing, paper and plastics improved profits from £9.7m to £10.9m. A much stronger advance was recorded in the cigarette filters business which raised profits £2.1m to £10.9m.

Net borrowings increased from £168.1m to £201.2m, representing gearing of 55 per cent (69 per cent). Two-thirds of the increase reflected currency effects. Virtually all of the group's borrowings are in the US.

Bunzl will have to tell a pretty good story in three weeks' time to regain the City's confidence. Yesterday's numbers were at 10.5, at least for the moment.

Find the perfect luxury holiday in the WEEKEND FT.

HOLIDAYS AND TRAVEL appears every Saturday.
Order your copy today.

MEXICO

The Financial Times proposes to publish this survey on:

OCTOBER 12 1989

For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL
on 01-873 3447

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Construction and Property

Announcement of interim results (unaudited)
for the half-year to 30th June, 1989.

6 months to 30.6.89 (£m)	6 months to 30.6.88 (£m)
120.60	78.84
5.10	1.75
3.45	1.57
42.5p	18.3p
6.0p	3.0p

Extract from the Chairman's half year statement to shareholders:

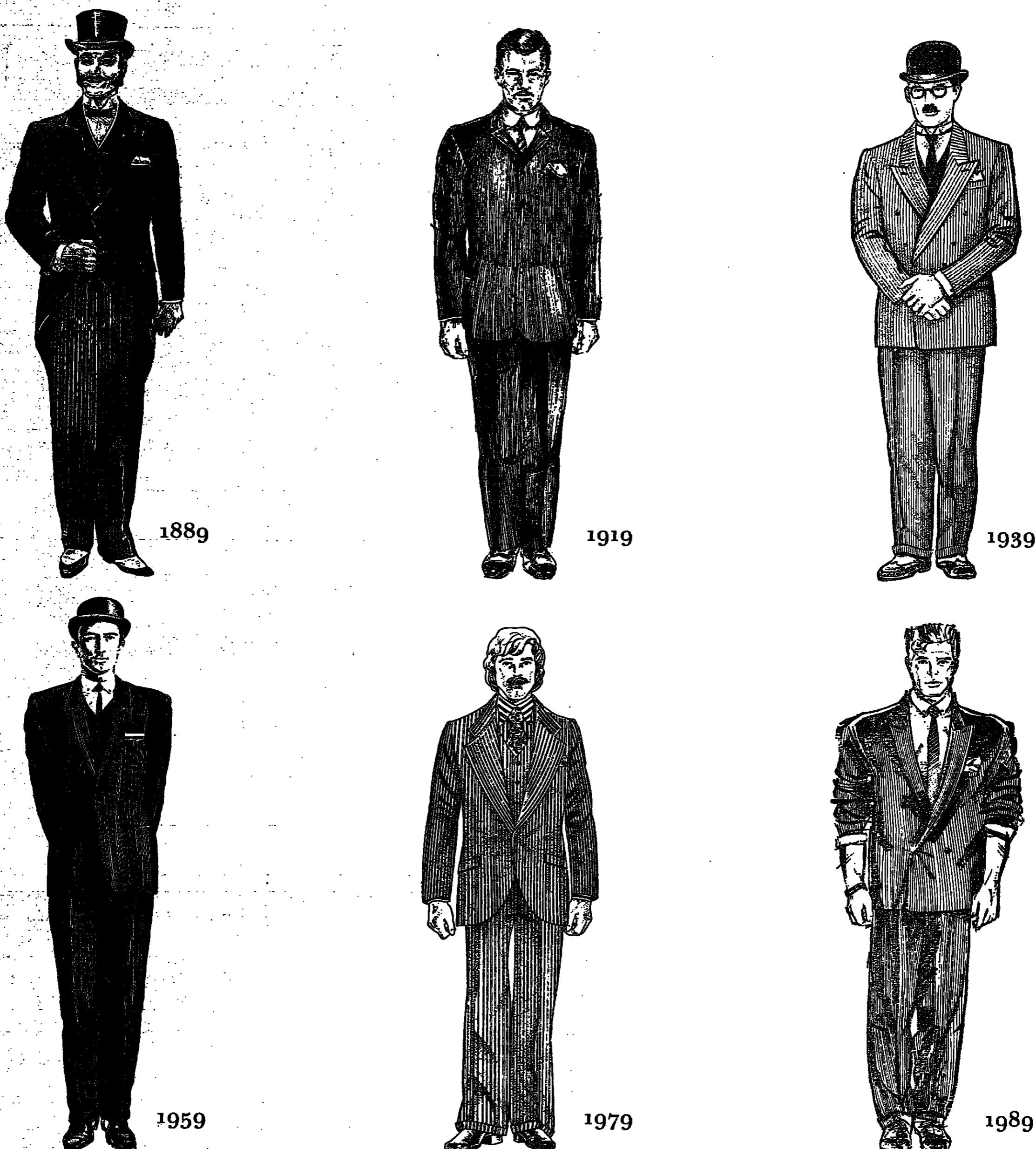
"... strong growth in all main activities... £8 million spent in complementary acquisitions... agreed \$17.8 million cash offer for Beaman Corporation... forward orders are healthy with scope for further progress."

NEW HOMES ADVERTISING

appears every Saturday in the Weekend FT.

For further information please call Genevieve Marenghi on 01-873 4927

For details of our services or shareholder reports, please contact Liz Atkinson, Conder Group plc, Kings Worthy Court, Winchester, Hampshire SO23 7QA. Tel: 0962 882222.



The only thing that has never gone out of fashion is our personal service.

At Greig Middleton we haven't just seen changes over the last hundred years, we've been making some of them happen.

But we've never lost sight of the important traditional value of offering clients a truly personal service.

And it's paid off.

Our success has seen Greig Middleton become one of the largest independent stockbrokers in Britain with offices in Glasgow, Bristol, Guildford, York, Truro and London.

As well as providing the best of the old-fashioned stockbroking services we've also moved with the times. Our clients can expect the same personal service should they want a mortgage, tax advice, pensions or insurance.

If we sound like the type of stockbroker you could do business with, why not call Christopher Sibthorpe on 01-2470007.

Or alternatively write to him for further details. You'll soon see why we're known as the professionals with the personal touch.

**GREIG
MIDDLETON**
AND CO. LIMITED
MEMBERS OF THE INTERNATIONAL STOCK EXCHANGE
MEMBERS OF THE SECURITIES ASSOCIATION
66 WILSON STREET, LONDON EC2A 2BL

UK COMPANY NEWS

First time contribution from Birmid Qualcast lifts depressed home products side Cement growth helps Blue Circle to £100m

By Andrew Taylor, Construction Correspondent

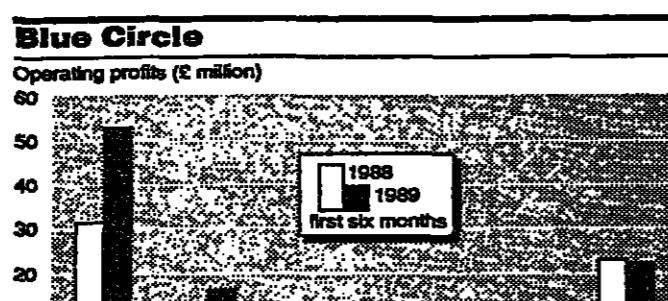
BRITISH CONSTRUCTION output is continuing to run at record levels, despite a sharp fall in housebuilding, judging by an 18 per cent rise in pre-tax profits announced yesterday by Blue Circle.

Pre-tax profits at Blue Circle, the world's third largest cement manufacturer, rose from £89.2m to £100.3m during the six months to the end of June. Turnover rose from £527m to £684.2m.

UK cement profits rose by 69 per cent to £53.2m accounting for almost half of operating profits of £108.9m. Blue Circle said UK cement sales were 5.4 per cent higher compared with the first six months of 1988. British cement prices had risen by 6 per cent in August 1988 and by a further 7 per cent in March this year.

A gauge of the strength of the market is that Blue Circle imported 907,000 tonnes of cement and clinker into the UK during the first six months of this year.

The British home products division is having a much harder time, despite increasing



profits in the first half from £9.4m to £16.4m. Most of the rise was due to a first time contribution from Birmid Qualcast.

Blue Circle said the underlying level of profit from its merged home products business was much lower than it would have been last year.

High UK interest rates had badly hit sales of cookers, boilers, lawnmowers and furniture and there was no sign yet of

this improving. The company received another setback recently when its £18m bid for Myson, the radiator and boiler company, was referred to the Monopolies and Mergers Commission.

UK brick profits also suffered in the first half, declining from £3.2 to £2.6m, reflecting the fall in British housebuilding.

Property profits in the UK fell from £12.4m to £7.5m

although the underlying level of property profits rose by £1.2m, if exceptional profits from the sales of land for the Chafford Hundred new town in Essex were excluded from last year's first half figures.

Overseas profits fell by 19 per cent from £23.2m to £19.5m. There was a big fall in US profits from \$2.7m to \$2.4m due partly to a decline in construction activity in east coast states but also to record rain-

fall which had curtailed building work. Mexican profits fell from \$9.8m to \$7.4m.

Since the first half the company has sold for £250m its Tolteca cement interests in Mexico and its allied operations.

Earnings per share, after allowing for a higher tax charge and conversion rights, fell slightly from 11.5p to 11.3p. The interim dividend was increased from 3p to 3.5p.

Goode Durrant board move to be opposed

THE BIGGEST shareholder in Goode Durrant will vote against a special resolution at the industrial and financial management company's annual general meeting tomorrow, writes Ray Bashford.

Winnedael, headed by Mr Tim Nash and controlled by the Nash family, which has strong associations with South Africa, will oppose a resolution which would alter Goode Dur-

rant's board power to disenfranchise shareholders.

If the resolution is approved, the board would have the power to disenfranchise shareholders who do not comply with Section 212 of the Companies Act. This gives a company the right to demand the identity of the owner of shares in a nominee company.

Mr Michael Warrin, the chairman of Goode Durrant,

said that the change reflected amendments to the Stock Exchange listing rules.

He added that the alteration to the articles of association was planned before last July when Winnedael acquired its 14.9 per cent stake and placed a further 5 per cent in trust.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winnedael is in a strong position to win the vote at the annual meeting which requires approval from 75 per cent of the votes cast for success.

Mr Tim Nash said that he expected to receive support from other shareholders at the meet-

ing, and that the change would give directors "too wide a discretion at the expense of shareholders".

Winn

UK COMPANY NEWS

Croda improves 5% to £16.5m

By Clare Pearson

CRODA INTERNATIONAL, the chemicals, cosmetics and food company, yesterday announced a 5 per cent increase in pre-tax profits from £16.4m to £16.5m at the half-year stage.

Mr Michael Valentine, who last month succeeded Mr Mike Cannon as chairman, said the results marked a significant improvement in the second half, as some raw material cost pressures eased.

The biggest profits growth came in surface coatings, the second biggest division after speciality chemicals.

The other three divisions, industrial chemicals, food and cosmetics and toiletries all produced lower profits. Group turnover rose to £165.4m (£170.6m).

Earnings per share increased by 10 per cent to 8.9p.

(1.16p) while the interim dividend is lifted to 4.1p, from 3.8p.

Mr Valentine said Croda continued its active programme of capital expenditure, spending about £13.3m in the half-year against £28.6m last year.

It also spent £10.8m on acquisitions.

Surface coatings, which includes industrial paints and graphic supplies, achieved a rise in profits to £4.1m (£3.6m) on turnover of £47.6m (£36.4m).

Three extra months' trading in Australia put in £27.4m to profits but this was offset by above-the-line modernisation and closure costs.

Margin pressure in the speciality chemicals division, which includes resins, oleochemicals, linalool, and adhesives, meant

that though sales increased by 12 per cent to £77.4m, pre-tax profits rose by only 5 per cent to £10.1m.

In the industrial chemicals sector, profits fell to £1.4m (£1.9m), ascribed to competitive problems in the rendering industry and some restructuring costs.

Foods made £800,000 (£1m), against a background of lower sales of eggs to bakers following the food scares at the turn of the year.

Cosmetics and toiletries, partly hit by relocation, put in £100,000 (£20,000).

Income from investments and properties fell to £100,000 (£40,000). Net interest payable rose to £300,000 (£70,000).

COMMENT

These results were at the top end of City expectations,

although Croda had been expected to set aside more for this year's change in accounting for pension fund contributions, and the extra three months in Australia also helped. In the full year, there will be a gain from the disposal of a cosmetics site in Sussex, while currencies have also been on Croda's side. However, all these factors should only serve to push pre-tax profits up to about £26.5m. This is not inspiring compared with £23.7m (net of property) last time, and growth prospects for 1990 do not look strong either.

A prospective p/e of above 11 is nothing to get excited about but Croda's shares are held for yield rather than capital appreciation and this looks fairly comfortable at nearly 7 per cent prospectively.

Peter Black holds margins and hits £9.6m

By Vanessa Houlder

PETER BLACK HOLDINGS, the Yorkshire-based consumer goods manufacturer which recently abandoned an attempt to take over Lambert Howarth, a rival footwear company, made profits of £9.62m pre-tax on turnover of £138.40m for the year to June 3.

That compared with £8.52m and turnover of £133.55m for the 13 months to June 4 1988. On an annualised basis, pre-tax profits and turnover increased by 23 per cent and 12 per cent respectively.

Mr Gordon Black, chairman, said that although higher interest rates had affected turnover growth in the second half, it had maintained its improved profit margin.

Demand for furniture, which represented 5 per cent of turnover, was slowing down. However, footwear, toiletries and cosmetics continued to perform strongly.

COMMENT

Given the dire state of many consumer products businesses, there are signs that Peter Black is being let off relatively lightly. For one thing, the shoe operations, which account for half the business, should escape the full force of consumer cutbacks. Although new shoes are to some extent discretionary purchases, Peter Black is focused on the value-conscious Marks and Spencer customer, who is expected to be more resilient than most.

For another, toiletries and cosmetics still promise excellent growth, although much rests on the all important pre-Christmas period. Only its embryonic furniture business is feeling the full blast of the consumer cutbacks and this accounts for a mere 5 per cent of sales. Furthermore, Peter Black is still reaping the benefits of improved efficiencies stemming from its capital expenditure programme. Accordingly, Peter Black can be expected to make profits of about £10.3m this year, which given a share price of 16.4p, up from 13.3p, puts it on a p/e of 11.

Allowing for the lack of enthusiasm for consumer stocks, that seems reasonable value.

NEWS DIGEST

Unit trust profits hit EFM results

A DECLINE in unit trust trading profits was the major factor behind the fall from £2.36m to £2.12m in pre-tax profits of Edinburgh Fund Managers in the six months to July 31 with earnings per share down from 10.2p to 7.2p.

Net profit from unit trust trading trading dropped from £1.01m to £404,000. But the managers said that a more informative comparison was with the second half of last year on which they improved the profit before tax by 25 per cent and earnings per share on the increased capital by 7 per cent. And on the positive side the managers attracted new pension fund clients and are providing investment management for the General Accident unit trust which was launched in May. Funds under management as at July 31 were £1.5bn.

The interim dividend has been increased from 4p to 4.2p; last year's total payment was 10.5p.

Corton Beach achieves 10.63m rise

Corton Beach, the USM quoted mini conglomerate which operates through three autonomous divisions spanning food, leisure and automotive businesses, achieved a 20.63m increase in profits to £2.26m pre-tax for the half year ended July 31.

Turnover advanced to £60.95m (£47.51m) generating operating profits of £2.26m (£2.12m). Earnings worked through 0.8p higher at 5p. The company does not pay interim dividends but the directors said that as indicated at the annual meeting, they will recommend a substantial increase in the dividend for the year (0.825p was paid previously).

They pointed out that trading in the second half had begun in accordance with expectations and a satisfactory full year result was anticipated. Several further acquisitions were being progressed.

The directors also said that the rights issue of convertible preference shares in connection with the acquisition of Lyon & Lyon had strengthened the balance sheet and that the company had further improved its financial position via the acceptance of a syndicated loan facility from Samuel Montagu which had replaced existing group borrowings.

Stat-Plus at £2.82m

Stat-Plus Group, the law and office stationery retailer, raised its profits from £2.37m to £2.82m pre-tax for the six months to end-June on a turn-over virtually static at £5.24m.

The results benefited from a 23.8m rise in interest income to £866,000. Earnings amounted to 8.4p (7.1p) and the interim dividend is being lifted to 1.75p (1.25p). At the half year end the company had cash deposits of £10.4m.

Better margins in Isotron's 17% rise

An improvement in margins is reflected in the results of Isotron, the largest gamma irradiation service company in the UK, with pre-tax profits up 17 per cent from £2.6m to £2.4m in the year to June 30 against a 6 per cent improvement in turnover to £4.8m.

The chairman, Colin Clive, said good progress was made in the market for the sterilisation of surgeon's gloves, medical packaging and laboratory disposables. The announcement that the Government intended to permit the irradiation of food was also good news for the company.

Tax charged was £241,000 (£721,000) leaving earnings per 25p ordinary of 12.7p (10.5p) for the dividend which, with a proposed final of 1.75p (1.44p), makes a total of 2.6p (2.16p).

Nurdin & Peacock rises 13% in midst of cigarette war

By John Riddings

NURDIN & PEACOCK, the cash and carry wholesaler, raised pre-tax profits nearly 13 per cent from £5.47m to £6.1m in the six months to July 1.

Last year's figures have been restated upwards from £5.05m following a change in accounting practice. This removes the depreciation charge on freehold property and brings the group in line with other cash and carry operators.

Turnover increased from £47.97m to £52.05m and earnings per share to 5.07p (4.53p). The interim dividend is 1.65p.

Mr Michael Peacock, chairman, said the fine weather since May had increased sales of soft drinks, beer and ice cream more than it had reduced demand for products such as chocolate.

But the Budget had removed the opportunity for gaining stock profits and prompted price competition as rivals offered discounts to eliminate stock. Cigarettes had experienced particularly fierce competition.

N&P said own label products accounted for over 20 per cent of total sales. And its Red Band brand of cigarettes accounted for 24 per cent of the own label cigarette market.

During the period, SHV, the Dutch cash and carry operator increased its stake from 6 per cent to 8.5 per cent. Mr Peacock said he had been assured that the company's intentions were not hostile, but "I would obviously prefer that nobody bought up a sizeable stake."

COMMENT
N&P ticks along satisfactorily. Yesterday's figures are more impressive than they seem given the pretty tough cigarette price war going on with Booker, which owns the UK's largest cash and carry group, and the trebling in pension fund contributions to £900,000. On the other hand, a 9 per cent increase in sales looks less impressive when one takes out the 4 per cent relating to new sites and the 3 per cent relating to inflation. The increased pension payments are set to continue, as are the cigarette wars, but pre-tax profits should

Third party enters fray with stake in Goldberg

By Lisa Wood

THE TAKEOVER battle between A Goldberg, the Glasgow-based fashion retailer, and Blacks Leisure, its predator, took on a new twist yesterday. It came when Fletchand Investment, the investment company which owns Lewis's, the department store group, announced it had taken an initial 1.05 per cent stake in Goldberg.

Blacks the sports and camping goods retailer, controls 34.64 per cent of Goldberg, for which it is making a £22m all-share bid.

The next closing date for the Blacks offer is September 12.

Fletchand said it had no present intention of making a bid for Goldberg but revealed it had held talks to discuss possible avenues of co-operation, including merging the businesses in some way. The talks had been discontinued because of Blacks' bid. However, it was decided that if Blacks' bid should lapse Fletchand would re-open talks with Goldberg.

Mr Simon Bentley, chairman of Blacks, said: "For Goldberg shareholders the Fletchand announcement does not provide any kind of alternative to our offer."

Mr Mark Goldberg, the target's chairman, yesterday urged his shareholders to reject the bid and said there were alternatives to what was on offer.

A strong foundation for further growth.

Six month profits to 30th June 1989 up 48.6% to £75,018,000

Fully diluted earnings per share up 10.1% to 13.1p

Interim dividend per share up 12.5% to 4.5p

Vehicle Distribution Division to be listed and shares to be distributed free to Williams' ordinary and convertible preference shareholders.

£56,524

WILLIAMS HOLDINGS PLC
SKILFULLY MANAGING GROWTH

Williams' strong first half performance illustrates the wisdom of operating a portfolio of business which can withstand temporary weakness in any one particular sector.

Pre-tax profits

Full year £000s

Half year £000s

£6,267

£2,686

1985

£21,024

£5,534

£1986

£18,506

£2,500

1987

£18,506

£2,500

£1988

£2,500

£2,500

1989

£116,050

£75,018

SMALLBONE

WILLIAMS FAIRY

KIDDE GRAVNER

CROWN BERGER

POLYCELL

BURGESS

MICRO

SWITCH

FRAZEE

SAIA

NEWAGE

SWISH

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

1989

UK COMPANY NEWS

Small chance of success but still able to rock the boat

Ray Bashford on the intensifying war surrounding Ron Brierley's fight for control of Molins

MOLINS, the cigarette machinery manufacturer, is again in an attempt to fend off a takeover challenge.

Shortly after the offer from IEP Securities closes tomorrow afternoon it should be known whether Molins will fall into the hands of Sir Ron Brierley, the New Zealand businessman, or continues an attempt to independently correct its erratic performance.

All the signals indicate that Sir Ron's two-year wait to launch a second takeover for Molins has done little to strengthen his chances of success and that the offer will close without his arriving much closer to his arriving of majority control.

Institutions, led by M&G with 18.6 per cent of the capital, are likely repeat their rejection of the June 1987 offer which was mounted through another Brierley-controlled company, Tozer Kemens Millbourn (Holdings). This collective aversion to the 230p bid, which values the company at £88.8m, will frustrate IEP's takeover and contain its holding in the machinery manufacturing to a maximum of 40 per cent.

Acceptance by the institutions has been made especially difficult because they rejected the first offer at 300p and would be seen to lose face by agreeing to 230p.

However, there is no doubt that IEP, with such a large minority shareholding to protect, will continue to rock the Molins boat. The New Zealand-controlled company could call upon the support of institutions which are sympathetic to its case against Molins but which feel that the cash offer is insufficient, to aid in efforts

to destabilise the board.

This relatively small corporate war has been accompanied by the usual rhetoric associated with a takeover and the tone has intensified during the past two weeks. IEP has strengthened its attack as it has become obvious that it will not win majority control, even after strong lobbying of the institutions.

The New Zealand company alleges that the Molins board has presided over an "abysmal" financial performance over the past five years and that present policies will make it impossible for the company to fulfil the profit forecasts made during the defence.

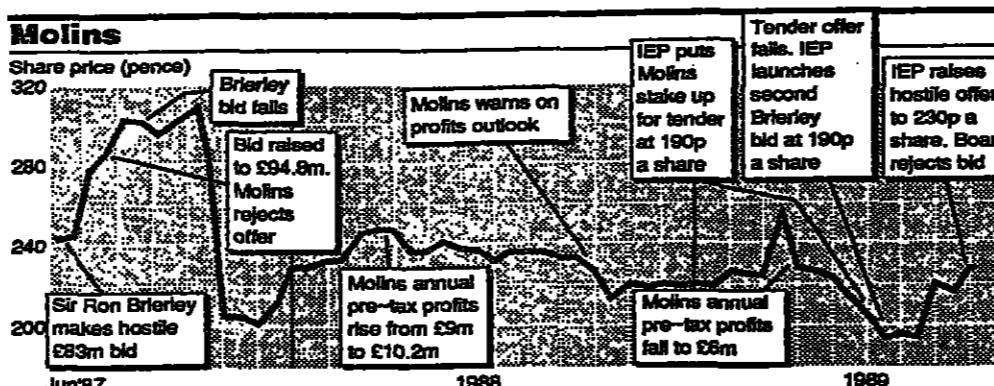
Molins counters predictably that IEP is attempting to "rob" shareholders of the true value of their shares through an offer which undervalues the present and future worth of the shares.

Despite the reluctance of institutions to accept the offer, it is not difficult to find City analysts within the engineering sector, who agree that Molins' bid is poorly managed.

"The IEP argument is good. The Molins management has done nothing and the quality of the company's earnings is poor. This company has lurched from crisis to crisis in recent years," said an analyst who has recently been in discussion with the Molins board.

Since 1984 the company's pre-tax profits have followed an erratic course, moving between £6m in 1984 and a peak of £10.2m in 1987 before sliding to a £6m pre-tax profit last year which put the share under renewed pressure.

A recovery of profits and the establishment of a more steady profits record has formed the main plank of Molins' defence and the bid has flushed out a



forecast of pre-tax profit of £13m for the current 12 months.

Mr Stuart Mitchell, IEP's chief executive in the UK, argues that Molins' profits are of a low quality and that the company will be hard pressed to meet the forecast.

A large and growing proportion of the company's profits are being generated in developing countries where cigarette sales are being less affected by increasing public concern about the dangers of smoking.

Brazil is estimated to contribute about one-third of Molins' pre-tax profits and the recent tighter controls on

remittance of earnings from the country threatens to reduce this figure. There are already signs that the upheaval in China has lowered the country's potential as a profits source.

Molins replies with the claim that recent changes in the range of the machinery on offer, particularly to developing nations, has created a more solid foundation for it to compete as one of the world's two major producers of this specialist equipment.

The workforce has also been cut back as part of an attempt to reduce overheads and boost productivity. The benefits of

would not have to make pension contributions to the funds for at least 20 years and that the surpluses should ensure that it will benefit from a major contribution to profits and cash during that period.

IEP dismisses all these as "jinx tomorrow" arguments which aid its claim that the company has a weak profits generating capacity in its core business.

But an essential shortcoming in IEP's attack has been its failure to explain its intention with Molins if it were successful. Mr Mitchell says he would install a new management and operate the company in a more aggressive fashion.

However, this explanation is too vague for even analysts who support the rest of IEP's case.

Mr Mitchell's mistake is that he has never fully explained what he intends to do with the company. So you can only conclude that there is no industrial logic to the takeover," an analyst said.

The rejection of the bid by institutions was largely an act of long-term faith in the management. However, they must have less faith in Molins' shares being able to maintain the levels they have reached since Sir Ron made his second entry.

NEWS DIGEST

Avonmore Foods rises to £5.61m

Avonmore Foods increased pre-tax profits by 29 per cent from £6.42m to £8.61m in the six months to June 30 on turnover up from £159m to £177.27m. An exceptional debit of £360,000 represented non-capitalised acquisition costs.

The Kilkenny-based company said that Glen Mills Dairy, acquired in May as part of its expansion policy, was providing exciting opportunities in Northern Ireland. All divisions of the group, which went public last September, continued to perform at satisfactory levels.

An interim dividend of 1.25p is to be paid per A ordinary share and a dividend of 0.5p per B ordinary. Earnings per share came to 3.8p (3.8p).

Conder Group trebles its profits

Conder Group, the construction and property group restructured earlier this year on a national basis by activity, almost trebled pre-tax profits in the first half and Mr Christopher Stewart-Smith, chairman, said that all the main activities had continued to show strong growth.

In the six months to June 30, pre-tax profits moved up to £2.1m (£1.75m) and this was scored on turnover ahead 53

per cent to £120.6m (£78.84m). Tax was charged at 32 per cent (10 per cent) and took £1.65m (£183,000), leaving earnings more than doubled at 42.5p (18.3p).

The interim dividend is doubled to 6p (3p).

WSP jumps 67% to £442,000

WSP Holdings increased its pre-tax profits by 67 per cent to £442,000 in the six months to June 30. Turnover of the US quoted consulting engineer rose sharply from £2.2m to £2.4m and earnings, after tax of £161,000 (£100,000), were 52 per cent up from

2.7p to 4.1p.

Mr Geoffrey Williams, chairman, said the results had been achieved without the benefit of any contribution from BSSD, which was acquired in June.

The interim dividend is increased from 0.8p to 0.9p per share; last year's total payment was 2.1p.

Robinson Brothers profits improvement

Interim pre-tax profits of Robinson Brothers (Ryders Green), principal activities of which are the manufacture and sale of organic chemicals, improved from £1.1m to £1.4m in the six months ended July 1.

The statement said the improvement in trading which marked 1988 had continued this year and the company expected a satisfactory second half, subject to the usual seasonal variation. Last year's total pre-tax profit was £1.6m.

Turnover in the period was up slightly from £10.55m to £11.88m. Tax on profits was £50,000 (£415,000) leaving earnings per share of 5.8p (4.5p). The interim dividend is announced at a later date.

Quicks up to £2m

First half pre-tax profits of Quicks Group, the motor and parts distributor, rose from £1.7m to £2.06m despite a near £700,000 rise in interest charges to £227,000. Turnover advanced by £21m to £108m.

Earnings for the period to end-June amounted to 10p (8.8p) and the interim dividend is being lifted by 0.5p to 2p. Below the line there was an extraordinary gain of £550,000 (nil).

Estate agencies check Provident

Provident Financial Group, the consumer lender with a sales force of 10,500 door-to-door agents, reported pre-tax profits of £9.8m in the half to June, 18.8 per cent up on the same period last year.

Mr Peter Hogg, chief executive, said he was quite pleased with the overall group result, despite the poor showing of the group's estate agency operations.

These lost £250,000 in the first half of the year compared

to a profit of £200,000 a year ago. Mr Hogg said he did not expect estate agency operations to show a profit this year, though losses would be lower in the second half. Provision had reduced its agency chain by three to 104.

Group turnover was up 18 per cent to £212.5m. Turnover on the core business of weekly collected credit rose by 22 per cent to £160m. Earnings rose to 11.4p (10.5p) and the interim dividend was raised to 7p (6p).

CRH advances 39% to £27m

Pre-tax profits of CRH, the international building materials group and one of the biggest companies in the Irish Republic, rose by 39 per cent to £27.2m during the six months to June 30 against a previous year's £19.5m.

Turnover increased by 25 per cent to £500.9m (£400.1m).

Earnings rose by 40 per cent to 7.35p (5.24p) and the interim dividend goes up 17 per cent to 1.75p.

Profits from Ireland increased by about 26m, from mainland Europe by 24m, and from the UK by 24m. However, US profits fell by 22m.

Higher UK profits had come from the quarry and ready mix concrete operations in Northern Ireland, the Fortcrete con-

crete masonry business in the UK and a first time profit from the new blacktop operations at Northfleet in Kent.

On analysts' forecasts of full-year profits approaching £80m the prospective multiple is 12.

Pearl Assurance rises 8% to £31m

Pearl Assurance Group disclosed pre-tax profits of £31.1m for the six months to June 30, up by 8 per cent on the previous year's £28.9m.

Short-term business contributed pre-tax profits of £3.9m.

The company declared an interim dividend of 7.5p, a 25 per cent rise. Earnings rose from 11.0p to 12.1p.

Life business grew by 15 per cent to £6.6m, while single premiums rose by 50 per cent to £8.6m. More than 90,000 personal pension proposals were received during the period.

Mr Nigel Prodder, chief general manager, said Pearl was pleased by the strong showing of its personal pensions business, where it benefited from a booming market in the final weeks of the 1988-89 tax year.

However industrial branch new premiums fell to £10.62m (£15.47m), partly because of the emphasis on pensions business.

Some of these results were published in later editions yesterday.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Indices of industrial production, manufacturing output (1985=100); engineering orders (£ billion); retail sales value (£ billion); and sales value (1985=100); retail price index (1985=100); and unitized wage rates (£/hour); All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. ord.	Retail vol.	Retail price	Unemp.	Vis.
1988	100	112.6	114.4	117.7	117.7	2.0%	24.6
1st qtr.	102.0	112.4	114.2	117.5	117.5	2.0%	24.4
2nd qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
3rd qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
4th qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
January	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
February	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
March	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
April	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
May	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
June	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
July	112.5	115.5	117.4	120.7	120.7	2.0%	24.5

OUTPUT: By market sector: consumer goods, investment goods, intermediate goods imports and exports; and housing starts (£'000); average annual average.

	Consumer goods	Invest. goods	Trade output	Manufact.	Trade	Hous.	Imports
1988	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
1st qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
2nd qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
3rd qtr.	112.5	115.5	117.4	120.7	120.7	2.0%	24.5
4th qtr.	112.5	115.5	117.4	120.7	120.7		

Passed Finalists List

CIMA

The names are given below of successful candidates in the Institute's Stage 4 (final) examination, taken in May 1989. The pass rate in the United Kingdom and Republic of Ireland was 44%, and overall, home and overseas, was 34%. The locations given are those of the examination centres where the candidates sat.

A	COOPER, Derby; NSS COORAY, Colombo; DA CORBETT, Watford; J CORNALL, Watford; BG COULSON, Cape Town; NSM COX, Slough; AJ CRABB, Battersea; SJ CUNNINGHAM, London; AM CUNNINGHAM, Northampton; AP CURRAN, Croydon; D CURRIE, Glasgow; MJ CUTHERBERT, Cheltenham;	GRIGG, Swindon; CJ GRIFFITHS, Watford; SP GRIMSTON, London; JM GROVES, Kingston upon Thames; MS GRUNDY, Liverpool; HJ GUILLER, Johannesburg; ZE GUMPO, Harare; AK GUNARATNE, Colombo; APA GUNASEKERA, Colombo; N GUNATHILAKE, Colombo; PS GUNAWARDENE, Colombo; PM GUNAWARDHANA, Colombo; I GUPTA, Calcutta;	CHUEN, Hong Kong; LAM KAM FAI, Hong Kong; SA LANDON, Oxford; PM LANGLEY, Wednesbury; A LAO VENG CHAO, Hong Kong; GJ LATHAM, Manchester; LAU MERN CHO, Kuala Lumpur; SP LAWLER, Liverpool; LJ LAWRENCE, Slough; GJ LEAKE, Durban; LEE CHIN THYE, London; LEE KAM TONG, Hong Kong; LEE KEAN ENG, Kuala Lumpur; LEE KWOK SHUEN, Hong Kong; LEE SWEE SENG, Kuala Lumpur; G LEE WAI HUNG, Hong Kong; LEE WING KI, Hong Kong; JJ LEECH, Derby; CJ LEES, Slough; J LEGARD, Grimsby; JD LEONARD, Worthy Down; LEONG WENG KIN, Hong Kong; MN LEPPARD, Brighton (Hove); JW LESTER, Slough; NI LESTER, Slough; CJ LEWIS, London; EME LEWIS, Chelmsford; J LEWIS, Swansea; LI SIU SUN, Hong Kong; LIEW KWANG YEN, London; LIM BIN SEN, Barking; LM CHEE SIONG, Kuala Lumpur; LIN SIEW HOY, Kuala Lumpur; LIM SOON CHEE, London; CA LINDLEY, Hull; SW LINDSAY, Grimsby; JA LINEHAN, Cork; LING WAI MING, Hong Kong; GALINGARD, Oxford; MW LIVETT, Worthy Down; L LOFTUS, Derby; LOH KA POH, Kuala Lumpur; BD LONSDALE, Orpington; M LOO CHIA SHIEN, Kuala Lumpur; LOUIE MEI LING, Hong Kong; HC LOWIS, London; SA LUCZYNSKI, Croydon; TA LUFT, Luton; LUNG SHYH TA, Kuala Lumpur; AG LUNT, Cheltenham; DJ LYNE, Dunstable; AM LYON, Nairobi;	Kuala Lumpur; ME ONIONS, Wednesbury; DT OOSTHUIZEN, Durban; RJ ORME, Winchester; JB ORRISS, Cambridge; MF OZMAN, Colombo;	Southampton; VC SPYKERMAN, London; MJ STAFFORD, Watford; NR STANDEVEN, Leeds; JE STAPLES, Johnnesburg; SV STARKEY, Manchester; MJ STAVRIDIS, Pretoria; JD STEER, Worthy Down; A STEPHENSON, Southampton; JL STERN, Brighton (Hove); LA STEVENSON, Dundee; AP STEWART, Dundee; CA STILL, Kingston upon Thames; JC STOBART, Cardiff; LG STOKES, Coventry; AJ STOREY, Desdes (North Wales); M STRACHAN, Glasgow; MJ STRANGE, Watford; AT STYLES, Birmingham; GS SUBRAMANIAM, Kuala Lumpur; A SUTCLIFFE, Blackburn; TPA SUTTON, Cambridge; PD SWANNELL, Wigton; SK SYKES, Luton;
D	RC DALE, Newcastle; K DALGLEISH, Southampton; LE DAVDO, Wincanton; SH DANIEL, Colombo; DA DAVEY, Croydon; AM DAVIDSON, Manchester; KM DAVIDSON, Glasgow; LE DAVIDSON, Edinburgh; KC DAVIES, Slough; MR DAVIES, London; NS DAVIES, Manchester; SAR DAVIES, Sheffield; AP DAVIS, Leicester; PA DAVIS, London; CE DAWES, Chelmsford; DJ DAY, London; ASJ DE FONSEKA, Colombo; DL DE SILVA, Colombo; MH DE SILVA, Colombo; DB DE SILVA, Colombo; SH DE SILVA, Colombo; D DE SOLO, Exeter; NC DENNING, London; TP HARRIS, London; MI HARRISON, Norwich; BJ HARTLEY, Preston; CHARVEY, Maidstone; CMD HARVEY, Croydon; JW HASLETT, Belfast; J HASSAN, London; DD HASTE, Swindon; S HASTINGS, Bristol; LA HATTON, Derby; SA HAWKES, London; DA HAZEL, Kingston upon Thames; JE HEADLEY, Orpington; DM HEALY, Chelmsford; GA HELME, Leeds; L HELSBY, Manchester; AJ HENDERSON, Liverpool; C HENDRY, Johannesburg; GS HESKEKET, Newcastle; CJ HETHERINGTON, Birmingham; RH HIDE, Southampton; DE HIGGINBOTTOM, London; AL HIGGINS, Dublin; CB HILL, Slough; CE HILL, Nottingham; DH HO, Hong Kong; HO CHE KONG, Hong Kong; HO PING PING, London; HO SHU HOI, Kuala Lumpur; HO SUK CHUEN, Hong Kong; HO SWEET CHIAT, Peang; DA HODKIN, Nottingham; DA HOGG, Johannesburg; EH HOGG, Birmingham; HO HOGG, Johannesburg; EA HOGG, Liverpool; DA HOPCROFT, Croydon; NA HOPKINS, Coventry; PW HORWOOD, Oxford; PN HOWARD, Manchester; JL HOWLETT, Bristol; JS HOYLE, Wetherby; SM HUBBARD, London; BK HUGHES, Swansea; DM HUGHES, London; CL HUGHES, Bristol; HUI FEN HUEY, Kuala Lumpur; MA HULME, Nottingham; KF HULSE, Wetherby; WJ HULTON, Manchester; J HUME, Johannesburg; SJ HUNDELEY, Wetherby; CE HUNT, Oxford; JGS HUNT, Worthy Down; HS HURLEY, Cork; EO HURTER, Brighton (Hove); EJ HUTCHISON, London; SM HUTT, Edinburgh; GJ HYATT, Chelmsford;	MA KALOK, Hong Kong; BW MAGCARTHY, Cork; SB MACDERMOT, Johannesburg; K MACRHY, Aberdeen; RA MACKEY, Watford; CA MACKENZIE, Durban; JA MACLEAN, Southampton; LSC MACLEAN, Belfast; RG MACMILLAN, London; DI MACTAGGART, Stoke; AP MAJOR, Maidstone; SM MANGOMA, Harare; JW MANIFOLD, Watford; SM MANNEMALA, London; BJ MANSON, Croydon; AJ MANSURE, Battersea; GM MANTON, Middlesbrough; AJ MARSDEN, Liverpool; S MARSH, London; IW MARSHALL, Leicester; PJT MARSHALL, Hull; BJ MARTIN, London; TM MARTIN, Slough; AJ MASCAENHAS, Bomby; PJ MASSY, Southampton; DW MATTOCKS, Cheltenham; JJ MAXWELL, Dublin; IRM MAY, Brighton (Hove); MM MAY, Shefford; P McCabe, Dublin; DL MCCLORY, Howlett; AJ MCCLORY, Belfast; KMC MCCLORY, Edinburgh; DM MCNAULY, Newcastle; SRM McNEILCE, Croydon; HR MCNEDSTRY, London; SJ MCPHENSON, Belfast; K MCPOLIN, Belfast; MJ McVEIGH, Kingston upon Thames; F MEADE, Glasgow; AP MEGGS, Maidstone; AMC MENZIES, Worthy Down; NM MEREDITH, Croydon; M MILES, London; JS MILLER, Bristol; PS MILLS, London; MJ MILLS, Wigton; AP MISKIN, Batterssea; KJ MITCHELL, Aberdeen; S MITTAL, London; JM MOCLAIR, Dublin; MM MOHAMED, Colombo; SM MOHAMED SABRI, Colombo; SH MOHD NAZRIL, London; AR MONTGOMERY, Batterssea; PE MOORE, Wolverhampton; RT MORHOUSE, Shifield; JM MORAHAN, Slough; RC MORETON, Bristol; A MORGAN, London; CB MORGAN, Liverpool; AE MORRIS, Leicester; JA MORRIS, Chelmsford; BP MOSS, Manchester; D MURPHY, Nottingham; IR MURPHY, Swansea; RD MURRAY, London; SJ MURRAY, Worthy Down; MC MUSSON, York;	PS QUIRK, Croydon; TM QURESHI, London;		
F	BT EADIE, Edinburgh; A EAGLES, Cambridge; KGS EASTWOOD, Liverpool; JA EASTWOOD, Reading; PF ECKERSLEY, Maidstone; C EDEN, Worthy Down; JH EDGE, Wetherby; CM EDWARDS, Manchester; DC EDWARDS, Orpington; DS EDWARDS, Bristol; J EDWARDS, Birmingham; KG EGAR, Wetherby; S ELCOME, London; SWELLEN, Peterborough; AM ELLIOTT, Kingston upon Thames; AR ELSON, Bristol; SJ EMMOTT, Wetherby; ENG BEE CHONG, Kuala Lumpur; AJ ENGLISH, Cork; G ERNEST, Exeter; JW EVANS, Swindon; M EVANS, Southampton; MD EVANS, Luton; NR EVANS, Slough; PD EVANS, Worthy Down; TL EVANS, Wetherby; LM EVERINGTON, Brighton (Hove); ME EVERITT, Wolverhampton; KEYOURP, London;	W JACKSON, Pitsea; R JAGADISH, Madras; RH JAMES, London; H JAMESON, Newcastle; MA JANU, London; HPS JAYATRINE, Colombo; HMA JAYESINGHE, Colombo; SJ JEFFERY, Peterborough; DG JENKINSON, Sheffield; S JEYABALASUBRAMANIAM, London; AE JITUBOH, Lagos; CS JOHNSON, London; JW JOHNSTON, Swindon; CA JONES, Southampton; DN JONES, Kingston upon Thames; HJ JONES, Manchester; J JONES, Luton; LR JONES, Dublin; MA JONES, Manchester; NA JONES, Maldstone; PE JONES, Wednesday; PN JONES, Nottingham; RA JONES, Derby; RG JONES, Winchester; RJ JONES, York; DAL JOOSTE, Johannesburg; JMA JOSEPH, Colombo; MJ JOSHI, Leicester; IR JUDGE, Leicester; SJG JULNES, Southampton; PW JUTA, Port Elizabeth;	MD RABAN, Luton; DP RADUE, Johannesburg; S RAFFERTY, Coventry; S RAJAGOBALAN, London; S RAJARATNAM, Orpington; R RAJASRI, Colombo; N RAJESWARAN, London; R RAJU, Lusaka; MS RAJU, Lusaka; TM RAJUDIN, Colombo; SA RANKINE, Leicester; TR RASSCOL, London; SC RAYNER, Leeds; KPM REDDY, London; DM REEVES, Worthy Down; JH REID, Dundee; KA REILLY, Edinburgh; SP RETTER, Leicester; AL REVERSE, Paris; AK REVIS, Leicester; AR REW, Northampton; SL REYNOLDS, Croydon; RJ REED, Stoke; ME RICE, Belfast; HS RICH, Reading; NA RICKMAN, Southampton; J RIDLEY, Middlesbrough; SA RILEY, Southampton; AN RINGROSE, Slough; DB RITCHIE, London; M RKRISHNAN, Kuala Lumpur; KS ROBBINS, Winchester; J ROBERTS, Manchester; J ROBERTS, London; SQ ROBERTS, London; JB ROBERTSON, Orpington; MA ROBINS, Manchester; D ROBINSON, Leeds; JJ ROBINSON, Leeds; JR ROBSON, London; D ROCHE, Waterford; PH ROCHFORD, London; PG RODFORD, Worthy Down; WC RODRIGO, Colombo; MB ROGERS, Coventry; SM ROGERS, Derby; S ROHAN ASOKKUMAR, Colombo; KP RONAYNE, Bristol; SL ROOST, Brighton (Hove); RW ROWE, Kingston upon Thames; CM RUDD, Dublin; PJ RUDMAN, Nottingham; R RUGHANI, Derby; ID RUNDLE, Slough; GL RUSSELL, Reading; MS RUSSON, Manchester; AT RYAN, Cork; CY RYAN, Dublin; DJ RYAN, Dublin; JA RYAN, Sheffield;	GA UNDERWOOD, Bristol; JM UNSWORTH, London; L URWIN, Newcastle; JE UWINS, Croydon;	
G	RI FACEY, Southampton; KSA FAIRMAN, Batterssea; JS FARMER, Watford; SM FAROOK, Colombo; A FARRELL, London; SM FARWES, Cheltenham; AZ FAZEEL, Colombo; CM FEARON, Croydon; RS FEIGENBAUM, Johannesburg; SDV FERNANDO, Colombo; GS FINCH, Chelmsford; DT FENNIGAN, Newcastle; RJ FISHER, Wolverhampton; K FLANIGAN, Newcastle; MI FLEETWOOD, Shefford; TJ FLETCHER, London; JD FOLEY, Dublin; FONG HON MAN, Hong Kong; KE FORDHAM, London; LC FORRESTER, Brighton (Hove); SR FORRESTER, Croydon; CH FORTUNE, London; K FORSYTHE, London; AC FOSTER, Southampton; BG FOULDS, Leicester; HJ FOX, Swindon; KR FOX, Croydon; MJ FOX, Norwich; MT FOX, London; MR FRANCE, Kingston upon Thames; G FRANCIS, Taunton; JN FRANCIS, Edinburgh; CW FRASER, Lewisham; SJ FREER, Nottingham; KI FRENCH, Wetherby; AS FREW, Glasgow; DR FULTON, Kingston upon Thames; MA FURNISS, Northampton;	W JACKSON, Pitsea; R JAGADISH, Madras; RH JAMES, London; H JAMESON, Newcastle; MA JANU, London; HPS JAYATRINE, Colombo; HMA JAYESINGHE, Colombo; SJ JEFFERY, Peterborough; DG JENKINSON, Sheffield; S JEYABALASUBRAMANIAM, London; AE JITUBOH, Lagos; CS JOHNSON, London; JW JOHNSTON, Swindon; CA JONES, Southampton; DN JONES, Kingston upon Thames; HJ JONES, Manchester; J JONES, Luton; LR JONES, Dublin; MA JONES, Manchester; NA JONES, Maldstone; PE JONES, Wednesday; PN JONES, Nottingham; RA JONES, Derby; RG JONES, Winchester; RJ JONES, York; DAL JOOSTE, Johannesburg; JMA JOSEPH, Colombo; MJ JOSHI, Leicester; IR JUDGE, Leicester; SJG JULNES, Southampton; PW JUTA, Port Elizabeth;	GE SADDLER, Derby; IC SANDERS, Liverpool; BS SANDERSON, Chelmsford; R SANDS, Cheltenham; C SANKARAN, Bombay; MK SANSONS, Deseide (North Wales); PR SATCHITANANDAM, Barking; MZ SATHAR, Colombo; V SATHEESAN, Colombo; HE SAVAGE, London; GM SAYWARD, Nottingham; IR SCALES, Norwich; MBT SCALLON, London; BJ SCAMBLER, London; P SCATLiffe, Nottingham; D SCHAFTER, London; DS SCHALLER, Durban; KM SCOTT, Middlesbrough; MJ SCOTT, Newcastle; CG SCRIVENER, Bristol; JJ SCULLION, Liverpool; HCS CURRAH, Leeds; H SEVARATNAM, Colombo; B SEGAL, Johannesburg; RN SENANAYAKE, Colombo; RIK SHARMA, Wolverhampton; ADI SHAW, London; CS SHAW, Middlesbrough; GJ SHEAHAN, Limerick; MC SHEEHAN, Cork; JL SHERIDAN, Derry; NJ SIMMONS, Liverpool; RA SINGH, Kuching; LAK SHIELDS, Glasgow; S SHIELS, Dublin; NJ SHEREEF, Cambridge; AVG SILCOCK, Wetherby; OM SINGH, Luton; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester; RST SMITH, Middlesbrough; VJ SMITH, Watford; KJ SMYTH, Preston; LJ SMYTH, Derby; GR SNOWBALL, AJ SHOPLAND, Southampton; MJ SHREEVE, Cambridge; AVG SILCOCK, Worthy Down; SM SOOK LIAN, Kuala Lumpur; KA SIMPSON, Glasgow; PL SIMPSON, Hull; RT SIMPSON, Worthy Down; RJ SINGH, Kuala Lumpur; HP SIRIWARDANE, Chicago; A SIVAGANAM, London; V SIVAGANANASOTHY, Colombo; K SIVAGANANASOTHY, Kuala Lumpur; MJ SLAVEN, Batterssea; AP SLEVIN, London; BJ SMITH, Southampton; GM SMITH, St Austell; J SMITH, Aberdeen; LJ SMITH, Brighton (Hove); MJ SMITH, Manchester		

Group Management Accountant

c£40,000+CAR

HOME COUNTIES M4/M25 CORRIDOR

This is a high profile position based at the centre of a successful internationally based manufacturer and distributor of quality consumer products. With sales approaching £75m, the organisation through its continuing development programme, innovative design and technical excellence has secured an enviable reputation as a major supplier world-wide.

This key management role will be a major influence in supporting the optimisation of the Group's financial performance. The prime requirement is to provide timely, accurate and relevant management reporting, financial analysis and financial

planning into the operations and to Corporate Headquarters; the development of management accounting systems and the advancement of information appraisal and presentation techniques.

Applicants, ideally in the age range 33-40, must be qualified accountants able to demonstrate a sound record of achievement, gained at a senior level in a fast moving consumer goods environment. Experience in the development of sophisticated management information and integrated reporting systems is essential, in addition to the technical competence and ability to

communicate effectively and authoritatively at all levels.

Please reply in confidence enclosing a career résumé and quoting a daytime telephone number to Adair Edge, Coopers & Lybrand Executive Resourcing Ltd, 9 Greyfriars Road, Reading RG1 1JG. Telephone: 0734 607764 quoting reference AE801.

Executive
Resourcing

Coopers
& Lybrand

**Move into
FINANCIAL
MANAGEMENT
with a leading
INTERNATIONAL
AIRLINE**

To £27,000
+ Car
+ Benefits
Crawley, West Sussex

Air Europe

Air Europe, a major force in today's aviation scene and part of the dynamic International Leisure Group, is now pursuing an exciting programme of investment and growth. This involves the expansion of their network of scheduled services from Gatwick to European business and holiday destinations, as well as further diversification of their traditional charter market to the long haul arena.

This growth has now created an opportunity for an ambitious accountant to join Air Europe's headquarters finance team in an important new financial management role.

You will be responsible for the direction and development of a team of approximately 30 staff, including qualified and part qualified accountants, ensuring the production of comprehensive and timely management information, the development of a range of financial systems, and the implementation of effective controls required to monitor overheads, capital expenditure and other trading costs.

The individual sought will be a qualified accountant, likely to be aged 25-32, and able to demonstrate ability, enthusiasm and achievement. You will be required to solve complex problems, manage people and deliver results, whilst working within a high pressure environment.

This high profile appointment offers an ideal platform for career progression within Air Europe and more widely within the International Leisure Group. In addition to a competitive salary and company car there are generous holiday, travel and other benefits.

For a detailed and confidential discussion, contact Paul Goodman on 01-387 5400, out of hours 01-445 0666 or write to Financial Selection Services, Drayton House, Gordon Street, London WC1H 0AN. Fax 01-388 0857.

air europe

European Treasurer

Berkshire

c.£40,000 + Benefits

Our client is the European subsidiary of a world renowned, US-based, multi-billion dollar manufacturer of electronics and communications systems, a highly innovative organisation with a substantial presence and investment in 14 European countries.

Working as part of a small, high-powered finance unit you will have a strategic and management responsibility for the financing of the entire European operation. This will include management of the European cash and currency exposure positions in line with US accounting procedures, monitoring and managing the top level banking relationships across Europe and providing broad corporate financial support for major investment proposals and new business ventures.

Ideally in your mid 30's you will probably be a qualified Accountant already in a senior corporate treasury role, preferably in a multi-national company, and be looking for an opportunity to develop your technical expertise and innovative outlook to the full.

The terms and conditions of employment are excellent and in addition to the attractive salary there is a comprehensive range of benefits which will include a choice of car, first class Pension Scheme, private Medical Insurance and relocation where appropriate.

To apply in the strictest confidence please telephone (0628) 76824 (calls will be answered 24 hours a day) or alternatively fax a full Curriculum Vitae on (0628) 776918 or write to Robin Rose quoting ref 150 at GroveMore, 21-23 High Street, Maidenhead, Berkshire SL6 1JG.

GROVEMORE

Advertise + Search = Select

Financial Director

c. £25,000 + bonus + car

Banbury, Oxon

British Alcan Aluminium plc, a subsidiary of the international Alcan Group, is the UK's largest supplier of aluminium ingot and semi-fabricated products. We have recently created a new building products company within our Enterprises Division and now seek a Financial Director to play a vital role in its development.

Reporting to the Managing Director, you will be responsible for the development and co-ordination of the overall financial accounting and data processing function for the company and its six individual business units. And, although business unit staff will report directly to the local General Manager, you will be expected to maintain strong functional reporting lines and give support to the business units.

You will also provide and interpret financial data for business planning, evaluation and measurement of performance. In addition, you will assist in the development of business strategies and the evaluation of potential acquisition targets.

You should be professionally qualified and ideally a graduate with several years' experience gained in the building industry. In addition to the salary quoted we offer a first-class benefits package which includes generous relocation assistance, where appropriate.

Please write with full career details to: A. J. West, Assistant Managing Director, Alcan Building Products Ltd, Southam Road, Banbury, Oxon OX16 7SN.



APPOINTMENTS

ADVERTISING

Appears every
Wednesday
and
Thursday

For further
information
call

01-873 3000

Candida
Raymond
ext 3351

Deirdre
McCarthy
ext 4177

Finance Director Insurance

c.£50,000 package

London

British insurance group, well known with excellent reputation for products and service, seeks accomplished finance professional for the No. 1 finance position.

THE COMPANY

- ◇ Newly restructured insurance group poised for development and growth.
- ◇ Established national operations, well defined plans to build on these and to expand.
- ◇ Record of strong performance and continuing profit improvements.

THE POSITION

- ◇ Full responsibility for all aspects of the financial management of the Group Team of 35.
- ◇ Reports to Chief Executive Member of small executive management team. Wide ranging responsibilities including membership of investment committee.
- ◇ Acquisition evaluation, negotiation and integration.

QUALIFICATIONS

- ◇ Chartered Accountant, aged 38-48 who has previously run a sizeable finance department.
- ◇ Candidates from all industry sectors will be considered, insurance experience is not essential.
- ◇ Team player, strong and resilient character with excellent written and verbal communication skills.

THE REWARDS

- ◇ Excellent base plus benefits to include non-contributory pension and mortgage assistance.

Please reply in writing, enclosing full cv,
Reference H3606
54 Jermyn Street, London SW1Y 6LX



LONDON · 01-493 3383
BIRMINGHAM · 021-233 4566 · GLASGOW · 041-204 4334
SLOUGH · (0753) 694844 · HONG KONG · (852) 5 217 133

Group Finance Director

Expanding Engineering Group

To £60,000 p.a. + car

Our client, an expanding and successful UK engineering and manufacturing Group and part of a major British Plc is seeking a Group Finance Director.

Based at the Group's headquarters in the North of England and reporting to the Group Chief Executive, you will be responsible for managing the finance function and for providing the financial perspective to all aspects of the Group's strategy. Key tasks will include the production and critical analysis of financial and management information, corporate planning, budgeting, treasury and systems development.

There will also be considerable involvement in acquisition work.

You must be a qualified accountant, ideally with a degree of MBA, probably aged 35 to 45, with a strong commercial awareness. You must be computer literate and have experience of leading the finance function with a major profit orientated organisation ideally in manufacturing or engineering. You must be highly motivated with strong leadership and intellectual qualities and able to demonstrate first class technical and interpersonal skills. Experience of acquisitions would be particularly relevant.

The position carries an excellent benefits package which reflects the importance of this key appointment. This is an exceptional career development opportunity.

If you are interested, please telephone Stuart Adamson FCA or Graham Marlow on 0532 451212 or send your CV, in confidence, quoting reference number 682, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY. Fax: 0532 420802.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

WE CAN TELL YOU WHAT YOU CAN DO!

Our tests of aptitude and interests reveal your strengths and which career will give you most satisfaction. Find out at any age what you really can do.
Free brochure

- CAREER ANALYSTS
- 30 Gloucester Place, W1
- 01-580 5452 (24 hrs)

FINANCIAL ACCOUNTANT

City Based



c.£30,000 + Car

Our client is the U.K. arm of a major financial services group operating in 100 countries worldwide. With over a hundred years of trading history, they have grown to their present stature, employing over 1,000 personnel in the U.K. alone, by complementing personal attention to their clients' needs with the use of sophisticated support systems.

As Financial Accountant, you will have overall responsibility for the preparation of Group Statutory and Regulatory Accounts, Head Office consolidation accounts and regulatory reports for the U.S.A. (SEC).

You are likely to be a qualified ACA, aged thirty upwards with relevant experience gained in organisations recognised for their professionalism. Your ability to communicate effectively at all levels will be continually demonstrated in your frequent liaison with the U.S.A. parent company. The importance of this aspect of the role is reflected by a direct reporting line to the U.K. Finance Director.

To apply, in the strictest confidence, please write enclosing a full C.V. and salary history to:

Jeremy Lancaster,
PROBE EXECUTIVE SELECTION,
15 Artillery Passage, Bishopsgate, London EC1 7DL.

a division of
PROBE
MANAGEMENT plc

PUBLISHING

High growth and ambitious plans for expansion within this European publishing company presents unique scope for an experienced "hands on" Financial Controller. Armed with business flair and strong accounting skills the successful candidate will develop the role and become Finance Director within 18 months.

Qualified applicants aged 35 will also possess some experience of a small operating company gained either first hand or within an audit environment. Central London

INVESTMENT MANAGEMENT

c.£25,000 + share options

The asset management division of one of the UK's leading merchant banks has recently completed the latest stage of its expansion. Internal restructuring has led to a requirement for a young, preferably Chartered Accountant to join the team. The primary role will be to develop and control the operational systems of the department and to enhance the management information reporting. The successful candidate is likely to have some financial services experience and can expect first class career development within the organisation.

WORLDWIDE OPERATIONS

c.£24,000 + Substantial benefits

Responsible for planning, forecasting and reporting on a worldwide basis this major PLC's corporate reporting team performs a pivotal role throughout its diverse operating areas. As an integral part of the team your brief will include the preparation of reports and plans from small operating units to the main board.

Qualified candidates aged 28 will gain superb exposure to financial and operational disciplines and can expect career progression.

For further details of these and many other vacancies currently handling, please contact Lee-Jones or Jenny Ward on 01-631 2323, or fax your CV to them on 01-631 5773.

HUDSON SHIRMAN

VERNON HSE-SICILIAN AVE-LONDON WC1 2DN/TELE: 01-631 2222

FINANCE DIRECTOR

(Designate)

Up to £250,000 package including Car, Pension & BUPA

Our client is a highly regarded and long established private group of companies based in Croydon and operating throughout South East England. The group is prominent in the Refrigeration and Air Conditioning industry sector and incorporates manufacturing and distribution subsidiaries. The group has a turnover in excess of £15 million.

Strategic plan to move the business forward and take full advantage of the development potential of the industry, in which it operates creates an opportunity to appoint a Financial Director (Designate) who must be commercially minded, energetic and forward thinking.

The successful applicant will be part of the strategic planning team and will closely liaise with the Chairman and Managing Director to ensure the effective management of the business and also the effective management and development of the computer and financial systems to meet the needs of a rapidly changing environment.

The successful applicant will probably be aged 35-45 and will have professional qualifications, a good accountancy background, excellent business acumen, commercial experience and sound communication and management skills. He will have the ability to be highly profiled in the business and will be expected to have a major impact on the company's future development.

Reply in confidence with a comprehensive C.V. to:

N.D. Christie FCA, Mastercharge House, 23 Cambridge Street, Piccadilly, London SW1V 4PS

All applications will be treated in the strictest of confidence. For further details please call and ask for the Back Office Department or alternatively send a C.V. to:

CAMBRIDGE APPOINTMENTS
232 Shoreditch High Street, London E1 6PQ. Fax No. 375 2170

Job invites

Finance Director

European Operations

c£50,000 + car

Part of a major international £multi-billion food and drink corporation, this UK-based division is the bridgehead of a significant commitment to grow European business. New manufacturing facilities are to be built in the North West following an initial acquisition, to supply a new concept in convenience foods through supermarket delicatessens in the UK and other European countries. Turnover is planned to initially reach £30 million in two years.

We seek a qualified accountant to work alongside the Managing Director and establish a dynamic financial framework which encourages soundly controlled growth, both organically and by acquisition. Financial business skills of a high order are required, particularly strategic and business planning and ideally with a European dimension. You will be totally conversant with developing computerised systems, preferably IBM.

North West or London

based, and be an exceptional individual with an easy personal style yet able to set and deliver stretching goals.

Aged probably 35 to 45 and ACA or CIMA, you will have relevant senior management experience and be prepared to become deeply involved in the running of this company. Personal attributes must include independence, strength of purpose, enthusiasm and drive to achieve results. French and/or German language skills are desirable.

The package comprises a basic salary negotiable c£40,000 plus significant bonus, fully expensed executive car and other appropriate benefits, including relocation assistance.

Please write with full details, including salary - in confidence - to: David Mather, Reference 31070, MSL International (UK) Limited, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

MSL International

Regional Administration Managers

... development opportunities for qualified Management Accountants

West Midlands, South East, Scotland, South West c£28,000 + car + bonus

Rapid growth resulting in reorganisation has created several opportunities within this large and well-respected company operating in the service sector. With a turnover of c£60m and over 2000 employees, the group operates from 5 regions and 26 locations throughout the UK.

Reporting to the Regional General Manager, you'll be responsible for planning and implementing a complete regional accounting and administration system and also ensuring each location operates within group policy, maintaining its high standards of service and business contribution are also key responsibilities.

An ACMA, probably aged under 40 you will ideally have several years' experience in a successful multi-site service operation. In addition to excellent technical skills, you'll have a sound background, the ability to develop excellent working relationships at all levels, organisation and planning skills, and good commercial awareness.

The competitive salary is enhanced by a progressive bonus, fully expensed company car, private medical cover, relocation expenses where necessary, and opportunities to develop into more senior roles.

Please write with full career details, including present salary, to John Lilley, ref. 75513, MSL International (UK) Limited, 2/4 Clinton Terrace, Derby Road, Nottingham NG7 1LY.

MSL International

V.P. Finance Entertainment

London

To £40,000 + Car
+ Bonus



Our client, a leading international entertainment organisation with a turnover approaching \$400m, has expanded rapidly in recent years. A dynamic management team coupled with innovative marketing strategies has been effective in producing accelerated organic growth, leading to substantial business opportunities globally. The company culture is both competitive and highly entrepreneurial.

Recent internal promotion has generated the need to strengthen the management team with the appointment of a Vice President Finance. Reporting directly to the Chief Financial Officer and managing a department of 20 staff, the appointee will be primarily responsible for the financial management of the company worldwide. This intellectually demanding role encompasses the provision of timely and accurate financial and management information, the development of existing systems, and an involvement in corporate planning.

This opportunity will appeal to a commercially orientated qualified accountant, aged 30-35, with prior experience in an FMCG environment. Some degree of international exposure is desirable though not essential. More important is the ability to exercise a measure of creative judgement, and liaise effectively at all levels.

The rewards include an attractive remuneration package together with fully expensed car and the opportunity to progress swiftly to senior management status.

For further information in strict confidence contact Brian Hamill on 01-287 6285 (evenings and weekends 01-627 4974). Alternatively forward a brief resume to our London office quoting ref. BEH04.

WALKER HAMILL
Financial Recruitment Consultants

29-30 Kingly Street
London W1R 5LB
Tel: 01 287 6285
Fax: 01 287 6270

Assistant Treasurer

Rapid Promotion Prospects

C. London

Our client is a major British plc with turnover exceeding £2 billion. The Group manufactures high technology equipment for all the major industrial sectors, with extensive operations overseas.

Centralisation and strengthening of the financial management team has created an exciting treasury opportunity. The successful candidate will take overall responsibility for day to day UK treasury matters, more specifically you will identify and manage currency exposures working closely with Finance Managers at all the major operating units. You will develop the underlying systems and database and help to maintain effective relationships with financial institutions.

Aged 32-40, possibly a qualified accountant, you should have good technical knowledge gained in corporate treasury or

to £40,000+Car

banking; familiarity with the money markets is essential. Good interpersonal and communication skills, flexibility and resourcefulness are important attributes. It is hoped that the successful candidate will justify promotion to Group Treasurer, with a worldwide remit, within a year.

Interested candidates should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 363 to Philip Rice, MA, FCMA, Whitehead Rice Ltd., 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

Finance Director

for small, dynamic engineering company

over £30,000 + car

North West

Our client, a successful and rapidly expanding £6 million turnover company with an enviable reputation for high quality, cost effective manufacturing, is a significantly profitable subsidiary of a large UK plc. Modern facilities and automated equipment reflect the investment and commitment to achieve a planned £10 million plus turnover through organic growth, with acquisitions a further possibility.

Reporting to the Managing Director, you will provide business flair and practical financial leadership to the closely knit and informal Board. Sound professional experience gained across both large and small companies must be complemented by initiative and well developed interpersonal skills to set and achieve further improvements within this progressive company.

Aged in your 30s or early 40s, you will

be a qualified accountant, probably CIMA, with relevant senior financial experience in an engineering environment. You will have developed effective systems and financial controls, have operated to tight deadlines, and be familiar with providing proactive business data in support of strategic and business planning. This is an excellent career opportunity with significant potential for those seeking broader business exposure.

The package comprises a basic salary of £27,500 plus significant bonus, fully expensed company car and other appropriate benefits, including relocation assistance.

Please write with full details, including salary - in confidence - to: David Mather, Reference 31071, MSL International (UK) Limited, Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

MSL International

Credit Management

...various locations throughout England and Scotland

c£21,000 + car + bonus

Our client operates in the required distribution service sector, with a large and fast growing volume of business. They are a well-known company with an excellent reputation for quality and service.

The control of credit is a key factor for continued success and profitability, your role will be to further develop the credit control systems and improve debtor performance for each branch in a multi-site operation with a high volume of transactions and accounts.

Aged 25-45 and qualified to MICM level you will have a successful record of maintaining low debtor levels in a fast moving environment. A sound knowledge of computerised control systems and credit management is

The rewards for success are good with an attractive base salary and bonus plus fully financed car and a range of excellent benefits.

Please write, in confidence, with full career details to John Lilley, ref 75514, MSL International (UK) Limited, Clinton House, 2/4 Clinton Terrace, Derby Road, Nottingham NG7 1LY.

MSL International



FINANCIAL CONTROLLER OXFORDSHIRE

The Williams Formula One Racing Team require a fully qualified and experienced Financial Controller, preferably with a previous involvement in Motor Sport.

This role demands a 'hands on' approach and the ability to respond rapidly within a demanding environment. The Controller will head a small and committed team of staff working closely with the Directors and General Manager.

Salary is negotiable circa £30,000 and the package includes a Company Car and other benefits.

Please respond with full C.V. to:

James McDougall
Williams Grand Prix Engineering Ltd
Basil Hill Road
Didcot, Oxon
OX11 7HW



IMC

TOP PROFESSIONAL OPPORTUNITIES

South Wales

Highly competitive salary

Perhaps the most exciting growth area of the UK is South Wales. Even the house market is still buoyant and the ever increasing investment both by British and foreign companies is giving rise to tremendous professional opportunities which can be coupled with a standard of living and a quality of life that are second to none in the UK.

Our client is a major international firm of Chartered Accountants that has maintained a unique profile throughout its highly successful history, is totally professional and offers real opportunities at a time of great change in the profession.

Due to rapid growth it needs four managers, three with an audit background and one in tax. All four will be currently at manager or senior manager level in a big eight firm who are seeking a really challenging opportunity to secure their futures in an exciting and dynamic environment and have the ability to become partners.

If you feel you can match our client's stringent requirements, please write to or telephone:
The Managing Director, IMC Executive Selection, 6/8 Albany Road, Cardiff CF2 3RP. Tel: 0222 486051
(Initial discussions will be held in London, Bristol or other convenient locations)

CONTROLLER - INTERNAL AUDIT * LONDON * c. £37K

REVIEW A 21ST CENTURY SUCCESS STORY

Having achieved the first optical fibre telecommunications network in London, Mercury Communications is offering 21st Century technology to domestic and commercial users today.

Our phenomenal growth can be measured by tenfold manpower increases



Financial Controller

£24,318-£31,117 plus car

The Housing Corporation is a progressive and expanding organisation, working with housing associations and others to provide homes for people in need. Recent changes in housing legislation have signalled new financial responsibilities. We now have an outstanding opportunity for an ambitious, qualified accountant.

As Financial Controller you will assume responsibility for the operation of all accounting and control systems administering the Corporation's £1 billion annual programme of lending to and grant aiding housing associations. You will need a positive and dynamic approach to administer effectively highly complex computerised systems and lead the development of the next generation of systems. You should have strong planning, forecasting and evaluating skills as well as substantial experience in developing computerised systems.

Reporting to the Director of Finance, you will need excellent inter-personal skills, as you will be expected to manage a team of finance professionals located at the Corporation's headquarters finance division, and to liaise closely with the Corporation's nine regional offices which administer the day to day financial service to housing associations and operate the largely decentralised accounting and control systems. The Housing Corporation is committed to fair housing policies. In our own organisation we are working towards equality of opportunity in all our selection, appointment and management procedures.

For further information please contact:
The Personnel Officer, Housing Corporation, 149 Tottenham Court Road, London W1P 0BN. Telephone: 01-388 9944 (24 hour answerphone). Please quote ref: B/JR/FIN/7.

THE HOUSING CORPORATION
Closing date: 29th September 1989.
Interview date: 13th October 1989.

INTERNATIONAL APPOINTMENTS

CONTROLLER FRANCE

Location: Le Mesnil St Denis

Bausch & Lomb is a \$1 Billion US Fortune 500 Company with an exceptional growth record. The Company manufactures and markets a wide range of optical and health care products including contact lenses and Ray-Ban sunglasses.

The French subsidiary is one of the largest companies in the European region of Bausch & Lomb's International Division, located outside Paris near Versailles. Due to an internal promotion a vacancy exists for a legal entity controller reporting to the General Manager for all aspects of finance and accounting. Applicants are expected to be Chartered Accountants or hold a similar professional qualification, to be university graduates and fluent in French. Experience with a multinational corporation will be a plus. The importance of this position will be reflected in an attractive compensation package which will include, if necessary, relocation expenses.

We will look for people management skills, strong communication ability and computer literacy. Furthermore, a demonstrable commercial awareness is necessary to continue the traditional close business support given to the GM.

Applications should be made initially in writing, accompanied by a CV to: Barbara J. Przybylo, Human Resources Director, Bausch & Lomb Inc., Drapers Court, Kingston Hall Road, Surrey KT1 2AG.

BAUSCH & LOMB
Healthcare and Optics worldwide

over the past three years. This rapid expansion extends throughout every function of our business. And what's more, we have the backing of Cable and Wireless PLC - leaders in worldwide telecommunications services.

As Controller - Internal Audit, you now have the opportunity to plan and control audit activities, reviewing our financial and operational growth - present and future. This is a recently established position which gives you the opportunity to work with senior management to develop a high-quality audit service.

Your primary responsibility will be to plan, develop and document audit policies, strategies and procedures in response to line management needs. This demanding role will require you to manage the function in a commercially oriented, proactive way.

ACA qualified, your current post will be in Audit Management at a senior level, within a major company, preferably in the Service Sector. You should have had a minimum of three years overall responsibility for the audit function.

Ideally aged 30-35, you will have the technical expertise, including operational and computer audit expertise, and the personal qualities necessary to progress within this dynamic environment.

The function has an excellent history of developing future managers - this vacancy has been created by the very rapid promotion of the present incumbent. There is every opportunity for you to further your career in a line management role within our worldwide Group.

In addition to a salary of £37K your immediate rewards will include a company car, BUPA, discretionary share options and relocation assistance as appropriate.

Write with full CV to: Geoff Harman, Personnel Manager, Mercury Communications Limited, 90 Long Acre, London WC2E 9NP. Please quote reference number CH/09/2 on envelope and letter.

Financial Director DESIGNATE

West London

from £30,000 + Car

Our client is the subsidiary of Europe's largest manufacturer of automotive batteries. In the UK it is an importing, warehousing and distribution business.

Reporting to the Managing Director, the new Finance Director (designate) will advise the Board on financial planning and control, will manage the company secretarial, accounting, stock control, warehousing and distribution functions, and review existing systems, computerising where appropriate.

Candidates should hold a recognised accounting

qualification and have experience of financial management, preferably in manufacturing or distribution industry. They must be well versed in the preparation and interpretation of financial and management accounts, cash and credit control and the use of computers, particularly PCs.

The remuneration package will include a car and other attractive benefits.

Please write or telephone for written background information and/or informal discussion, quoting Ref. Number 451 to Peter Nielsen at the address below.

MKA EXECUTIVE SEARCH AND SELECTION LIMITED
MKA House, Merton Street, Maidenhead, Berks SL6 1EE
Telephone: (0628) 75956 Fax: (0628) 770055
Maidenhead, London, Worcester



Financial Accountant

W. London

c. £27,500 + Car + Benefits

A leading force in a fast-moving industry, this multi-million international media group is involved in film, video, satellite and global distribution services. Now, as they enter a significant phase in their development, it's an exciting time for talented people to make an individual impact.

They seek an ambitious, qualified accountant, with real personality and drive to manage and motivate personnel. Reporting directly to the Chief Accountant, you will supervise a team producing Group Accounts in a multi-currency environment. Responsible for monthly reporting to Board level, you will also be closely involved in the enhancement of computer systems.

Sheer enthusiasm and obvious management potential will be more important than specific commercial experience. Benefits include 5 weeks holiday, pension, life assurance and share option scheme.

Write, with full CV and daytime telephone number, to Patrick Donnelly, quoting reference FT/050.

PD Consultants

MANAGEMENT - SELECTION

314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 01-622 2273

FINANCIAL CONTROLLER

PUBLIC RELATIONS subsidiary of a major advertising group has enjoyed a tremendous period of growth in the last two years with every indication that this will continue. They operate throughout Europe with London as Head Office, employing a small team of professionals to control and develop all areas of group activity.

A recent round of promotions has led to the need to recruit a young accountant with the flair to succeed in a 'people' orientated business. The position will involve taking responsibility for accounting operations in a number of countries. It has a small element of information gathering and processing but prime tasks will be to plan and monitor business performance, extend utilisation of spreadsheets and assist management in meeting corporate objectives and reporting requirements.

Candidates should have qualified in the last three years and whilst a service company background would be useful, personality and communication skills are equally important. Promotional prospects are excellent both in-house and throughout the parent company's operations.

Please contact Neil J. Hawood on 01-622 8863, fax 01-408 0981 or write to him at the address below.



RECRUITMENT CONSULTANTS

BOND HOUSE, 19-20 WOODSTOCK ST, LONDON W1P 1HF Tel: 01-622 8863

NEWLY QUALIFIED RESULTS

Thursday
7th September

Chartered Institute of Management Accountants

Thursday
28th September

Institute of Chartered Accountants

The advertising rate is £49.00 per single column centimetre, with premium positions available by arrangement at £59.00 per single column centimetre.

Guide to Recruitment Consultants

£70.00 per insertion which includes company name, address and telephone number. Additional information at £14.50 per line.

For further information please contact

Paul Maraviglia
on
01-873 4676

or your usual Financial Times representative.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

MANUFACTURING ACCOUNTING MANAGER

A BUSINESS MANAGEMENT ROLE REQUIRING STRONG, CREATIVE MANUFACTURING ACCOUNTING EXPERTISE.

MIDLANDS - CIRCA £22,500 PLUS CAR

This is a newly created opportunity with a leading manufacturer for the automotive industry. The Company, part of a major international group, is entering a phase of significant product and business development and this appointment is crucial to the achievement of exciting business objectives.

Managing a small team, the role demands a clear understanding of the latest manufacturing systems including JIT, and the ability to generate innovative solutions to meet accounting requirements. Candidates aged 28-32 years will be ACMA qualified with substantial experience gained in a complex fast moving manufacturing environment. Additional pre-requisites for this position are high enthusiasm and motivation, persuasive and leadership skills and a creative, hands-on approach to a wide variety of business needs. Career prospects are excellent and the remuneration package includes generous benefits.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0825 553564 (24 hours) quoting reference 1583/FT.

HUMAN RESOURCE CONSULTANTS

Emerson Court, Alderley Road, Wilmslow,
Cheshire SK9 1NX. Telephone (0625) 532446

Opening throughout Europe



ACCOUNTING COMPANY

Appointments Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Legal Appointments Advertising

Appears every Monday

For further information call

Candida Raymond ext 3351

EDP Auditors

Middle East, Tax-Free Salaries

A middle-eastern bank is seeking two experienced EDP auditors, preferably from the banking sector, to strengthen its Internal Audit Department and to contribute to the development of the EDP audit function as major new computer systems are implemented.

EDP AUDIT MANAGER (REF JA30)

- with a minimum of seven years' EDP experience with at least three years in a senior capacity;
- a professional accountancy qualification;
- a working knowledge of IBM mainframe and data security software, Adabas, database management software and related products;
- with a minimum of four years' EDP experience;
- a working knowledge of IBM mainframe systems and data security software;

- a minimum of five years' experience in the banking industry;
- experience of reviewing the design and implementation of mainframe systems;
- developed EDP audit applications such as interrogation packages;
- fluency in Arabic (preferable but not essential);

EDP AUDITOR (REF JA31)

- a minimum of three years' experience in the banking industry;
- fluency in Arabic;
- preferably a professional accounting qualification.

The attractive salaries and family status benefits commensurate with qualifications and experience will be of interest to candidates already holding similar positions. Interested candidates are invited to submit their application, quoting appropriate reference to:

Executive Recruitment Services, P.O. Box 140, Manama, Bahrain.

For the attention of Mr John Allen.

Ernst & Young

Audit Manager

Wimbledon Based c. £35,000 + Car + Benefits

Our client is one of the world's largest diversified Oilfield Services, Engineering and Construction companies. Due to an internal promotion, a position has arisen for an Audit Manager to take over and develop the Internal Audit function within the Group.

Reporting to the US based Director of Internal Audit, you and your team of six professionals will be responsible for all audit activities of group companies operating in the UK, Europe, Africa and the Middle East. Using the latest lap-top PC's the majority of audits performed are primarily financial and procedural, however, the Audit Group is often engaged in non-audit assignments.

As a qualified accountant, you should have experience of audit management and US and international accounting procedures, preferably gained within one of the major accountancy firms.

This is an excellent opportunity for an ambitious individual to move into a more commercial environment with excellent prospects to develop further within the Group.

For more information, call Andrew Wilkinson on 01-636 4756 today or tomorrow until 7.00pm. Alternatively, send your CV to us at MDK, 178-202 Great Portland Street, London WIN 6JJ.

MOXON · DOLPHIN · KERBY

EXECUTIVE SEARCH & SELECTION

Management Accountant

£220,675 p.a.

Working in 50 countries and on over 100 projects in the UK, the Save the Children Fund is Britain's largest international children's charity. Income has grown from £6 million 10 years ago, to £25 million and 950 people are employed in the UK and overseas.

Handling the accounting and information needs of the organisation worldwide is a team of 30 full-time staff. Following a recent reorganisation of the Finance Department a Management Accounts Section was established to respond to the developing needs of the Fund. This post heads the newly formed section and reports to the Finance Director.

With a team of three, you will be responsible for budgetary control across the Fund assisting in establishing budgets, challenging their appropriateness and measuring performance through the year.

Additional responsibilities will include the production of management reports and assisting in the preparation of the annual accounts. Also, as micro computers are used extensively, the development of new programmes is crucial to our performance.

Qualified or part-qualified (ACCA, ACA or equivalent) with four years' relevant experience, you should be a diplomatic team leader with excellent communication skills. Micro-computer experience, particularly spread sheet design, is also essential.

Although Camberwell based, some UK travel is likely.

For further details and an application form, please contact Leonie Linton, Personnel Manager, SCF, 17 Grove Lane, London SE5 8RZ. Tel: 01-703 5400.

Closing date: 28th September 1989.

SCF aims to be an equal opportunities employer.

Save the Children

NMB BANK

Energy/Project Finance

NMB Bank is expanding its commitment to servicing the energy and project finance requirements of its client base. An opportunity has been created for an experienced banker to join the early development of this business in the Trade and Project Finance Department of the London branch as part of a coordinated expansion within the global network.

Following sound general banking or industry training, you will have achieved a minimum of 3 years relevant experience gained either in the energy and/or project finance department of a successful institution, or corporate. In-depth experience among one or several of the oil/gas or mining sectors is particularly relevant.

The small team working environment encourages a spirited approach, while personal achievement is recognised within a developing organisation. The post calls for all-round capability, with an emphasis on sound project analysis, modelling and credit writing skills.

Salary and benefits will fully recompense individual capacity and reflect the value placed by the bank on this developing area of its business.

Applications, including CV and current remuneration to:

Mrs. Janice Wilson, NMB Bank, 2 Copthall Avenue, London EC2R 7BD.

Acquisitions Accountant

North or West London

Package c£25,000 + car

Our client is a holding and management company, based in a riverside office in Wandsworth which was formed in 1987 with the specific intention of acquiring a number of small/medium sized industrial companies with a view to obtaining a quotation. The group now has eight operating subsidiaries and is actively investigating a further series of acquisitions.

The small management team wishes to appoint a young self-motivated ACA (or ACMA) to work closely with the Financial Director and Group Chief Accountant in the following areas:

- Investigation of potential acquisitions
- Negotiation of purchase agreements
- Review systems and resources of recent acquisitions
- Establish reporting requirements of new subsidiaries
- Assist in ad hoc requirements of the management team

The position offers an excellent opportunity to join the group during an exciting expansionary phase.

The ideal person will be recently qualified from a major public practice firm with a strong academic record and considerable experience of IBM PCs and Lotus 123. A science background and an interest in industry would be an advantage. Salary is negotiable and includes a fully expensed car.

For further details contact Charles Cotton, ASA International on 01 353 1244 or write with CV to: ASA International, Ludgate House, 107-111 Fleet Street, London EC4A 2AB.

ASA International

Financial Controller

Circa £25,000 + car

Carlisle

Our client provides an extremely successful wholesale and distribution service which is dependent upon high levels of customer service coupled with strong financial controls. Their rapid expansion has led to the creation of several autonomous operating units each with a turnover of several millions. To manage and control this phase of development the opportunity has arisen for a commercially minded Financial Controller to play an active part in the management of our multi-site operations based out of Carlisle.

Working closely with the Managing Director and General Managers, the "hands on" nature of this position will necessitate a thorough involvement in all aspects of the business, together with the development and application of strict financial controls. You will be a self starter with a positive attitude, have had experience in a distribution or retail environment and

preferably worked at an operational level within the disciplines of a large Group of Companies.

In return you will receive a competitive salary and a wide range of company benefits including a company car and relocation expenses where appropriate.

Please send details of personal history and work experience up to date to the Confidential Reply Service, Ref. LS345, Austin Knight Advertising UK Limited, Tricorn House, 51-53 Hargreave Road, Edgbaston, Birmingham B16 8TF.

Applications are forwarded to the client concerned, therefore companies in which you are not interested should be listed in a covering letter to the Confidential Reply Supervisor.

Austin Knight Advertising

Newly Qualified CIMA MANAGEMENT ACCT

c. £24,500

Central London

PROGRESSIVE
RECRUITMENT

MANAGEMENT

ACCOUNTING

FINANCIAL SERVICES

MARKETING

GENERAL MANAGEMENT

PERSONNEL

SALES

WAREHOUSING

LOGISTICS

MANUFACTURING

QUALITY

SAFETY

ENVIRONMENT

INDUSTRIAL ENGINEERING

TELECOMMUNICATIONS

TELEVISION

TELETYPE

TELEGRAPHY

TELEFAX

TELETYPE

COMMODITIES AND AGRICULTURE

India to step up sugar purchases

By K.K. Sharma in New Delhi

THE INDIAN Government has decided to import at least 500,000 tonnes of sugar this year, at a cost of about Rs500 (215m), to ease a supply shortage which has prompted about a sharp rise in domestic prices.

The decision means that India's foreign exchange reserves, which are already down to less than two months of total imports, will be depleted further. And it will negate the savings that were expected from the sharp cut in cooking oil imports this year following substantially higher production of oilseeds.

Apart from foodgrain, the two most sensitive agricultural-based commodities in India are cooking oil and sugar, because of their widespread consumption. Sugar is of special importance in the next couple of months because demand for it increases when Hindus celebrate a number of religious festivals.

The Government has been watching the rise in domestic sugar prices in recent weeks with considerable anxiety and feels this is mostly the result of speculation by traders following a fall in sugar production this year. The decision to make the imports is meant to be a

signal to the traders so that they stop hoarding in anticipation of a further rise in prices.

Sugar production is

expected to be about 10m tonnes this year but has fallen short of the target by nearly 1m tonnes

because of the shortage of sugarcane. Officials believe there has been widespread diversion of acreage usually devoted to cane to other crops such as grain and oilseeds.

Domestic demand for sugar is estimated at 10m tonnes this year and representatives of the sugar industry say this could have been met without imports by using stocks of just over 2m tonnes built up last year. However, this has been prevented by speculative buying by traders.

Officials say that considerable quantities of sugar have also been smuggled to Nepal and other neighbouring countries where the commodity fetches a higher price.

Sugar industry representatives expect the domestic shortage to be overcome by next year. The good monsoon this year should result in higher cane production so that sugar production could exceed 2m tonnes in the next six months.

Tea producers agree to boost domestic supplies

INDIAN TEA producers, under threat of government intervention, have agreed to supply up to 15m kg of tea at a fixed price of 40 rupees (£1.56) a kilogram to help curb rising domestic prices, reports Reuter from Coonoor.

Mr R.N. Deogun, chairman of the Indian Tea Association, made the offer at a tea seminar here. "We the producers have decided to take necessary steps to maximise offerings in the tea auctions in all centres during the ensuing months. This should assist in stabilising the prices," he announced.

"It is our intention that tea should be retailed at around Rs40 per kilogram."

Mr Deogun said separate auctions would be held for domestic and export purchases to ensure a balance between supplies.

Tea prices shot up in the domestic market to 45 rupees a kilogram from 35 last month after bad weather hit the Indian crop.

On Tuesday the Government warned that it would intervene if domestic price rises continued, saying prices appeared higher than called for by the drop in domestic supply. However, producers have denied allegations of profiteering.

India's tea production in the first seven months of 1988 was

23m kg compared with 25m in the same period last year.

India will not import tea to meet demand in the domestic market, said Mr Deogun.

However, India would consider allowing imports of tea that would be blended and re-exported as Indian brands, he added.

Exports are very important for India. I would rather ask Indians to forego tea than to lose markets abroad," Mr Singh told a national tea seminar at this plantation hill resort.

India's tea output in the first seven months of 1988 fell to 23m kg from 25m in 1987.

India, the world's largest tea producer and exporter, enjoyed a record harvest of 70m kg in 1988, up from 67m kg the previous year. It sold 22m kg on international markets in 1988, up from 20.2m kg in 1987.

In exports, the performance of the industry is satisfactory,

but the lack of growth in production raises concerns about our ability to step up exports in future," Mr Singh said.

Planters and exporters anticipate a shortfall in world supplies this year because of reduced tea crops in India, Sri Lanka, China, Indonesia and Africa.

Metal exchange 'must blow its own trumpet'

Kenneth Gooding talks to David King, who takes over next year as the LME's chief executive

THE LONDON Metal Exchange needs to raise its profile and to blow its own trumpet more loudly, according to Mr David King, who is appointment as the LME's new chief executive was announced recently.

"I perceive the LME as a silent giant. It plays a much bigger role in the UK and overseas economies than is widely realised," he says. Then he lists some of the important, but little-appreciated facts.

Last year the LME's invisible earnings were £75m — more than any other UK exchange — according to Bank of England statistics.

About 97 per cent of the LME's business comes from overseas. About 85 per cent of the clearing members have non-British parents.

The LME's share (by weight) of world terminal market trade in non-ferrous metals is 80 per cent of all the copper, 99.9 per cent of the aluminium and 100 per cent of the lead, nickel and zinc. "And in time we will have the lion's share of the tin market," Mr King says with confidence.

About 70 per cent of world copper trade is based on LME prices.

"There is no comparable market and we must make sure the regulators know why it is important that the LME retains its uniqueness," Mr King insists.

That uniqueness is currently under threat.

To some extent the LME

board saw what was coming. Well before Mr King was recruited as the LME's director of finance and administration in September 1987 the directors realised that the exchange was facing a major challenge from legislation and regulation.

That is why Mr King, now 44, was selected. He is a chartered accountant and an MBA (Master of Business Adminis-



David King: Sees a threat to the market's uniqueness in a "global emasculation of regulation"

tration) with experience of a wide variety of commercial activities, including a six-year spell with petro-chemicals companies in the Middle East.

What he lacked completely at the time he joined the LME was experience of metals trading and he admits he still has much to learn. He will take over next year from Mr Michael Brown, who had spent most of his working life as a trader before becoming the LME's chief executive.

So Mr King's appointment is a clear indication of how the LME board views its future priorities.

The exchange has recovered from the potentially lethal blow it suffered in 1985 when the International Tin Council's price support scheme collapsed with debts of about \$900m. The brunt was borne by the LME, which at one point was almost overwhelmed by the default. There were some bankruptcies and other departures from the exchange, which reduced the

ring dealing membership from 28 to 21.

Today, according to Mr King, the LME's standing has never been higher and this is reflected by the fact that more metals producers and consumers are becoming members. This success stems from the way the LME has "fine-tuned" its contracts to reflect the needs of the users of the market. They know we are receptive to their concerns."

The LME is also taking steps to protect its position against, for example, possible threats from any Japanese or West German metals exchange which might be set up and from competition from Comex (the New York Commodity Exchange).

These measures include an expansion of LME listed warehouses across the globe — new ones recently opened in Japan and there are plans for the US; increasing overseas membership of the exchange; and careful attention to its contracts.

All this was achieved while the LME had been steering its way through the changes enforced by the UK Financial Services Act to become a Recognised Investment Exchange. It also introduced a new clearing system.

Now it is tackling new regulatory difficulties, the prime example of which is the effort it is making to win permanent exemption for some members from some of the terms of a regulatory agreement reached in May between the US Commodity Futures Trading Commission (CFTC) and the UK Securities and Investments Board (SIB).

At issue is the CFTC's insistence that the LME traders segregate the funds of US clients or stop doing business in the States. Segregation, compulsory in the US and used on some UK exchanges, involves the separation of positions and client money from the trader's own account.

The CFTC says this is necessary to protect customers from a possible default or from other financial problems a broker might run into.

The CFTC is also concerned that, in the unique LME clearing system, profits or losses are not realised until the prompt or settlement date of physical metals contracts. Most trading on futures exchanges is "cash cleared" so that profits are paid daily and margin called to cover contract losses.

LME traders often grant credit to big trade clients, such as mining companies, allowing them to cover losses on forward contracts until settlement. The traders say they could face financial hardships if forced every day to set aside cash in a separate account to cover unrealised profits on forward contracts held by US clients.

Mr King points out that last year only 16 per cent of the 7.6m "lots" worth \$1.6bn traded on the LME came from the US. But the possible financial impact of segregation and cash clearing would be much greater if the percentage indicates because it would be felt across the whole of a trader's business by driving up costs.

He adds: "The LME is for hedging not speculation. The market is cash-driven and not much cash changes hands."

Significantly, at meetings between the LME and the US regulators, more than 80 per cent of the US copper and aluminium consumers supported the UK exchange and complained that there would be substantial additions to their costs if segregation was imposed on the LME.

UK traders suggest the LME might lose business in two ways if costs are increased by segregation: by trade being driven off-shore to other metal

exchanges, or into the "grey" or unofficial market.

The CFTC recently gave another extension of its deadline, taking it to the middle of November. Mr King says the LME continues to work with the CFTC and the UK Association of Futures Brokers and Dealers (AFBD) to reach an accommodation on segregation.

"I am mildly optimistic about the outcome," he claims. "We now know far more about what we are in. They have to impose legislation not appropriate to us (the LME's) market."

"We are more akin to the foreign exchange and bullion markets which are not regulated by the Financial Services Act but by the Bank of England."

Looking ahead, Mr King says the LME is keeping a careful eye on the way new information technology is changing the operation of other exchanges. "Because there is no particular urgency for us to change we can learn from others about the introduction of information technology. But we must keep our finger on the pulse of this change."

The LME will shortly enhance the existing services that disseminate its prices around the world. And it is looking at the possibility of introducing contracts for more metals.

However, Mr King says: "Regulation is the top priority for the LME at the moment. A global emasculation of regulation is evolving — from the UK, the US, the European Commission and Japan. It is essential for the LME to find an accommodation in this global system so that, as far as possible, it can maintain its current method of operation."

More attacks keep copper mine closed

By Chris Sherwell in Sydney

SHARES IN Bougainville Copper, the Papua New Guinea mine hit by sabotage, plunged

the Port Moresby Government want it to. According to reports from Port Moresby last night, work to repair the pylons was interrupted by further gunshots which forced workers to take cover.

The campaign of sabotage goes back to last November, and is blamed on a small but militant band of disaffected landowners who have been demanding the mine's closure.

The latest attacks have badly undermined the Government's claim that security on the island is adequate, and Mr Palas Wingti, leader of the opposition, yesterday heaped criticism on Prime Minister Mr Rabble Namaliu, who admitted his disappointment at the latest developments.

Reports from Port Moresby said government security forces had responded to the attacks with their own assault on a village near the mine. Parliament is meanwhile debating an extension of the state of emergency on the island, which expires later this month.

The attack means the mine cannot resume production for about a week even if CRA, the Australian group that owns 53 per cent of the company, and

Partnership's big Logan Lake mine in southern British Columbia have been adjourned.

Following a marathon bargaining session with the United Steelworkers of America Mr Rod Kilough, the company negotiator said that union and management remained "some considerable distance apart" on wage and other issues.

He said both sides had agreed on the need for independent mediation and would probably meet the mediator tomorrow or at the weekend.

Talks had resumed on Tuesday, when the management and union negotiators at setting the two-month-long strike at the Highland Valley Copper

had agreed to yesterday's losses, falling another 265 points, to 5,946 cents.

Reductions in the average thickness of zinc coating on galvanised steel will ensure, however, that consumption of zinc will grow at a slower rate than galvanised steel production, he says.

"Our forecast improvement in galvanised steel output of 6.5 per cent in 1989 roughly translates to an extra 90,000 tonnes of zinc which is equivalent to a 1.75 per cent increase in total consumption from this source alone," Mr Buxton calculates.

A slightly larger increase of 105,000 tonnes should add about 2 per cent to total demand in 1990.

Therefore, while the galvanising industry alone will not ensure the continue health of zinc, it provides an excellent base," he concludes.

Galvanising demand 'will keep zinc price high'

By Kenneth Gooding, Mining Correspondent

DEMAND FROM the galvanised steel industry will keep the price of zinc at relatively high levels into the early 1990s, according to a study by Mr Neil Buxton, an analyst in the London-based mining team of Shearson Lehman Hutton.

The galvanised steel market already accounts for 45 per cent of zinc offtake and the current non-communist world's galvanising capacity of 4m tonnes is likely to expand by 25 per cent by 1992, he suggests.

Reductions in the average thickness of zinc coating on galvanised steel will ensure, however, that consumption of

zinc will grow at a slower rate than galvanised steel production, he says.

"Our forecast improvement in galvanised steel output of 6.5 per cent in 1989 roughly translates to an extra 90,000 tonnes of zinc which is equivalent to a 1.75 per cent increase in total consumption from this source alone," Mr Buxton calculates.

A slightly larger increase of 105,000 tonnes should add about 2 per cent to total demand in 1990.

Therefore, while the galvanising industry alone will not ensure the continue health of zinc, it provides an excellent base," he concludes.

THIS week's decline in nickel prices

accelerated on the LME yesterday, with three-month metal shedding \$400 a tonne to \$11,425 a tonne following merchant selling of both cash and forward metal. Dealers said that \$11,200 a tonne was now firm. Zinc prices were also slightly buying, but emerged following the sharp decline of the previous two days. Dealers said prices could now find more support around \$1,600 a tonne. But there was talk that LME zinc warehouse stocks, already at five-year highs, could rise again next week, renewing pressure on the market. A brief strike at a big lead/zinc mine in Yugoslavia has ended. Copper prices fell in the absence of any fresh news or consumer interest. Southern Peru Copper said it would not be cancelling any shipments after last month's failed mine strike.

SPOT MARKETS

Copper (LME) +1.75
Nickel Blend +4.25
W.T. (1 pt est) +0.30

Oil products (NWE prompt delivery per tonne CIF) + cr -

Premium Gasoline \$201-202 +1.5
Gas Oil \$185-186 +1.3
Heavy Fuel Oil \$184-185 +1.4
Kerosene \$156-158 +1.8
Petroleum Argus Estimates

Gold (per troy oz) +1.75
Silver (per troy oz) +1.75
Platinum (per troy oz) \$10.50 +2.5
Palladium (per troy oz) \$13.6 +1.1

Aluminium (free market) \$1765 +7.5
Copper (LME Producer) 134.9-39.2c +3.75
Nickel free market \$50c +15
Tin (Kuala Lumpur market) 22.04 +0.07
Zinc (US Prime Western) 83.1c

Turnover: Raw 667 (525) lots of 10 tonnes

COFFEE - London FOX £/tonne

Close Previous High/Low

Sept 800 700 710 700

Oct 800 700 710 700

Nov 800 700 710 700

Dec 800 700 710 700

Jan 800 700 710 700

LONDON STOCK EXCHANGE

Rights issue hint shakes equity sector

THE ALREADY shaky confidence of the London equity sector was jolted towards the close of yesterday's session when an early setback on Wall Street coincided with a rash of rumours that a substantial rights issue was looming in the UK market. Share prices, which had been sagging throughout the day, fell sharply during the last hour, taking the FTSE Index down through the 2,400 mark reached only on Friday.

The rights issue hints focussed around Polly Peck, which announces trading results today and is thought to be a candidate for a major acquisition in the US. Polly

Account Drawing Dates
Year Drawings Aug 14 Sep 4 Sep 18
Option Drawings Aug 31 Sep 14 Sep 28
Last Drawings Sep 1 Sep 18 Sep 28
Account Day Sep 11 Sep 25 Oct 8
"More time changes may take place from late one business days earlier."

Peck was not the only name in the frame, however; "I'm only any company beginning with 'P,'" said one trader cheerfully. Eurotunnel also attracted similar fund-raising tales.

The FTSE Index ended with a loss of 35.2 points at 2,380.8, the low of the day. Market indices were pulled down by late

current year from 27.9 to 30p. His pre-tax forecast remained unchanged at 167m. "And Williams is looking to get decent benefits from the aerospace business in 1990," he said.

Both analysts said the proposed spin-off of the vehicle distribution business would be broadly neutral for shareholders. "It is likely to knock a penny off eps (earnings per share)," said Mr Gibson, "but they'll be getting the equivalent of about 1p per share." Mr Pick said the spin-off was likely to happen in November.

T&N CONCERN

The market took T&N's interim figures badly. The cause of the problem was a £3m exceptional item for the costs of asbestos compensation claims. "The threat from asbestos claims remains just as the market was beginning to discount this factor," said Mr Keith Williams at BZW. He cut his profits forecast for the group from 210m to 207m for the current year and changed recommendation from long term buy to a trading sell.

Mr Andrew Page, at County NatWest WoodMac, took a less bearish view. He said the price weakness was overdone because "better visibility of their future liabilities will reduce uncertainty." The shares fell 24% to 287p in strong turnover of 6.8m shares.

Enterprise shares were sold down to around 580p recently, amid stories that the company could end up with as little as 12 to 15 per cent of the assets. Yesterday, Enterprise jumped to 610p immediately following the news before slipping back to close unchanged on balance at 603p; turnover was 1m shares.

One analyst described the outcome of the negotiations as highly satisfactory for Enterprise, but said there still remained slight uncertainty over the possibility of the near 25 per cent stake in Enterprise held by ICI being placed in the market. Enterprise is scheduled to announce interim figures today.

Williams caution

Williams Holdings' half-year profits advance of 45% to 275m was largely in line with forecasts but failed to inspire the market. The shares closed 9% lower at 265p at 10 turnover of 3.1m.

Mr Charles Pick, analyst at Nomura, shaved his profits forecast for the full year to 2160m, saying "It's going to pay to be on the cautious track".

Mr Robert Gibson, at Robert Fleming Securities, took a more optimistic stance. He cut the tax charge he thinks Williams will have to pay, and therefore raised his eps forecast for the

falls in Wall Street-orientated issues. ICI, Racal Electronics, Glaxo and Rank Organisation were prominent in the list of casualties.

Although the day's Seag trading volume jumped to 540.1m shares, the first time it has exceeded 500m for some weeks, traders said retail selling pressure was not heavy; US sellers were reported laid in the session, but London market makers were only too ready to mark prices lower.

The market appeared to be riding for a correction yesterday and was already down by around 10 Footsie points when it was hit by the loss of nearly 40 Dow points in early trading

in New York. Strategists at the leading stock market firms have become increasingly cautious this week. In the wake of the most recent gain in equities, Shearson Lehman Hutton has warned that, "Anything more would be greedy." Prudential-Bache has commented that dividend growth and equity shrinkage have become more positive factors, while Citicorp Scrimgeour Vickers has pointed to the rise in risks in the US corporate sector.

Caution was further pressed home yesterday when disappointing results from leading companies bore out fears that the economic slowdown will soon show itself in corporate

profit and loss accounts. Developments on the takeover front were less helpful for equities. Further delay for the BAT Industries situation was implied by the official decision to send to the full UK Takeover Panel Hoylake's request that its offer should lapse pending US regulatory rulings. Some of the more unlikely suggested counter bidders for BAT also faded away in yesterday's harsher market climate.

Although the pound edged ahead yesterday, the UK stock market is also concerned over the renewed pressures in currencies, which have focussed attention on today's meeting of the Bundesbank policy council.

Plessey touched 265p before closing a fraction easier at 267.4p on turnover of 770,000; this is the first closing date of the GEC/Siemens joint bid for the company and some market observers are looking for the bid to be declared unconditional at 3pm. "Plessey and Stephen Walls have fought the battle to the bitter end, but it looks bleak for the company now," said one analyst, GEC fell 4 to 262.4p.

Ferranti, 3 off at 71p, attracted plenty of interest with Henderson Crosthwaite strong buyers on the view that the company will be a recipient of funds switching out of Plessey. Mr Brian Newman, at Henderson, says Ferranti "are clearly oversold, and are the last remaining high technology defence contractor."

The day's biggest beneficiary was, once again, Capital Radio, leaping 75, in thin volume, to 107.8p.

Carlton Communications was one of the few FTSE stocks to show a gain. It closed 5 better at 904p having touched a high of 920p. The company confirmed it was to make a series of presentation to US and Japanese investors in October and November.

Talk of a rights issue to accompany today's interim from Polly Peck knocked 14% off the shares which closed at 295p. One industry observer said this was unlikely because that company had an surprise rights issue last December.

Vague rights issue talk did nothing to help Eurotunnel, down 20 at 720p. However, British and French construction companies contracted to design and build the Channel tunnel have said they might be prepared partially to underwrite a such a share issue. Escalating costs means up to a further 50p may have to be raised.

The news that Allied-Lyons was making a £200m debenture

ter profit from £53m to £58m. She was not alone in expressing caution over the deal. "The area of doubt is that they have no long term experience in betting," she said. Another analyst said that the management had proved its abilities in deal making but had not yet done so in profit generation.

The radio sector continued to power ahead, helped by Tuesday's bullish note from Citicorp Scrimgeour Vickers and the sale by Miss World of its stake in Radio City. The former jumped to 660p before closing up a net 15 at 653p, while the latter closed at 575p, 8 better on the day.

The day's biggest beneficiary was, once again, Capital Radio, leaping 75, in thin volume, to 107.8p.

Thorn EMI eased 6 to 887p after a brokers' presentation concerning the group's music publishing businesses. VG Instruments continued their relentless advance, adding 5 more to 508p.

Further hopes of an asset injection at J Hewitt, which came under new management earlier this year, left the shares 9 better at 151p.

Busby trade in Bumz, where 9.6m shares changed hands, found an unexpected fall in profits at the interim stage.

The analysts meeting "didn't go awfully well" and researchers downgraded their profit forecasts across the board. Any thoughts of a revival of old bid talk failed to stop the share price sliding 14 to 135p, although dealers said there was buying interest on the way down.

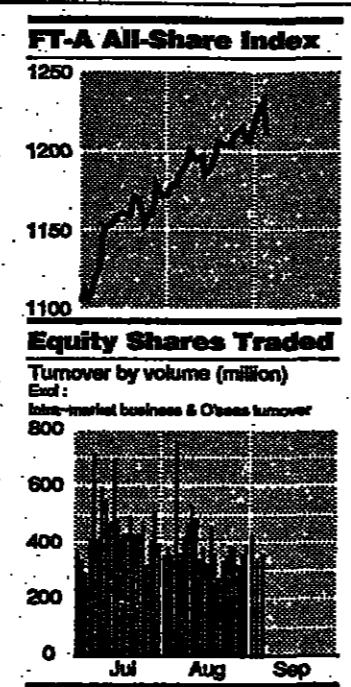
The latest twist in the Bowater bidding for Norton Oxap bidding for De La Rue saga - a raised final offer in the latter bid - generated some jaded comments from analysts.

"Bowater should still get Norton," seemed to be the consensus. One analyst said after that takeover had gone through, De La Rue would probably be bid for by a fourth party, perhaps printing group St Ives. Bowater and Norton eased with the market by 9 to 494p and by 5 to 214p respectively. De La Rue touched a high of 357p before easing to 332p, still a net improvement of 16 on the day. St Ives ended unchanged at 297p.

Mecca Leisure pleased the market with its interim figures.

Mr Roy Owens, of Kitcat & Aitken, said that the group remained one of the best of the diversified UK leisure companies and the rating was still not demanding. The shares closed 4 better at 180p in good volume of 7.4m shares.

Further consideration of Brent Walker's acquisition of betting shops at the start of the week helped the shares close 10 better at 384p. Ms Lindsay Russell, at BZW, raised her forecast for current



NEW HIGHS AND LOWS FOR 1989
HIGHS (152)
1. AIRPORTS & TERMINALS (5) BUILDINGS
2. CHEMICALS (2) STORES (6)
3. ELECTRICALS (5) ENGINEERING (5) FOODS
4. HOTELS (1) MOTOR VEHICLES (1) PETROLEUM
5. PLASTICS (1) PRINTERS (1) RETAILING (1)
6. SERVICE BUSINESSES (1) TRADERS (1) TRAVEL MARKET (1)

LOWS (151)
1. BUILDINGS (5) ELECTRICALS (5) FOODS
2. HOTELS (1) MOTOR VEHICLES (1) PETROLEUM
3. SERVICE BUSINESSES (1) TRADERS (1) TRAVEL MARKET (1)
4. MOTOR VEHICLES (1) PROPERTY (2) TRAVEL (2)
5. TRADES (3) TRADES (4) TRAVEL MARKET (1)

APPOINTMENTS

Changes at Mecca Leisure

The MECCA LEISURE GROUP has appointed Mr Jeremy Long as deputy chief executive with specific responsibility for group strategy and investor relations, in addition to his responsibilities as group finance director.

The company is also transferring Mr Mike Lavington, a main board director, to the US. He will act as chairman of Mecca's US operations and together with Mr Robert Earl, chief executive officer, will continue the expansion of Hard Rock internationally, together with Diner Shows and attractions in both the US and Europe.

HAMBROS BANK has appointed Mr Parrie Moore as an assistant director in the commercial banking division. He will be responsible for senior debt in leveraged acquisition finance. He was previously at Credemastill, where he was head of specialist finance.

CABLE AND WIRELESS has appointed Mr Jeremy A. Smith as controller corporate risk management. Mr Smith was formerly risk and insurance manager with British Aerospace.

At NORMAN HAY Mr John

R. Cowen has been elected a non-executive director. He is chairman of March Group.

BALFOUR BEATTY CONSTRUCTION has appointed the following to the board of its northern construction division: Mr Brian Osborne, a civil unit manager, assumes board responsibility for all the company's civil engineering operations throughout Scotland and the north of England; Mr Mike Peasland, unit manager, takes on responsibility for all building work carried out throughout the eastern half of Scotland and Mr Ken Winter, unit manager, is made responsible for all building works carried out in the west of Scotland.

Mr Klynn Ellidge, senior partner at Ernst & Young, will be joining the STG board as a non-executive director on October 1. Mr Ellidge is also co-chairman of Ernst & Young International.

PARKFIELD ENTERTAINMENT, a division of the Parkfield Group, has made Mr David Rosalia managing director (designate) responsible for video and audio activities. He was formerly UK managing director of Warner Home Video.

Mr William Kavanagh has been appointed managing director of EMI Records in Eire, based in Dublin. He was formerly assistant managing director with CBS Records Ireland.

At NORMAN HAY Mr John

R. Cowen has been elected a non-executive director. He is chairman of March Group.

BALFOUR BEATTY CONSTRUCTION has appointed the following to the board of its northern construction division: Mr Brian Osborne, a civil unit manager, assumes board responsibility for all the company's civil engineering operations throughout Scotland and the north of England; Mr Mike Peasland, unit manager, takes on responsibility for all building work carried out throughout the eastern half of Scotland and Mr Ken Winter, unit manager, is made responsible for all building works carried out in the west of Scotland.

Mr G. Hutchinson has become managing director of MONSELL YOUNELL HOMES. Mr Louis Broadbent, company secretary for Lansdown Homes (Western), has assumed the financial mandate for Beazer Homes (Merica). Mr J. Hodgetts, managing director of Beazer London, has become managing director of Beazer Homes (Wessex). Mr C. Honan, sales director of Beazer Homes (Northern), has been made general manager of Beazer Homes (Merica).

TIPHOOK COMMUNICATIONS INTERNATIONAL, the marketing and public relations subsidiary of Tiphook, has appointed Mr Richard Pavitt as managing director. He was previously managing director of Asset Communications, based in Bishop's Stortford.

Unit Managers. He was a senior director at Henderson Administration International.

At NORMAN HAY Mr John

R. Cowen has been elected a non-executive director. He is chairman of March Group.

BALFOUR BEATTY CONSTRUCTION has appointed the following to the board of its northern construction division: Mr Brian Osborne, a civil unit manager, assumes board responsibility for all the company's civil engineering operations throughout Scotland and the north of England; Mr Mike Peasland, unit manager, takes on responsibility for all building work carried out throughout the eastern half of Scotland and Mr Ken Winter, unit manager, is made responsible for all building works carried out in the west of Scotland.

Mr G. Hutchinson has become managing director of MONSELL YOUNELL HOMES. Mr Louis Broadbent, company secretary for Lansdown Homes (Western), has assumed the financial mandate for Beazer Homes (Merica). Mr J. Hodgetts, managing director of Beazer London, has become managing director of Beazer Homes (Wessex). Mr C. Honan, sales director of Beazer Homes (Northern), has been made general manager of Beazer Homes (Merica).

TIPHOOK COMMUNICATIONS INTERNATIONAL, the marketing and public relations subsidiary of Tiphook, has appointed Mr Richard Pavitt as managing director. He was previously managing director of Asset Communications, based in Bishop's Stortford.

Unit Managers. He was a senior director at Henderson Administration International.

At NORMAN HAY Mr John

The Financial Times proposes to publish this survey on:

16th OCTOBER 1988

For a full editorial synopsis and advertisement details, please contact:

DAVID REED
on 01-873 3461

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

SCHOOL FEES INSURANCE AGENCY has appointed Mr John Ward Brown (above) as director of financial planning services, responsible for both direct client sales and broker services. Mr Ward Brown joined SFIA in September 1988 as a manager of financial planning services, looking after direct client sales enquiries.

Mr G. Hutchinson has become managing director of MONSELL YOUNELL HOMES. Mr Louis Broadbent, company secretary for Lansdown Homes (Western), has assumed the financial mandate for Beazer Homes (Merica). Mr J. Hodgetts, managing director of Beazer London, has become managing director of Beazer Homes (Wessex). Mr C. Honan, sales director of Beazer Homes (Northern), has been made general manager of Beazer Homes (Merica).

TIPHOOK COMMUNICATIONS INTERNATIONAL, the marketing and public relations subsidiary of Tiphook, has appointed Mr Richard Pavitt as managing director. He was previously managing director of Asset Communications, based in Bishop's Stortford.

Unit Managers. He was a senior director at Henderson Administration International.

At NORMAN HAY Mr John

The MECCA LEISURE GROUP has appointed Mr Jeremy Long as deputy chief executive with specific responsibility for group strategy and investor relations, in addition to his responsibilities as group finance director.

The company is also transferring Mr Mike Lavington, a main board director, to the US. He will act as chairman of Mecca's US operations and together with Mr Robert Earl, chief executive officer, will continue the expansion of Hard Rock internationally, together with Diner Shows and attractions in both the US and Europe.

CABLE AND WIRELESS has appointed Mr Jeremy A. Smith as controller corporate risk management. Mr Smith was formerly risk and insurance manager with British Aerospace.

At NORMAN HAY Mr John

	Sep 5	Sep 5	Sep 4	Sep 1	Aug 31	Year Ago	High	1988 Low	Since Compilation
Government Secs	85.02	85.20	86.46	85.52	85.51	85.75	85.29	83.75	14.18
Fixed Interest	97.07	97.18	97.53	97.78	97.88	95.93	96.21	95.89	(81/35) (31/75)
Ordinary Share	1978.7	2006.6	1992.7	1977.5	1910.5	2008.6	1947.8	1905.6	(26/40) (31/75)
Gold Mines	201.2	203.5	198.6	198.6	198.5	205.0	194.7	194.7	43.5

<tbl

FT UNIT TRUST INFORMATION SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED
UNIT TRUSTS

Last Gmt. Bid
Close Price
Offer + Yield

Next Gmt. Bid
Close Price
Offer + Yield

Abbey Unit Tst Mngt Ltd (1000H)
60 Newgate St, Birmingham
0345 717373

Hign Income Fund 58.00 58.00 5.20 5.20 5.20

Globe & Fixed Int
58.00 58.00 5.20 5.20 5.20

International Fund
58.00 58.00 5.20 5.20 5.20

American Growth
58.00 58.00 5.20 5.20 5.20

Assets & Liabilities
58.00 58.00 5.20 5.20 5.20

Corporate Income
58.00 58.00 5.20 5.20 5.20

Country & Europe
58.00 58.00 5.20 5.20 5.20

European Capital
58.00 58.00 5.20 5.20 5.20

General Fund
58.00 58.00 5.20 5.20 5.20

Japan
58.00 58.00 5.20 5.20 5.20

UK Growth
58.00 58.00 5.20 5.20 5.20

Income Fund
58.00 58.00 5.20 5.20 5.20

Small Capital
58.00 58.00 5.20 5.20 5.20

Abstract Management Ltd (1000H)

100 Newgate St, Birmingham
0345 717373

Corporate Income
58.00 58.00 5.20 5.20 5.20

Equity & Income
58.00 58.00 5.20 5.20 5.20

Equity Fund
58.00 58.00 5.20 5.20 5.20

Equity Income
58.00 58.00 5.20 5.20 5.20

Equity & Bond
58.00 58.00 5.20 5.20 5.20

Equity Income Fund
58.00 58.00 5.20 5.20 5.20

FT UNIT TRUST INFORMATION SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2123

Unit Trust Name	Code	Unit Price	Offer Price	+ or -	Yield	Unit Trust Name	Code	Unit Price	Offer Price	+ or -	Yield	Unit Trust Name	Code	Unit Price	Offer Price	+ or -	Yield	Unit Trust Name	Code	Unit Price	Offer Price	+ or -	Yield
Windsor Trust M&G Ltd C2500P		100.00	100.00	0.00	0.0%	Albion Life Assurance Ltd - Gated	5000-1	100.00	100.00	0.00	0.0%	Bowthorne Life Assurance Ltd	2000-1	100.00	100.00	0.00	0.0%	Irish Life Assurance Co Plc - Gated	01-000-0731	100.00	100.00	0.00	0.0%
3D Fund & Co Ltd	3D000	100.00	100.00	0.00	0.0%	City of Edinburgh Life Assurance Ltd	01-000-1455	100.00	100.00	0.00	0.0%	Hasten General Risk	1000-1	100.00	100.00	0.00	0.0%	NEL Britannia Assco Co Ltd - Contd					
For Fund Int'l	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-2	100.00	100.00	0.00	0.0%	New Envirn. Hse Inv. Wtld.	0000-204451	100.00	100.00	0.00	0.0%		
For Fund Int'l	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-3	100.00	100.00	0.00	0.0%	Myd Gulf Inv Fd	1104-1	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-4	100.00	100.00	0.00	0.0%	Myc Inv Fd	1104-2	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-5	100.00	100.00	0.00	0.0%	Denar Fd	1104-3	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-6	100.00	100.00	0.00	0.0%	Denar Fd	1104-4	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-7	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-5	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-8	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-6	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-9	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-7	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-10	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-8	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-11	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-9	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-12	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-10	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-13	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-11	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-14	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-12	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-15	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-13	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-16	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-14	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-17	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-15	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-18	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-16	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-19	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-17	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-20	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-18	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-21	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-19	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-22	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-20	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-23	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-21	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-24	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-22	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-25	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-23	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-26	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-24	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-27	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-25	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-28	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-26	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-29	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-27	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk	1000-30	100.00	100.00	0.00	0.0%	Eurostar Fd	1104-28	100.00	100.00	0.00	0.0%		
Grange Inv	100.00	100.00	0.00	0.0%	MetLife Inv Inv Fd	100.00	100.00	0.00	0.0%	Hasten Gen Inv Risk													

FT UNIT TRUST INFORMATION SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

LEISURE

PAPER, PRINTING,
ADVERTISING - Contd

1989	High	Low	Price	Div	Net	Cv.	Ytd.
1989	77.5	75.5	73.5	73.5	73.5	73.5	10
1989	87.5	85.5	83.5	83.5	83.5	83.5	10
1989	105.5	103.5	101.5	101.5	101.5	101.5	10
1989	115.5	113.5	111.5	111.5	111.5	111.5	10
1989	125.5	123.5	121.5	121.5	121.5	121.5	10
1989	135.5	133.5	131.5	131.5	131.5	131.5	10
1989	145.5	143.5	141.5	141.5	141.5	141.5	10
1989	155.5	153.5	151.5	151.5	151.5	151.5	10
1989	165.5	163.5	161.5	161.5	161.5	161.5	10
1989	175.5	173.5	171.5	171.5	171.5	171.5	10
1989	185.5	183.5	181.5	181.5	181.5	181.5	10
1989	195.5	193.5	191.5	191.5	191.5	191.5	10
1989	205.5	203.5	201.5	201.5	201.5	201.5	10
1989	215.5	213.5	211.5	211.5	211.5	211.5	10
1989	225.5	223.5	221.5	221.5	221.5	221.5	10
1989	235.5	233.5	231.5	231.5	231.5	231.5	10
1989	245.5	243.5	241.5	241.5	241.5	241.5	10
1989	255.5	253.5	251.5	251.5	251.5	251.5	10
1989	265.5	263.5	261.5	261.5	261.5	261.5	10
1989	275.5	273.5	271.5	271.5	271.5	271.5	10
1989	285.5	283.5	281.5	281.5	281.5	281.5	10
1989	295.5	293.5	291.5	291.5	291.5	291.5	10
1989	305.5	303.5	301.5	301.5	301.5	301.5	10
1989	315.5	313.5	311.5	311.5	311.5	311.5	10
1989	325.5	323.5	321.5	321.5	321.5	321.5	10
1989	335.5	333.5	331.5	331.5	331.5	331.5	10
1989	345.5	343.5	341.5	341.5	341.5	341.5	10
1989	355.5	353.5	351.5	351.5	351.5	351.5	10
1989	365.5	363.5	361.5	361.5	361.5	361.5	10
1989	375.5	373.5	371.5	371.5	371.5	371.5	10
1989	385.5	383.5	381.5	381.5	381.5	381.5	10
1989	395.5	393.5	391.5	391.5	391.5	391.5	10
1989	405.5	403.5	401.5	401.5	401.5	401.5	10
1989	415.5	413.5	411.5	411.5	411.5	411.5	10
1989	425.5	423.5	421.5	421.5	421.5	421.5	10
1989	435.5	433.5	431.5	431.5	431.5	431.5	10
1989	445.5	443.5	441.5	441.5	441.5	441.5	10
1989	455.5	453.5	451.5	451.5	451.5	451.5	10
1989	465.5	463.5	461.5	461.5	461.5	461.5	10
1989	475.5	473.5	471.5	471.5	471.5	471.5	10
1989	485.5	483.5	481.5	481.5	481.5	481.5	10
1989	495.5	493.5	491.5	491.5	491.5	491.5	10
1989	505.5	503.5	501.5	501.5	501.5	501.5	10
1989	515.5	513.5	511.5	511.5	511.5	511.5	10
1989	525.5	523.5	521.5	521.5	521.5	521.5	10
1989	535.5	533.5	531.5	531.5	531.5	531.5	10
1989	545.5	543.5	541.5	541.5	541.5	541.5	10
1989	555.5	553.5	551.5	551.5	551.5	551.5	10
1989	565.5	563.5	561.5	561.5	561.5	561.5	10
1989	575.5	573.5	571.5	571.5	571.5	571.5	10
1989	585.5	583.5	581.5	581.5	581.5	581.5	10
1989	595.5	593.5	591.5	591.5	591.5	591.5	10
1989	605.5	603.5	601.5	601.5	601.5	601.5	10
1989	615.5	613.5	611.5	611.5	611.5	611.5	10
1989	625.5	623.5	621.5	621.5	621.5	621.5	10
1989	635.5	633.5	631.5	631.5	631.5	631.5	10
1989	645.5	643.5	641.5	641.5	641.5	641.5	10
1989	655.5	653.5	651.5	651.5	651.5	651.5	10
1989	665.5	663.5	661.5	661.5	661.5	661.5	10
1989	675.5	673.5	671.5	671.5	671.5	671.5	10
1989	685.5	683.5	681.5	681.5	681.5	681.5	10
1989	695.5	693.5	691.5	691.5	691.5	691.5	10
1989	705.5	703.5	701.5	701.5	701.5	701.5	10
1989	715.5	713.5	711.5	711.5	711.5	711.5	10
1989	725.5	723.5	721.5	721.5	721.5	721.5	10
1989	735.5	733.5	731.5	731.5	731.5	731.5	10
1989	745.5	743.5	741.5	741.5	741.5	741.5	10
1989	755.5	753.5	751.5	751.5	751.5	751.5	10
1989	765.5	763.5	761.5	761.5	761.5	761.5	10
1989	775.5	773.5	771.5	771.5	771.5	771.5	10
1989	785.5	783.5	781.5	781.5	781.5	781.5	10
1989	795.5	793.5	791.5	791.5	791.5	791.5	10
1989	805.5	803.5	801.5	801.5	801.5	801.5	10
1989	815.5	813.5	811.5	811.5	811.5	811.5	10
1989	825.5	823.5	821.5	821.5	821.5	821.5	10
1989	835.5	833.5	831.5	831.5	831.5	831.5	10
1989	845.5	843.5	841.5	841.5	841.5	841.5	10
1989	855.5	853.5	851.5	851.5	851.5	851.5	10
1989	865.5	863.5	861.5	861.5	861.5	861.5	10
1989	875.5	873.5	871.5	871.5	871.5	871.5	10
1989	885.5	883.5	881.5	881.5	881.5	881.5	10
1989	895.5	893.5	891.5	891.5	891.5	891.5	10
1989	905.5	903.5	901.5	901.5	901.5	901.5	10
1989	915.5	913.5	911.5	911.5	911.5	911.5	10
1989	925.5	923.5	921.5	921.5	921.5	921.5	10
1989	935.5	933.5	931.5	931.5	931.5	931.5	10
1989	945.5	943.5	941.5	941.5	941.5	941.5	10
1989	955.5	953.5	951.5	951.5	951.5	951.5	10
1989	965.5	963.5	961.5	961.5	961.5	961.5	10
1989	975.5	973.5	971.5	971.5	971.5	971.5	10
1989	985.						

FOREIGN EXCHANGES

Japanese rhetoric hits dollar

SPECULATION ABOUT higher interest rates added a nervous dimension to foreign exchange trading yesterday. There were several comments from Bank of Japan officials, which were probably regarded as successful, as far as the authorities in Tokyo are concerned, if only because these unsettled the market and weakened the dollar.

Rhetoric is the cheapest form of intervention, but has only a short-term impact unless backed up by other measures. News agencies yesterday reported a senior Bank of Japan official as saying "The Bank of Japan does not exclusively depend on joint currency market intervention (with other nations)" and "has to think about broader measures."

He declined to be specific, but the comments tended to increase speculation that the Bank of Japan may be considering a rise in its discount rate. It also led to suggestions that the central bank may put pressure on the very large Japanese institutional investors not to buy the dollar.

A later report quoted the Bank of Japan as tolerant of a market-led rise in interest rates, but that the central bank is not deliberately guiding rates higher. This followed a comment by Mr Satoshi Sumi-

\$ IN NEW YORK

Sep 6	Last	Previous Close
1 Spot	1.5450 - 1.5470	1.5380 - 1.5390
1 month	1.5480 - 1.5490	1.5480 - 1.5490
3 months	1.5480 - 1.5490	1.5480 - 1.5490
12 months	1.5470 - 1.5480	1.5470 - 1.5480

Forward premiums and discounts apply to the US dollar

ita, Governor of the Bank of Japan, about flexible management of monetary policy to prevent inflation. Dealers noted that the authorities have kept credit conditions very tight on the Tokyo money market this week, but in general the market was not convinced this will be followed by a rise in the discount rate.

The mood on the currency markets was rather confused by these events, encouraging squaring of long dollar positions. It appeared to be uncertainty about broader measures to control the foreign markets, rather than Bank of Japan intervention to sell the dollar, that brought the dollar back from the peak of Y147.40 reached in Tokyo. The Japanese central bank sold dollars at several times estimated to total some \$300m to \$500m.

In Europe the dollar maintained a weaker tone, finishing at Y147.30 on Tuesday. It also fell to DM1.9750 from DM1.9810, and after failing to break through

the DM2.00 level overnight. The West German Bundesbank council meets today and is not expected to increase official interest rates, but the possibility of higher German rates was another factor encouraging the unwinding of long dollar positions.

The dollar also fell to SF1.7040 from SF1.7180 and to FF16.6525 from FF16.7125. On Bank of England figures the dollar's index fell to 72.3 from

72.2 on Tuesday.

Sterling was on the sidelines, lacking new factors, but gaining some support from the weakening of the dollar. The pound rose 1.45 cents to \$1.5255 and also improved to DM3.0550 from DM3.0525, to Y227.25 from Y226.25; to SF1.6450 from SF1.6425; and to FF10.3275 from FF10.3250. Sterling's index rose 0.2 to 50.9.

August averages for the main trading currencies against the dollar were: sterling £1.5961; D-mark DM1.8859; yen Y135.28; and Swiss franc SF1.6405.

EMS EUROPEAN CURRENCY UNIT RATES

Sep 6	Last	Previous Close	Currency	% change	% change	Difference
			amounts	from	adjusted	last %
			appreciation	current	for	change
Swiss Franc	42.4302	42.4169	+2.26	+1.18	+1.54	-
Dutch Guilder	7.95212	7.94111	+2.66	+1.50	+2.14	-
German D-Mark	2.25953	2.25714	+0.85	+0.33	+1.019	-
French Franc	6.77074	6.77074	+1.25	+0.12	+2.14	-
Italian Lira	1.31943	1.31943	+0.47	+0.33	+1.5105	-
Irish Punt	0.768411	0.777815	+1.22	+0.06	+1.6469	-
Italian Lira	1.42315	1.42801	+0.34	+0.23	+2.40165	-
Spanish Peseta	13.5384	12.5300	+3.22	-	-	-

Changes are for Euro, therefore positive change denotes a weak currency.

Adjustment calculated by Financial Times.

POUND SPOT- FORWARD AGAINST THE POUND

Sep 6	Day's	Close	One month	% p.a.	Three months	% p.a.
1 Spot	1.5070	1.5070	1.5070	-	1.5070	-
1 month	1.5080	1.5080	1.5080	-	1.5080	-
3 months	1.5085	1.5085	1.5085	-	1.5085	-
12 months	1.5070	1.5070	1.5070	-	1.5070	-

STERLING INDEX

Commercial rates taken towards the end of London trading. British rate is converted from French francs.

64.20-64.30 50-cent forward dollar 5.65-5.70 cent

5.65-5.70 50-cent forward dollar 5.65-5.70 cent

WORLD STOCK MARKETS

AUSTRIA

September 6	Sch.	+ or -
Aerius Airlines	3,025	-10
Autobahn	1,025	-10
Autostadt	3,170	-10
Baier	2,200	+1,200
Beiersdorf	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

FRANCE (continued)

September 6	Frs.	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

GERMANY (continued)

September 6	DM.	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

ITALY (continued)

September 6	Lire	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

SWEDEN

September 6	Kroner	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

NETHERLANDS

September 6	Frs.	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

CANADA

September 6	Cdn\$	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

SWITZERLAND

September 6	Frs.	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

INDICES

September 6	Frs.	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

NEW YORK

September 6	US\$	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

DOW JONES

September 6	US\$	+ or -
Argentor-Pierre	1,015	-10
Autelco-Este	1,074	-10
Baillotin	1,074	-10
Banque Caisse	1,025	-10
Entecal	25,200	+1,200
Leopards	2,950	-10
Perfumers	1,350	-20
Reinhardts	2,020	-10
Spa	1,250	-10
Stora-Dolmer	1,200	-10
Vehicula Mag	1,025	-10
Verband	1,050	-10

INDICES

September 6	US\$	+ or -
Argentor-Pierre	1,015	-

3pm prices September 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Rothmans
The Original King Size



NYSE COMPOSITE PRICES

**12 Month
High Low Stock . Div. Yld. E. 100% High Low
Continued from previous Page**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also straig, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, e-new yearly low, f-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, d-next day delivery date, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits, dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being organised under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-when issued, ww-with warrants, x-ex-dividend or ex-rights, xl-ex-distribution, xx-without warrants, y-ex-distribution and sales initial, yld-yield, -sales in full.

OVER-THE-COUNTER

*Nasdaq national market
3pm prices September 6*

Stock	DIV.	Sales	High	Low	Last	Chng	Stock	DIV.	Sales	High	Low	Last	Chng	Stock	DIV.	Sales	High	Low	Last	Chng	Stock	DIV.	Sales	High	Low	Last	Chng	
Stack		1066	22	20	21	-	Stack		1000	31	29	30	-14	Stack		1000	24	23	24	-2	Stack		1000	84	83	84	+1	
ASW Bd		1066	22	20	21	-	DebtCo	.15	12	22	20	21	-14	Kirsch	.02	347	24	23	24	-2	Regpn	.00	64	84	83	84	+1	
ADC		12	23	15	22	-	DebtGn	.00	21	22	20	21	-12	Komag	.02	22	21	20	21	-1	Reutlnd	.00	22	20	19	20	+1	
ADT		12	23	15	22	-	DebtIn	.00	11	22	7	8	-12	Kulic	.02	329	81	81	81	-1	Recon	.00	74	74	74	74	-1	
ADM		14	21	20	21	-	DebtOpt	.52	8	9	8	9	-1	LPL		13	148	21	20	21	-1	RidgeP	.177	15	44	14	14	+1
ALC B		11	13	13	14	-	DebtGty	.00	27	125	97	95	-47	LSI L1	.00	15	86	25	23	24	-1	RidgeR	.16	13	27	14	14	+1
ASK		11	13	13	14	-	DebtS	.00	12	22	7	7	-7	LSI L2		15	78	24	23	24	-1	RidgeS	.110	17	150	20	20	+1
AST		11	13	13	14	-	DebtM	.00	24	157	20	19	-1	LTX		12	113	23	22	23	-1	RidgeT	.44	14	128	181	174	-1
AcadIn		11	13	13	14	-	DebtYr	.00	15	104	21	21	-1	LePetit		33	199	84	83	84	-1	RidgeC	.44	14	128	181	174	-1
AcmeSt		11	13	13	14	-	DebtR	.00	23	12	21	21	-1	Lodges	.40	5	12	25	14	15	-1	RidgeB	.00	10	1118	72	72	+1
AcmeSt		11	13	13	14	-	DebtR	.00	21	12	21	21	-1	LodGr	.24	39	1903	18	18	19	-1	RidgeD	.00	5	5	5	5	+1
Adapt		57	197	181	194	-	DebtR	.00	21	12	21	21	-1	LamRis		10	812	23	23	23	-1	Sci Sys	.10	14	613	137	137	-1
Adapt S		27	1318	214	204	-	DebtR	.00	21	12	21	21	-1	Lancor	.72	14	163	23	23	23	-1	SEIFed	.00	14	268	194	194	-1
AcobsE	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	Lanpet		32	124	21	21	21	-1	SEIFed	.10	17	4	23	23	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84	-1	SEIFed	.120	17	512	57	57	-1
AcobsS	.14	16	1035	26	26	-	DebtR	.00	21	12	21	21	-1	LazPet		33	199	84	83	84								

It's attention to detail
like providing the Financial Times to business
clients, that makes a great hotel.

AMSTERDAM
Advertiser

AMERICA

Dow declines sharply as awaited correction begins

Wall Street

A SIGNIFICANT break to the equity market's rally finally came yesterday after nine straight weeks of rising prices, writes Janet Bush in New York. Shares dropped sharply immediately after the opening. The Dow Jones Industrial Average was quoted 25 points lower after a half hour of trading and then stabilised in mid-morning at what appeared to be a strong technical support level around 2,700 to 2,710, last week's low.

By 2 pm, the Dow was quoted 31.0 points lower at 2,710.88 on active volume of 113m shares. An hour earlier, the Standard & Poor's 500 index was quoted 10.9 points lower at 245.47 and the American Stock Exchange Index and the Nasdaq Composite both retreated from Tuesday's record closes.

The morning selling certainly contained a heavy dose of programmed stock index arbitrage, but there was also a wave of genuine profit-taking. A recommendation by Mr Barton Biggs, chief investment strategist at Morgan Stanley, that his institutional clients sell 10 per cent of the stocks in their portfolios received widespread attention.

It was just a matter of time before the market began a substantial correction. From the

beginning of July to last Friday, the Dow Jones had piled on more than 300 points or 12 per cent. Market commentators yesterday did not appear to be particularly worried about the sell-off. Indeed, a healthy correction is seen as the precursor to more gains in a market which was beginning to look overextended.

The selling coincided with another shaky performance in the bond market, which failed to hang on to early gains. The dollar also traded well off Tuesday's highs in the wake of co-ordinated central bank intervention and some comments by Japanese officials about the high level of the dollar against the yen.

There is little in the way of economic news this week to jolt markets into one direction or the other, so the focus is likely to be on how aggressive the central bank will be of next week's Group of Seven meeting in stopping the dollar rising and on the technical position of each market.

Mr Biggs recommended that his clients sell airlines, hotels, brand-name food and beverage stocks and media companies – all of which have surged in recent months on takeover activity and rumours and were indeed among the weakest sectors yesterday.

The Dow Jones Transportation Index was quoted 27.21 lower at 2 pm at 1,504.80. UAL dropped \$3.4 to \$237.4, revers-

ing only a small portion of its substantial gains recently.

Delta fell \$2.7 to \$79 and AMR \$2.7 to \$87.5.

Blue chips were broadly lower. IBM lost \$1.1 to \$116. Philip Morris fell \$1.1 to \$165.3, Procter & Gamble slumped \$1 to \$125.5 and Coca-Cola dropped \$1.4 to \$84.6.

Georgia Gulf was a notable exception to the down draft, rising 8% to \$59.4 on news that Mr Harold Simmons, the Dallas investor, and NL Industries, a company he controls, is launching a bid to unseat the company's board. NL and Mr Simmons own 9.8 per cent stake and have offered to acquire Georgia Gulf or help it recapitalise.

On the over-the-counter market, American Western dipped 5% to \$11.1. It said it was holding talks with a management group which is offering to buy it out in a leveraged transaction worth \$11.50 a share.

In the over-the-counter market, American Western dipped 5% to \$11.1. It said it was holding talks with a management group which is offering to buy it out in a leveraged transaction worth \$11.50 a share.

As successive milestones were passed on the way to an outline agreement on rescheduling and reducing Mexico's commercial bank debt, the

market grew ever more bullish, putting in the world's best performance in the first half of the year.

Mr Morales says Mexi-

A career rising fast with the bullish bolsa

Richard Johns reports on a reassuring year for one of Mexico's leading brokers

MR Abelardo Morales Purón, chief executive officer of Operadora de Bolsa, has had a highly reassuring year – even if the performance of his firm has not been quite as frantic as the resurgence of the Mexican

He has presided over the steady recovery of the brokerage house which suffered most from "El Crack Bursátil" in the autumn of 1987. At that time, the Mexican index crashed in spectacular style, from a historic high of 373.00 on October 6 to 95.00 on November 17.

Operadora was the brokerage house most heavily involved, in the frenzied buying preceding the crash and the panic selling after it. Not surprisingly, it became the most notable casualty. It lost a dominant position, considerable market share and about 40 per cent of its clients.

However, a loss of 5.1bn pesos in 1988 (\$2.2bn at the year-end exchange rate) was turned into a profit of 7.2bn pesos (\$2.6bn current) in the first seven months of this year.

As successive milestones were passed on the way to an outline agreement on rescheduling and reducing Mexico's commercial bank debt, the



BROKERS' WORLD

market grew ever more bullish, putting in the world's best performance in the first half of the year.

Mr Morales was appointed to his present position less than a year ago. This year he has seen the Bolsa index rise 85 per cent and break the 100,000 barrier.

Speaking last week, just after the barrier was broken, Mr Morales said the firm was close to regaining parity with its arch-rival at the top of the table, Casa de Bolsa Inverlat, and that it had overtaken it in portfolio management.

Having come into the brokerage business relatively late in

life, Mr Morales' rise in the firm has been rapid. After studying business administration at the University of Monterrey and then law at the University of Texas, Austin, he worked for Banca Serfin for eight years.

He joined Operadora in 1984, when it had only 10 branches, and was posted to Monterrey, his home town, where as regional director he looked after its interests in the north-east. A year ago, he was transferred to Mexico City to take responsibility for the whole network of 57 branches – the largest of any Mexican firm.

Mr Morales says Mexi-

can shares are still cheap with average prices at \$0.85 per cent of book value. When they pass 100 per cent, new issues will be expected. The market will also expand as companies emerge under the Government's privatisation programme.

He says that Operadora has not suffered from the detention in February of Mr Edmundo Legoretta, its former chairman and another top executive. Mr Legoretta was detained for alleged abuses which are still under investigation, and which may turn out to be no more



Presiding over recovery: Abelardo Morales Purón

than the result of mistakes made in the general frenzy.

Unlike the majority of brokerage houses, which are owned or controlled by one or two individuals or families, Operadora has a capital of 195bn pesos and the widest ownership. There are about 7,000 shareholders with the largest (Mr Legoretta) holding no more than 7 per cent.

Mr Morales is looking forward to finalisation of new broking rules under which firms

sign investors will be able to buy and sell Mexican stocks, though not to take control of companies, under the auspices of new foreign investment regulations announced in May. In anticipation of this end in sight, Operadora stole a march on its rivals by opening a branch office in New York two months ago.

This is the last article in a series on brokers around the world.

ASIA PACIFIC

Singapore steals the show as Japan weakens

Tokyo

INVESTORS in Tokyo were disheartened by a weak yen and frightened by the possibility of another increase in the discount rate and the decline in share prices accelerated, writes Michiko Nakamoto in Tokyo.

The Nikkei average closed 170.64 lower at 34,271.31, after reaching a day's high of 34,317.14 and a low of 34,117.87. Declines outnumbered advances by 534 to 348 with 1/4 each unchanged.

Turnover rose slightly to 582m shares from the 550m traded on Tuesday. The Topix index of all listed shares fell 10.84 points to 2,602.70. In London, the ISE/Nikkei fell 5.07 to 2,630.35.

The yen's weakness against the dollar, and overnight losses on Wall Street, left investors still wary about taking an active part in the market, confirming their suspicions that the recent rally could continue much longer. Attention focused on chemicals and engineering shares, with Ciba-Geigy, bearers up SF45 to SF47.75 and Brown Boveri Bearers up SF35 to SF35.245.

After the market closed, Motor Columbus, a holding company with energy and industrial interests, announced a SF1.50m rights issue.

MADRID shied away from record territory again, depressed by falls in banking stocks. The general index lost 1.95 to 324.57, compared with an October 1987 high of 328.36.

Construction stocks showed some sharp gains.

BRUSSELS closed mixed, but selective buying pushed the cash index up 45.76 to a record 6,677.71.

PARIS ended mixed, with Wall Street's early fall and concern about a possible interest rate rise from the Germans curbing gains. Falls in Thomson-CSF and Peugeot also undermined the market, which is trading at record highs.

Thomson dropped FF1.99 to FF1.99 after James Capel downgraded its recommendation to a sell on the grounds that defence business was not expanding in Europe and that the acquisition of the defence interests of Philips would be expensive in the short term.

Volume in the stock was heavy, with much of the selling coming from the UK.

Peugeot first rose sharply on plans for a cut in the top VAT rate from 28 per cent to 25 per cent in the 1990 budget. But it turned down to end FF110 lower at FF104, hurt by news of a strike disrupting production at its plant in Mulhouse.

The OMP 50 index edged up 0.89 to 529.53. Turnover was estimated at FF1.7m on Tuesday. The volume reached a hefty FF2.96bn, swelled by block trades which did not show up in initial estimates.

ment into the banking sector, but a calmer assessment led to quick profit-taking, which continued yesterday. Sumitomo Bank fell Yen 60 to Yen 7,000 while the Industrial Bank of Japan lost Yen 50 to Yen 2,500.

Profit-taking took place in a wide range of shares bought recently for earnings prospects, or specialised appeal. In the first category, Sony dropped Yen 130 to Yen 8,820 while Eisai, a pharmaceutical company that had surged on Tuesday on the strength of its diversification and promising business prospects, was down Yen 80 to Yen 420 in active trading.

Yakult, which produces milk, dairy products and groceries, surged Yen 30 to Yen 5,380 on the strength of a one-for-two scrip issue. The issue was announced after the TSE closed on Tuesday but a surge in the share price before the

turnover of 101m shares, up from Tuesday's 93m. The Straits Times industrial index gained 8.60 to 1,396.68.

The market has been picking up after about a month in the doldrums and it tends to rise in sudden bursts before consolidating. In addition, there is still nervousness about Hong Kong – especially over what will happen when Chinese leader Deng Xiaoping dies and new institutional cash flow to the region is tending to prefer Singapore, says Mr David Bates at James Capel.

Isetan, the retailer, climbed a further 50 cents to \$83.36, its current strength reflecting interest in its property ownership – which means its assets are growing and it is avoiding the exorbitant rent increases affecting other retail companies. There is also talk of concerted Japanese buying.

AUSTRALIA ran into profit-taking after a strong morning and the All Ordinaries index closed 13 L easier at 1,776.7 after its 14-point rise on Tuesday. Turnover remained active with 119.5m shares traded worth A\$2.55m.

In the transport sector, Brambles was unchanged at A\$14.30 after a 35 per cent rise in after-tax profits, while TNT dropped 10 cents to A\$3.55 after its worse than expected figures on Monday and concern over the pilots' strike. TNT owns half of Ansett Airlines.

Bougainville Copper shed 30 cents to A\$2.20 on the renewed closure of its Papua New Guinea mine, but parent CRA gained 30 cents to A\$12.55 after its jump in first half profits on Tuesday.

NEW ZEALAND fell sharply in one of the most active days since the October 1987 crash

Banca Popolare di Milano is pleased to announce the opening of its

London Branch

51, Moorgate
London EC 2R 5AB

Banca Popolare di Milano



FOREIGN BRANCHES

REPRESENTATIVE OFFICES

HEAD OFFICE

London 51, Moorgate Telephone (1) 628 4210 Telex 885998 Popbank G Telefax (1) 628 4491	Frankfurt am Main Untermainkai 29 Telephone (69) 232625 Telex 411434 Popbk D Telefax (69) 252641	Milan 4, Piazza F. Meda Telephone (2) 77001 Telex 310202 Popban L
New York 375, Park Avenue 9th Floor Telephone (212) 758 5040 Telex 62189 BKMLI U Telefax (212) 838 1077	Hong Kong Room 3920 Jardine House 1 Connaught Place Telephone (5) 2490667 Telex 72414 NBA-RP-HX Telefax (5) 8105228	Banca Popolare di Milano

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY SEPTEMBER 5 1989						MONDAY SEPTEMBER 4 1989						DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)			
Australia (65)	154.91	+0.4	149.33	135.83	+0.9	4.64	154.24	147.15	157.14	128.28	143.92				
Austria (19)	146.54	+0.6	141.28	151.74	+1.4	1.80	145.79	138.00	149.68	150.67	92.64	97.43			
Belgium (12)	130.80	+0.2	130.55	130.55	+0.0	2.00	130.22	129.92	134.78	137.07	115.00	113.72			
Canada (123)	151.75	-0.3	145.28	129.83	-0.3	3.10	152.75	145.18	152.59	152.59					